

Stanbic Uganda Holdings Limited

# **Annual Report and** Financial Statements for the year ended 31 December 2022

Uganda sunrise with trees, hills, shadows and morning fog – **Uganda** 

UGANDA IS OUR HOME, WE DRIVE HER GROWTH

## Stanbic Uganda IT CAN BE

A member of Standard Bank Group

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# **Corporate** Information

## DIRECTORS

Chief Executive: Andrew Mashanda

## NON-EXECUTIVE DIRECTORS

Japheth Katto (Chairman) Patrick Mweheire Olusola Adejoke David-Borha (Appointed on 03 March 2022) Agnes A. Konde Robert Busuulwa (Appointed on 2 June 2022) Sam Zimbe (Retired on 2 June 2022)

### COMPANY SECRETARY Rita Kabatunzi

## **REGISTERED OFFICE**

Crested Towers, Short Tower 17 Hannington Road P.O. Box 7395 Kampala

## AUDITOR

PricewaterhouseCoopers Certified Public Accountants Plot 1 Colville Street Communications House P. O. Box 882 Kampala



# **Directors' Report**

The Directors submit their report together with the audited financial statements for the year ended 31 December 2022, which disclose the state of affairs of Stanbic Uganda Holdings Limited ("the Company" or "SUHL") and its subsidiaries (together "the Group").

## **Principal Activities**

SUHL is a non-operating holding company that wholly owns with 5 (five) subsidiaries; Stanbic Bank Uganda Limited (the Bank/SBU), Stanbic Properties Limited (SPL), Stanbic Business Incubator Limited (SBIL), Flyhub Uganda Limited (Flyhub) and SBG Securities Uganda Limited (SBGS)

SBU is a financial institution regulated by the Bank of Uganda (BOU) and licensed under the Financial Institutions Act, 2004 as amended, to conduct commercial banking business. SPL primarily holds and manages the real estate portfolio of the Group and offers other services such as valuation services, site acquisition, property consultancy, and execution of real estate projects. SBIL is a licensed Non-Governmental Organisation (NGO) under the NGO Act, set up to support the sustainability of Small and Medium Enterprises in Uganda through capacity building programs on best business practices. Flyhub is a software development company that provides digital integration and innovative services as part of our digital transformation journey. SBGS is a stockbrokerage company licensed by the Capital Markets Authority and admitted by the Uganda Securities Exchange as a trading participant that provides securities trading, brokerage, dealing and management services.

## Results

The consolidated profit for the year ended 31 December 2022 of UShs 357 billion (2021: UShs 269 billion) has been added to retained earnings.

## **Dividends**

During the year, an interim dividend of UShs 50 billion was paid. The Directors recommend the approval of a final dividend for the year ended 31 December 2022 of UShs 185 billion. The total dividend for the year, therefore, is UShs 235 billion (2021: UShs 50 billion).

## Share Capital

The total number of issued ordinary shares as at the end of 31 December 2022 was 51,188,669,700 ordinary shares of UShs 1 each.

## Directors

The Directors who held office during the year to the date of this report were:

Japheth Katto (Chairman) Andrew Mashanda Patrick Mweheire Olusola Adejoke David-Borha (Appointed 03 March 2022) Agnes A. Konde Robert Busuulwa (Appointed 02 June 2022) Sam Zimbe (Retired 02 June 2022)

#### **Directors' interest in shares**

The following director as of 31 December 2022, held direct interest in SUHL's ordinary issued share capital as reflected below:

| Director           | Number of Shares |
|--------------------|------------------|
| Josepha T. Ndamira | 30,000           |

### Insurance

Directors' and Officers' liability insurance was maintained during the year.

## **Management by Third Parties**

None of the business of Stanbic Uganda Holdings Limited has been managed by a third person or a company in which a Director has had an interest during the year.

By Order of the Board



#### Rita Kabatunzi

Company Secretary 2 March 2023

# Statement of Directors' Responsibilities

The Ugandan Companies Act requires Directors to prepare financial statements for each financial year that give a true and fair view of the state of affairs of the Company and its subsidiaries ("the Group") as at the end of the financial year and of its profit or loss. It also requires the Directors to ensure that the Company and the Group keep proper accounting records that disclose, with reasonable accuracy, the financial position of the Group. They are also responsible for safeguarding the assets of the Company and the Group.

The Directors of the Company accept responsibility for the financial statements of the Company and the Group, which have been prepared using appropriate accounting policies supported by reasonable estimates, in conformity with International Financial Reporting Standards (IFRS) and in the manner required by the Ugandan Companies Act.

The Directors are of the opinion that the financial statements give a true and fair view of the state of the financial affairs of the Company and the Group. The Directors further accept responsibility for the maintenance of accounting records that may be relied upon in the preparation of financial statements and for such internal controls as they determine are necessary to enable the preparation of financial statements that are free from material misstatements, whether due to fraud or error.

In preparing the financial statements, the Directors have assessed the Company and the Group's ability to continue as a going concern. The Directors hereby report that nothing has come to their attention to indicate that the Company and the Group will not remain a going concern for at least twelve months from the date of this statement.

#### Approval of the financial statements

The financial statements of Stanbic Uganda Holdings Limited were approved by the Board of Directors on 2 March 2023 and were signed on its behalf by:

latter.

**Japheth Katto** Board Chairman 2 March 2023



Andrew Mashanda Chief Executive

# **Report of the Board Audit and Risk Committee**

This report is provided by the Board Audit and Risk Committee (the "Committee") in respect of the 2022 financial year of Stanbic Uganda Holdings Limited (the "Company") and its subsidiaries. The Committee's operation is guided by a Board Committee Mandate (the "mandate"), which is informed by the Ugandan Companies Act, and the Financial Institutions Act 2004 as amended, impacting the banking subsidiary, the Uganda Securities Exchange (USE) Listing Rules 2021 and is approved by the Board. The Committee composition is annually reviewed by the Board.

### **Execution of Functions**

The Committee has executed its duties and responsibilities during the financial year in accordance with its mandate, in relation to Stanbic Uganda's accounting, internal auditing, internal control and financial reporting practices.

During the year under review, the Committee, among other matters, considered the following:

## In respect of the External Auditor and the External Audit:

- Recommended to the Board for an approval of the reappointment of PricewaterhouseCoopers (PWC), Certified Public Accountants Uganda, as external auditors for the financial year ended 31 December 2021, in accordance with all applicable legal requirements.
- Approved the external auditor's terms of engagement, the audit plan and budgeted audit fees payable.
- Reviewed the audit process and evaluated the effectiveness of the audits.
- Obtained assurance from the external auditors that their independence was not impaired.
- Considered the nature and extent of all non-audit services provided by the external auditors.
- Through the Chairman, approved proposed contracts with the external auditors for the provision of non-audit services and pre-approved proposed contracts with the external auditors for the provision of non-audit services above an agreed threshold amount.
- Confirmed that no reportable irregularities were identified and reported by the external auditors.

## In respect of internal control and internal audit:

- Reviewed and approved the internal audit charter and audit plan and evaluated the independence, effectiveness and performance of the internal audit department and compliance with its charter.
- Considered reports of the internal and external auditors on the group's systems of internal control, including internal financial controls, and maintenance of effective internal control systems.
- Reviewed significant issues raised by the internal audit processes and the adequacy of corrective action taken in response to such findings.
- Noted that there were no significant differences of opinion between the internal audit function and management.
- Assessed the independence and effectiveness of the group chief audit officer, the internal audit function and adequacy of the available internal audit resources and found them to be satisfactory.

- Considered the outcome of the group's external auditors' annual assessment of internal audit against the requirements of International Standards on Auditing (ISA) 601, which confirmed that the external auditors could place reliance on internal audit's work for the purpose of external audit engagements.
- Reviewed internal audit's annual report which summarised the results and themes observed as part of internal audit's activities for the prior year as well as internal audit's assurance statement that the control environment was effective to ensure that the degree of risk taken by the group was at an acceptable level and that internal financial controls were adequate and effective in ensuring the integrity of material financial information.
- Based on the above, the committee formed the opinion that, at the date of this report, there were no material breakdowns in internal control, including internal financial controls, resulting in any material loss to the group.
- Over the course of the year, met with the group chief audit officer, the group chief compliance officer, the head of anti-financial crime, the group financial director, management, and the external auditors.
- Considered quarterly reports from the group's internal financial control committee.

### In respect of the financial statements:

- Confirmed the going concern principle as the basis of preparation of the consolidated annual financial statements.
- Examined and reviewed the consolidated interim and annual financial statements prior to submission and approval by the Board.
- Reviewed reports on the adequacy of the provisions for performing and non- performing loans and impairment of other assets, and the formulae applied by the company in determining charges for and levels of impairment of performing loans.
- Ensured that the consolidated annual financial statements fairly present the financial position of the company, as at the end of the financial year and the results of operations and cash flows for the financial year and considered the basis on which the company is determined to be a going concern.
- Ensured that the consolidated annual financial statements conform with IFRS.
- Considered accounting treatments, significant unusual transactions and accounting judgements.
- Considered the appropriateness of the accounting policies adopted and changes thereto.
- · Reviewed and discussed the external auditor's audit report.
- Considered and made recommendations to the Board on the consolidated interim and final dividend payments to the shareholder.
- Recommended the consolidated financial statements to the Board for approval.
- Noted that there were no material reports or complaints received concerning accounting practices, internal audit, internal financial controls, content of the consolidated annual financial statements, internal controls and related matters.

- Considered risks as they pertained to the control environment, financial reporting and the going concern assessment.
- Considered and reviewed reports from Management on risk management, including reports on fraud and its bearing on financial reporting and the going concern assessment.
- Considered updates on key internal and external audit findings in relation to the IT (Information Technology) control environment, significant IT programmes and IT intangible assets.

## In respect of financial accounting and reporting developments:

• Reviewed Management's process and progress with respect to new financial accounting and reporting developments.

In respect of the coordination of assurance activities, the committee:

- Reviewed the plans and work outputs of the external and internal auditor as well as compliance and financial crime control and concluded that these were adequate to address all significant financial risks facing the business, and
- Considered the expertise, resources and experience of the finance function and the senior members of Management responsible for this function and concluded that these were appropriate.

## In respect of the Annual Report:

- Evaluated Management's judgments and reporting decisions in relation to the Annual Report and ensured that all material disclosures are included.
- Reviewed forward-looking statements, financial and sustainability information in respect of internal control, internal audit and financial crime control.
- Reviewed and approved the annual internal audit charter and audit plan and evaluated the independence, effectiveness and performance of the internal audit department and compliance with its charter.
- Considered reports of the internal and external auditors on the Company's internal control systems, including internal financial controls and maintenance of effective internal control systems.
- Reviewed significant issues raised by the internal audit processes and the adequacy of corrective action in response to such findings.
- Noted that there were no significant differences of opinion between the internal audit function and Management.
- Assessed the adequacy of the performance of the internal audit function and adequacy of the available internal audit resources and found them to be satisfactory.
- Received assurance that proper and adequate accounting records were maintained and that the systems safeguarded the assets against unauthorised use or disposal.
- Based on the above, the Committee formed the opinion that there were no material breakdowns in internal control at the date of this report, including internal financial controls, resulting in any material loss to the Company.

- Reviewed any significant tax matters that could have a material impact on the financial statements.
- Considered quarterly reports from the Company's internal financial controls departments.
- Considered the independent assessment of the effectiveness of the internal audit function.

## In respect of legal, regulatory and compliance requirements.

- Reviewed, together with Management, matters that could have a material impact on the Company.
- Monitored compliance with the Companies Act of Uganda, the Financial Institutions Act, the USE Listing Rules, all other applicable legislation and governance codes and reviewed reports from internal audit, external auditors and compliance detailing the extent of compliance.
- Noted that no complaints were received through the Company's Ethics and Fraud Hotline concerning accounting matters, internal audit, internal financial controls, contents of financial statements, potential violations of the law and questionable accounting or auditing matters.
- Reviewed reports from management on risk management, including fraud and its risks as they pertain to financial reporting and the going concern assessment.

#### Independence of the External Auditor

The Committee is satisfied that the External Auditors, PWC, are independent of the Company. This conclusion was arrived at, inter alia, after taking into account the following factors:

- The representations made by PWC to the Committee.
- The Auditors do not, except as external auditors or in rendering permitted non-audit services, receive any remuneration or other benefits from the Company.
- The Auditors' independence was not impaired by any consultancy, advisory or other work undertaken by them.
- The Auditors' independence was not prejudiced as a result of any previous appointment as the Company's Auditors.
- The criteria specified for independence by the independent regulatory Board for Auditors and international regulatory bodies were met.

In conclusion, the Board Audit and Risk Committee has complied with its legal, regulatory and governance responsibilities as set out in its mandate.

On behalf of the Board Audit Committee



**Chairperson, Board Audit and Risk Committee** 

2 March 2023



## **REPORT OF THE INDEPENDENT AUDITOR** to the Members of Stanbic Uganda Holdings Limited

# Report on the audit of the financial statements

## **Our opinion**

In our opinion, the financial statements give a true and fair view of the state of the financial affairs of Stanbic Uganda Holdings Limited ("the Company") and its subsidiaries (together "the Group") as at 31 December 2022, and of its consolidated and separate profit and cash flows for the year then ended in accordance with International Financial Reporting Standards and have been prepared in the manner required by the Ugandan Companies Act.

#### What we have audited

The financial statements of Stanbic Uganda Holdings Limited set out on pages 12 to 88 comprise:

- the consolidated and separate statement of financial position as at 31 December 2022;
- the consolidated and separate income statement for the year ended;
- the consolidated and separate statement of other comprehensive income for the year then ended;
- the consolidated and separate statement of changes in equity for the year then ended;
- the consolidated and separate statement of cash flows for the year then ended; and
- the notes to the consolidated and separate financial statements, which include a summary of significant accounting policies and other explanatory information.

## **Basis for opinion**

We conducted our audit in accordance with International Standards on Auditing ("ISAs"). Our responsibilities under those standards are further described in the *Auditor's responsibilities for the audit of the financial statements* section of our report.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

### Independence

We are independent of the Group in accordance with the International Code of Ethics for Professional Accountants (including International Independence Standards) issued by the International Ethics Standards Board for Accountants ("the IESBA Code") together with the ethical requirements that are relevant to our audit of financial statements in Uganda, and we have fulfilled our ethical responsibilities in accordance with these requirements and the IESBA Code.

## Key audit matters

Key audit matters are those matters that, in our professional judgment, were of most significance in our audit of the financial statements of the current period. These matters were addressed in the context of our audit of the financial statements as a whole, and in forming our opinion thereon, and we do not provide a separate opinion on these matters.

PricewaterhouseCoopers Certified Public Accountants, Communications House, 1 Colville Street, P. O. Box 882, Kampala, Uganda. Registration Number 113042

T: +256 (414) 236018, +256 (312) 354400, F: +256 (414) 230153, E: ug\_general@pwc.com,www.pwc.com/ug Partners: C Mpobusingye D Kalemba P Natamba U Mayanja

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## Report of the independent auditor to the members of Stanbic Uganda Holdings Limited (continued)

Report on the audit of the financial statements (continued) Key audit matters (continued)

| Key audit matters   | How our audit addressed the key audit matters  |
|---|--|
| Impairment of loans and advances  | Our audit procedures are summarised as follows:  |
| As disclosed in <b>Note 19</b> of the financial statements, the Directors have estimated provisions for expected credit losses ("ECL") on loans and advances of UShs 149,835 million as at 31 December 2022 (2021: UShs 169,372 million).   | We evaluated the appropriateness of the methodology, and the mathematical accuracy of the models, applied by the Group in the estimation of expected credit losses for consistency with IFRS 9;  |
| We considered this a key audit matter in view of the complex and<br>subjective judgement exercised by the Directors in estimating the<br>above provisions.  | We validated controls implemented by the Group over the staging of<br>loans and advances between default (Stage 3), significant increase<br>in credit risk (Stage 2) and others (Stage 1) and tested, on a sample<br>basis, the staging of loans and advances;   |
| In addressing this area, we focused on the following:   | We evaluated the appropriateness of segmentation of the Group's<br>loan portfolio for purposes of estimation of PDs;   |
| <ul> <li>the appropriateness of models used by the Directors in estimation of ECL on loans and advances;</li> <li>the reasonableness of assumptions and estimates applied to the probability of default ("PD"), exposure at default ("EAD") and loss given default ("LGD") within the Group's ECL framework; and</li> <li>evaluation of the basis for determining loans and advances for which a Significant Increase in Credit Risk ("SICR") applies;</li> <li>evaluation of the adjustments made to expected credit losses in respect of forward-looking information; and</li> <li>the reasonableness of overlays applied to the impairment calculation.</li> </ul> | <ul> <li>We tested, on a sample basis, the PDs used by the Directors in comparison to the history of default and external indicators where made use of. We also tested the accuracy of the underlying historical data applied by the Directors in deriving PDs;</li> <li>We assessed the the extent to which the incorporation of forward-looking information into the estimation of expected credit losses is correlated with default history and corroborated the data and assumptions therein using publicly available information, where applicable;</li> <li>We tested, on a sample basis the reasonableness of the EAD for on and off-balance sheet items based on historical experience of the Group;</li> <li>We tested, on a sample basis, the reasonableness of the loss given default estimated by the Directors using present values of expected future cashflows of loans and advances derived from the estimated recoverable value of collateral held and historical loss experience;</li> </ul> |
|   | We performed an independent recomputation of provisions for<br>expected credit losses, separately on the Group's consumer and<br>high net worth and business and commercial portfolio and corporate<br>and investment banking portfolio, using independently recomputed<br>PDs and independent forward-looking information and compared<br>our results to those obtained by the Directors to evaluate the<br>reasonableness of provisions for expected credit losses in these<br>financial statements; and   |

We assessed the adequacy of the disclosures in the financial statements in accordance with IFRS 9.



#### Report of the independent auditor to the members of Stanbic Uganda Holdings Limited (continued)

Report on the audit of the financial statements (continued) Key audit matters (continued)

### Key audit matters

#### Fair valuation of derivative assets and liabilities

The Group is the holder and issuer of derivative financial instruments in the normal course of business. In line with IFRS 9: Financial Instruments, these derivatives are measured at fair value at each reporting date. The Directors employed valuation techniques in estimating the fair values of outstanding derivatives as at 31 December 2022 at Shs 111 billion (2021: Shs 129 billion) for derivative assets and Shs 149 billion (2021: Shs 205 billion ) for derivative liabilities, as disclosed in **Note 27** of the financial statements.

This was considered a key audit matter for our audit in view of the significant judgments exercised by the Directors in estimating the fair value of derivatives, the materiality of outstanding derivatives, and the additional complexity and long-dated nature of currency swap derivatives which are predominantly over 5 years in duration.

In particular, we focused on the fair valuation methodology applied by the Directors; the estimation of inputs into the fair valuation in view of the limitations on available market data/ prices; and the overall reasonableness of prices applied in the valuation.

## **Other information**

The Directors are responsible for the other information. The other information comprises Corporate Information, Directors' Report, Statement of Directors' Responsibilities, Report of the Board Audit and Risk Committee and Supplementary information which we obtained prior to the date of this auditor's report, and additional sections of the Group's annual report which are expected to be made available to us after that date, but does not include the financial statements and our auditor's report thereon.

Our opinion on the financial statements does not cover the other information and we do not and will not express any form of assurance conclusion thereon.

In connection with our audit of the financial statements, our responsibility is to read the other information identified above and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the audit, or otherwise appears to be materially misstated.

If, based on the work we have performed on the other information that we obtained prior to the date of this auditor's report, we conclude that there is a material misstatement of this other information, we are required to report that fact. We have nothing to report in this regard.

When we read the additional sections of the Group's annual report, if we conclude that there is a material misstatement therein, we are required to communicate the matter to those charged with governance.

## **Responsibilities of the Directors for the financial statements**

The Directors are responsible for the preparation of the financial statements that give a true and fair view in accordance with International Financial Reporting Standards and in the manner required by the Ugandan Companies Act, and, for such internal control as the Directors determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

#### How our audit addressed the key audit matters

#### Our audit procedures are summarised as follows:

We obtained evidence that selected manual and computer controls applied by the Directors that are relevant to the completeness, existence, accuracy and fair valuation of derivative assets and liabilities were designed and operated effectively during the year;

We obtained evidence of the appropriateness of the methodology and computational accuracy of the model used by the Directors in the fair valuation of derivative assets and liabilities;

We tested the accuracy of data inputs used by the Directors in the fair valuation of derivative assets and liabilities; and

We evaluated the completeness and accuracy of disclosures made by the Directors in respect of derivative assets and liabilities.

In preparing the financial statements, the Directors are responsible for assessing the Group's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the Directors either intend to liquidate the Group or to cease operations, or have no realistic alternative but to do so.

The Directors are responsible for overseeing the Group's financial reporting process.

## Auditor's responsibilities for the audit of the financial statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of the financial statements.

As part of an audit in accordance with ISAs, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Group's internal control.



### Report of the independent auditor to the members of Stanbic Uganda Holdings Limited (continued)

Report on the audit of the financial statements (continued) Auditor's responsibilities for the audit of the financial statements (continued)

- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by the Directors.
- Conclude on the appropriateness of the Directors' use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Group's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Group to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the Group financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.
- Obtain sufficient appropriate audit evidence regarding the financial information of the entities or business activities within the Group to express an opinion on the Group's financial statements. We are responsible for the direction, supervision and performance of the Group audit. We remain solely responsible for our audit opinion.

We communicate with the Directors regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

We also provide the Directors with a statement that we have complied with relevant ethical requirements regarding independence, and to communicate with them all relationships and other matters that may reasonably be thought to bear on our independence, and where applicable, related safeguards. From the matters communicated with the Directors, we determine those matters that were of most significance in the audit of the Group's financial statements of the current period and are therefore the key audit matters. We describe these matters in our auditors' report unless law or regulation precludes public disclosure about the matter or when, in extremely rare circumstances, we determine that a matter should not be communicated in our report because the adverse consequences of doing so would reasonably be expected to outweigh the public interest benefits of such communication.

The Ugandan Companies Act requires that in carrying out our audit we consider and report to you on the following matters. We confirm that:

- we have obtained all the information and explanations which to the best of our knowledge and belief were necessary for the purposes of our audit;
- ii) in our opinion proper books of account have been kept by the Group, so far as appears from our examination of those books; and
- iii) the consolidated and separate statement of financial position and the consolidated and separate income statement are in agreement with the books of account.

The engagement partner on the audit resulting in this independent auditor's report is CPA Uthman Mayanja – P0181.

Sateraslopero

**Certified Public Accountants** Kampala 28 March 2023

CPA Uthman Mayanja

## **Consolidated and separate income statement For the year ended 31 December 2022**

|  |       | GRO           | UP            | COMF        | ANY         |
|--|-------|---------------|---------------|-------------|-------------|
|  | Notes | 2022          | 2021          | 2022        | 2021        |
|  |       | UShs' 000     | UShs' 000     | UShs' 000   | UShs' 000   |
| Interest income  | 5     | 635,024,818   | 543,994,626   | 387,221     | -           |
| Interest expense   | 6     | (45 612 036)  | (45,968,548)  | (40,938)    | (75,253)    |
| Net interest income  |       | 589,412,782   | 498,026,078   | 346,283     | (75,253)    |
| Fee and commission income  | 7     | 190,979,159   | 173,617,048   | -           | -           |
| Fee and commission expenses  | 7     | (14,104,774)  | (8,857,656)   | -           | -           |
| Net fees and commission income   |       | 176,874,385   | 164,759,392   | -           | -           |
| Net trading income   | 8     | 261,425,547   | 233,701,721   | -           | -           |
| Other losses on financial instruments  | 9     | -             | (3,295)       | -           | -           |
| Other operating income   | 10    | 10,186,159    | 6,998,552     | 110,092,919 | -           |
| Non interest revenue   |       | 448,486,091   | 405,456,370   | 110,092,919 | -           |
| Total income before credit impairment charge   |       | 1,037,898,873 | 903,482,448   | 110,439,202 | (75,253)    |
| Impairment charge for credit losses  | 11    | (59,572,490)  | (70,407,666)  | -           | -           |
| Total income after credit impairment charge  |       | 978,326,383   | 833,074,782   | 110,439,202 | (75,253)    |
| Employee benefits expense  | 12    | (212,397,514) | (178,547,838) | (6,267,496) | (7,415,205) |
| Amortisation   | 22    | (15,162,264)  | (15,041,404)  | -           | -           |
| Depreciation   | 23    | (34,215,727)  | (33,017,641)  | (612,281)   | (568,659)   |
| Other operating expenses   | 13    | (233,514,804) | (255,257,740) | (2,156,974) | (1,680,990) |
| Profit/(loss) before income tax  |       | 483,036,074   | 351,210,159   | 101,402,451 | (9,740,107) |
| Income tax (expense)/credit  | 14    | (125,655,166) | (81,898,067)  | 2,704,803   | 2,748,127   |
| Profit/(loss) for the year attributable to the equity  |       |               |               |             |             |
| holders of the Group   |       | 357,380,908   | 269,312,092   | 104,107,254 | (6,991,980) |
| Earnings per share for profit/(loss) attributable to the equity holders of the Group during the year |       |               |               |             |             |
| (expressed in UShs per share):   |       |               |               |             |             |
| Basic and diluted earnings per share   | 15    | 6.98          | 5.26          | 2.03        | (0.14)      |

The notes set out on pages 17 to 88 form an integral part of these financial statements.

## Consolidated and separate statement of other comprehensive income For the year ended 31 December 2022

|   |      | GR          | OUP         | COMP        | ANY         |
|---|------|-------------|-------------|-------------|-------------|
|   | Note | 2022        | 2021        | 2022        | 2021        |
|   |      | UShs' 000   | UShs' 000   | UShs' 000   | UShs' 000   |
| Profit/(loss) for the year  |      | 357,380,908 | 269,312,092 | 104,107,254 | (6,991,980) |
| Other comprehensive income for the year after tax: <sup>1</sup>                                     |      |             |             |             |             |
| Items that may be subsequently reclassified to profit or loss                                       |      |             |             |             |             |
| Net change in debt financial assets measured at fair value through other comprehensive income (OCI) |      |             |             |             |             |
|   | 25   | (7,909,086) | 20,551,757  | -           | -           |
| Total comprehensive income/(loss) for the year  |      | 349,471,822 | 289,863,849 | 104,107,254 | (6,991,980) |

Income tax relating to each component of other comprehensive income is disclosed in note 25. The notes set out on pages 17 to 88 form an integral part of these financial statements.

## Consolidated and separate statement of financial position as at 31 December 2022

|   |       | GROUF         | >             | COMPANY     |             |
|---|-------|---------------|---------------|-------------|-------------|
|   | Notes | 2022          | 2021          | 2022        | 2021        |
|   |       | UShs' 000     | UShs' 000     | UShs' 000   | UShs' 000   |
| Assets  |       |               |               |             |             |
| Cash and balances with Bank of Uganda                 | 16    | 1,085,102,127 | 984,530,697   | -           | -           |
| Derivative assets                                     | 27    | 111,325,016   | 129,164,041   | -           | -           |
| Trading assets  | 17    | 1,598,475,974 | 1,057,416,156 | -           | -           |
| Pledged assets  | 17    | 5,504,897     | 3,840,314     | -           | -           |
| Financial investments                                 | 17    | 1,255,700,950 | 844,345,030   | 10,076,259  | -           |
| Current income tax recoverable                        | 14    | -             | -             | 11,594,808  | 11,545,375  |
| Loans and advances to banks                           | 18    | 296,044,517   | 1,106,122,016 | -           | -           |
| Loans and advances to customers                       | 19    | 4,085,001,025 | 3,722,073,070 | -           | -           |
| Amounts due from group companies                      | 36    | 228,474,116   | 401,399,239   | 29,624,190  | 35,757,732  |
| Investment in subsidiaries                            | 38    | -             | -             | 896,504,489 | 896,504,489 |
| Other assets  | 21    | 204,249,085   | 267,011,390   | 102,550     | 506,189     |
| Deferred tax assets                                   | 20    | 46,097,001    | 46,355,807    | 6,428,580   | 3,773,211   |
| Property, equipment and right-of-use assets           | 23    | 75,544,090    | 75,544,628    | 1,045,465   | 1,599,759   |
| Goodwill and other intangible assets                  | 22    | 67,428,584    | 82,293,413    | -           | -           |
| Total assets  |       | 9,058,947,382 | 8,720,095,801 | 955,376,341 | 949,686,755 |
| Shareholders' equity and liabilities                  |       |               |               |             |             |
| Shareholders' equity                                  |       |               |               |             |             |
| Ordinary share capital                                | 24    | 51,188,670    | 51,188,670    | 51,188,670  | 51,188,670  |
| Fair value through other comprehensive income reserve | 25    | 10,129,128    | 18,038,214    | -           | -           |
| Retained earnings                                     | 39    | 1,536,457,261 | 1,414,076,353 | 697,414,443 | 828,307,189 |
| Proposed dividends                                    | 33    | 185,000,000   | 50,000,000    | 185,000,000 | 50,000,000  |
| Total shareholders' equity                            |       | 1,782,775,059 | 1,533,303,237 | 933,603,113 | 929,495,859 |
| Liabilities   |       |               |               |             |             |
| Derivative liabilities                                | 27    | 149,082,358   | 205,061,504   | -           | -           |
| Current tax liabilities                               | 14    | 11,289,587    | 3,817,466     | -           | -           |
| Deposits from customers                               | 28    | 6,131,256,477 | 5,741,043,166 | -           | -           |
| Deposits from banks                                   | 29    | 142,092,860   | 155,075,114   | -           | -           |
| Amounts due to group companies                        | 36    | 220,079,961   | 260,392,702   | 575,785     | 562,112     |
| Borrowed funds  | 30    | 37,324,647    | 165,196,485   | -           | -           |
| Subordinated debt                                     | 32    | 75,931,416    | 71,753,914    | -           | -           |
| Other liabilities                                     | 31    | 509,115,017   | 584,452,213   | 21,197,443  | 19,628,784  |
| Total liabilities                                     |       | 7,276,172,323 | 7,186,792,564 | 21,773,228  | 20,190,896  |
| Total equity and liabilities                          |       | 9,058,947,382 | 8,720,095,801 | 955,376,341 | 949,686,755 |

The notes set out on pages 17 to 88 form an integral part of these financial statements.

The financial statements on pages 12 to 88 were approved for issue by the Board of Directors on 2 March 2023 and signed on its behalf by:

lattob.

Chairman

Director

Hull Chief Executive



**Company Secretary** 

|  | Notes | Share<br>Capital | Fair value<br>through OCI<br>reserve | Statutory<br>Credit Risk<br>Reserve | Proposed dividends | Retained<br>earnings | Total equity  |
|--|-------|------------------|--------------------------------------|-------------------------------------|--------------------|----------------------|---------------|
| GROUP  |       | UShs'000         | UShs'000                             | UShs'000                            | UShs'000           | UShs'000             | UShs'000      |
| Balance at 1 January 2022                                |       | 51,188,670       | 18,038,214                           | -                                   | 50,000,000         | 1,414,076,353        | 1,533,303,237 |
| Profit for the year                                      |       | -                | -                                    | -                                   | -                  | 357,380,908          | 357,380,908   |
| Other comprehensive loss after tax for the year          | 25    | -                | (7,909,086)                          | -                                   | -                  | -                    | (7,909,086)   |
| Transactions with owners<br>recorded directly in equity  |       |                  |                                      |                                     |                    |                      |               |
| Dividends paid   | 33    | -                | -                                    | -                                   | (50,000,000)       | -                    | (50,000,000)  |
| Interim dividends paid                                   | 33    | -                | -                                    | -                                   | -                  | (50,000,000)         | (50,000,000)  |
| Proposed dividends                                       | 33    | -                | -                                    | -                                   | 185,000,000        | (185,000,000)        | -             |
| Balance at 31 December 2022                              |       | 51,188,670       | 10,129,128                           | -                                   | 185,000,000        | 1,536,457,261        | 1,782,775,059 |
| Balance at 1 January 2021                                |       | 51,188,670       | (2,513,543)                          | -                                   | 95,000,000         | 1,099,764,261        | 1,243,439,388 |
| Profit for the year                                      |       | -                | -                                    | -                                   | -                  | 269,312,092          | 269,312,092   |
| Other comprehensive income after tax for the year        | 25    | -                | 20,551,757                           | -                                   | -                  | -                    | 20,551,757    |
| Transactions with owners<br>recorded directly in equity  |       |                  |                                      |                                     |                    |                      |               |
| Proposed dividends transferred back to retained earnings | 33    | -                | -                                    | -                                   | (95,000,000)       | 95,000,000           | -             |
| Proposed dividends                                       | 33    | -                | -                                    | -                                   | 50,000,000         | (50,000,000)         | -             |
| Balance at 31 December 2021                              |       | 51,188,670       | 18,038,214                           | -                                   | 50,000,000         | 1,414,076,353        | 1,533,303,237 |

## **Consolidated and separate statement of changes in equity** For the year ended 31 December 2022

| COMPANY  | Notes | Share capital | Proposed<br>dividends | Retained<br>earnings | Total        |
|--|-------|---------------|-----------------------|----------------------|--------------|
|  |       | UShs' 000     | UShs' 000             | UShs' 000            | UShs' 000    |
| Balance at 1 January 2022                                |       | 51,188,670    | 50,000,000            | 828,307,189          | 929,495,859  |
| Profit for the year                                      |       | -             | -                     | 104,107,254          | 104,107,254  |
| Other comprehensive income after tax for the year        |       | -             | -                     | -                    | -            |
| Transactions with owners recorded directly in equity     |       |               |                       |                      |              |
| Dividends paid   | 33    | -             | (50,000,000)          | -                    | (50,000,000) |
| Interim dividends paid                                   | 33    | -             | -                     | (50,000,000)         | (50,000,000) |
| Proposed dividends                                       | 33    | -             | 185,000,000           | (185,000,000)        | -            |
| Balance at 31 December 2022                              |       | 51,188,670    | 185,000,000           | 697,414,443          | 933,603,113  |
| Balance at 1 January 2021                                |       | 51,188,670    | 95,000,000            | 790,299,169          | 936,487,839  |
| Loss for the year  |       | -             | -                     | (6,991,980)          | (6,991,980)  |
| Other comprehensive income after tax for the year        |       | -             | -                     | -                    | -            |
| Transactions with owners recorded directly in equity     |       |               |                       |                      |              |
| Proposed dividends transferred back to retained earnings | 33    | -             | (95,000,000)          | 95,000,000           | -            |
| Proposed dividends                                       | 33    | -             | 50,000,000            | (50,000,000)         | -            |
| Balance at 31 December 2021                              |       | 51,188,670    | 50,000,000            | 828,307,189          | 929,495,859  |

The fair value through OCI reserve relates to debt financial investments measured at fair value through OCI. The notes set out on pages 17 to 88 form an integral part of these financial statements.

## Consolidated and separate statement of cash flows For the year ended 31 December 2022

|  |       | GROUP         |               | COMPANY       |               |
|--|-------|---------------|---------------|---------------|---------------|
|  | Notes | 2022          | 2021          | 2022          | 2021          |
|  |       | UShs' 000     | UShs' 000     | UShs' 000     | UShs' 000     |
| Cash flows from operating activities   |       |               |               |               |               |
| Interest received  |       | 680,931,084   | 543,521,114   | 310,962       | -             |
| Interest paid  |       | (49,171,375)  | (45,616,592)  | (40,938)      | (75,253)      |
| Net fees and commissions received  |       | 182,768,651   | 160,583,904   | 110,092,919   | -             |
| Net trading and other Income   |       | 298,672,213   | 248,832,500   | -             | -             |
| Cash payment to employees and suppliers  |       | (440,424,106) | (477,337,194) | (8,173,195)   | (10,804,587)  |
| Cash flows from operating activities before changes<br>in operating assets and Liabilities |       | 672,776,467   | 429,983,732   | 102,189,748   | (10,879,840)  |
| Changes in operating assets and liabilities  |       |               |               |               |               |
| Income tax paid  | 14    | (114,491,967) | (83,593,142)  | -             | -             |
| Decrease in derivative assets  | 27    | 17,839,025    | 31,753,085    | -             | -             |
| Increase in financial investments  | 17    | (375,206,699) | (744,556,343) | (10,000,000)  | -             |
| (Increase)/decrease in trading assets  | 17    | (542,724,401) | 501,219,810   | -             | -             |
| Increase in cash reserve requirement   | 35    | (117,610,000) | (60,350,000)  | -             | -             |
| Increase in loans and advances to customers  | 19    | (497,848,955) | (181,875,005) | -             | -             |
| Decrease/(increase) in other assets  | 21    | 56,868,039    | (166,047,172) | 403,639       | (278,685)     |
| Increase in customer deposits  | 28    | 393,772,650   | 247,211,676   | -             | -             |
| Decrease in deposits and balances due to other banks                                       | 29    | (12,982,254)  | (630,402,329) | -             | -             |
| Decrease in deposits from group companies  | 36    | (40,312,741)  | (91,214,777)  | -             | -             |
| Decrease in derivative liabilities   | 27    | (55,979,146)  | (24,671,907)  | -             | -             |
| (Decrease)/ increase in other liabilities  | 31    | (83,985,333)  | 272,258,680   | 1,331,058     | (103,152,411) |
| Net cash (used in)/from operating activities   |       | (699,885,315) | (500,283,692) | 93,924,446    | (114,310,936) |
| Cash flows from investing activities   |       |               |               |               |               |
| Purchase of property and equipment   | 23    | (17,390,752)  | (8,952,743)   | (57,987)      | (1,306,567)   |
| Purchase of computer software  | 22    | (297,435)     | (3,887,241)   | -             | -             |
| Proceeds from sale of property and equipment   | 23    | 335,638       | 73,898        | -             | -             |
| Net cash used in investing activities  |       | (17,352,549)  | (12,766,086)  | (57,987)      | (1,306,567)   |
| Cash flows from financing activities   |       |               |               |               |               |
| Principal Lease payments   | 23    | (11,573,886)  | (21,133,035)  | -             | (621,051)     |
| Dividends paid to shareholders   | 33    | (100,000,000) | -             | (100,000,000) | -             |
| Investment in subsidiary   |       | -             | -             | -             | (3,000,000)   |
| (Decrease)/increase in borrowed funds  | 30    | (127,871,838) | 121,849,918   | -             | -             |
| Increase/(decrease) in subordinated debt   |       | 4,177,502     | (1,268,611)   | -             | -             |
| Net cash (used in) /from financing activities  |       | (235,268,222) | 99,448,272    | (100,000,000) | (3,621,051)   |
| Net decrease in cash and cash equivalents  |       | (952,506,086) | (413,601,506) | (6,133,542)   | (119,238,554) |
| Cash and cash equivalents at start of year   | 35    | 2,036,943,287 | 2,450,544,793 | 35,757,732    | 154,996,286   |
| Cash and cash equivalents at end of year   | 35    | 1,084,437,201 | 2,036,943,287 | 29,624,190    | 35,757,732    |

The notes set out on pages 17 to 88 form an integral part of these financial statements.

## **Notes**

## **1. General information**

Stanbic Uganda Holdings Limited (the "Company") is a limited liability company, incorporated and domiciled in Uganda. The address of its registered office is Plot 17 Hannington Road 11th floor Short Tower - Crested Towers, P. O. Box 7395, Kampala, Uganda.

The Company's shares are listed on the Uganda Securities Exchange (USE) and it has five subsidiaries which are; Stanbic Bank Uganda Limited, FLYHUB Uganda Limited, Stanbic Properties Limited, Stanbic Business Incubator Limited and SBG Securities Uganda Limited. For purposes of reporting under the Companies Act of Uganda 2012 (herein referred to as the Ugandan Companies Act) the balance sheet is represented by the statement of financial position and the profit or loss account is represented by the income statement in these financial statements.

## 2.1 Accounting policy elections

## (i) Summary of significant accounting policies

The principal accounting policies applied in the preparation of the group and company's financial statements are set out below. These policies have been consistently applied to all years presented for both group and company, unless otherwise stated.

#### a) Basis of preparation

The consolidated and separate financial statements are prepared in compliance with International Financial Reporting Standards (IFRS) and in the manner required by the Ugandan Companies Act. The financial statements are presented in the functional currency, Uganda Shillings (UShs), rounded to the nearest thousand, and prepared under the historical cost basis except where otherwise stated below:

The preparation of the financial statements in conformity with IFRS requires management to make judgements, estimates and assumptions that affect the application of accounting policies and the reported amounts of assets, liabilities, income and expenses. Actual results may differ from these estimates.

- Purchases and sales of financial assets under a contract whose terms require delivery of the asset within the time frame established generally by regulation or convention in the marketplace concerned are recognised and derecognised using trade date accounting (accounting policy h).
- Intangible assets, property, equipment and right-of-use assets are accounted for at cost less accumulated amortisation/ depreciation and impairment (accounting policy c).
- The portfolio exception is applied to measure the fair value of certain groups of financial assets and financial liabilities on a net basis (accounting policy a).
- Estimates and underlying assumptions are reviewed on an ongoing basis. Revisions to accounting estimates are recognised in the period in which the estimate is revised and in any future periods affected.
- Information about significant areas of estimation uncertainty and critical judgements in applying accounting policies that have the most significant effect on the amounts recognised in the financial statements are described in note 2.

#### Foreign currency translation

Items included in the financial statements are measured using the currency of the primary economic environment in which the Group operates, Uganda Shillings; UShs ("the functional currency"). The financial statements are presented in UShs, and figures are stated in thousands of UShs (UShs'000) unless otherwise stated.

### Transactions and balances

Foreign currency transactions are translated into the functional currency using the exchange rates prevailing at the dates of the transactions.

Monetary items denominated in foreign currency are translated with the closing rate as at the reporting date. Non-monetary items measured at historical cost denominated in a foreign currency are translated with the exchange rate as at the date of initial recognition: non-monetary items in a foreign currency that are measured at fair value are translated using the exchange rates at the date when the fair value was determined.

Foreign exchange gains and losses resulting from the settlement of foreign currency transactions and from the translation at year- end exchange rates of monetary assets and liabilities denominated in foreign currencies are recognised in profit or loss.

Changes in the fair value of monetary assets denominated in foreign currency classified as fair value through OCI are analyzed between translation differences resulting from changes in the amortized cost of the security and other changes in the carrying amount of the security. Translation differences related to changes in the amortized cost are recognised in profit or loss, and other changes in the carrying amount, are recognised in other comprehensive income.

Translation differences on non-monetary financial instruments, such as equities held at fair value through profit or loss, are reported as part of the fair value gain or loss. Translation differences on nonmonetary financial instruments, such as equities classified as fair value through other comprehensive income are included in other comprehensive income.

## b) Changes in accounting policies

The accounting policies are consistent with those reported in the previous year. There are no new or amended standards that are effective for the current reporting period. The group also did not early adopt any amended standards during the current reporting period.

### ii) Key management assumptions

In preparing the Group and Company financial statements, estimates and assumptions are made that could materially affect the reported amounts of assets and liabilities within the next financial year. Estimates and judgements are continually evaluated and are based on factors such as historical experience and current best estimates of future events. While models have been enhanced, no material changes to assumptions have occurred during current or prior reporting periods apart from those mentioned below. The following represents the most material key management assumptions applied in preparing these financial statements. The key management assumptions below apply to the Group and Company, unless otherwise stated.

#### **Expected credit losses (ECL)**

During the current reporting period, models for measurement of ECL, have been enhanced but no material changes to assumptions have occurred. Changes in macro-economic conditions imposed considerable strain on our operations specifically retail, business and corporate clients, however, the Group's risk appetite remained unchanged. As such the below significant increase in credit risk (SICR) and default assumptions, thresholds and/or triggers were not amended.

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#### ECL on financial assets – drivers

For the purpose of determining the ECL:

- The home services, vehicle and asset finance (VAF), card, personal, business lending and other products portfolios are based on the product categories or subsets of the product categories, with tailored ECL models per portfolio. The impairment provision calculation excludes post-write-off recoveries (PWOR) from the loss given default (LGD) in calculating the ECL. These LGD parameters are aligned to market practice.
- Corporate, sovereign and bank exposures are calculated separately based on rating models for each of the asset classes.

#### **ECL measurement period**

- The ECL measurement period for stage 1 exposures is 12 months (or the remaining tenor of the financial asset relating to corporate, sovereign and bank exposures, including certain home services, VAF, card, personal, business lending and other product exposures, if the remaining lifetime is less than 12 months).
- A loss allowance over the full lifetime of the financial asset is required if the credit risk of that financial instrument or financial asset has increased significantly since initial recognition (stage 2).
- A lifetime measurement period is applied to all credit impaired (stage 3) exposures.
- Lifetime includes consideration for multiple default events, i.e., where defaulted exposures cure and then subsequently re-default. Financial assets must be assessed for significant increase in credit risk (SICR) compared to when the loan was first originated, prior to the loan reaching 30 days past due arrear status. This consideration increases the potential ECL.
- The measurement period for unutilised loan commitments utilise the same approach as on-balance sheet exposures.

## Significant increase in credit risk and low credit risk

## Home services, vehicle and asset finance, card, personal, business lending and other products

All exposures are assessed to determine whether there has been significant increase in credit risk at the reporting date, in which case an impairment provision equivalent to the lifetime expected loss is recognised. Significant increase in credit risk thresholds, which are behaviour score based, are derived for each portfolio vintage of exposures with similar credit risk and are calibrated over time to determine which exposures reflect deterioration relative to the originated population and consequently reflect an increase in credit risk.

Behaviour scorecards are based on a combination of factors which include the information relating to customers, transactions and delinquency behaviour (including the backstop when contractual payments are more than 30 days past due) to provide a quantitative assessment (score), and more specifically, a ranking of customer creditworthiness.

The creditworthiness of a customer is summarised by a score, with high scores corresponding to low-risk customers, and conversely, low scores corresponding to high-risk customers. These scores are often considered in determining the probability of default (PD) including relative changes in PD. Credit risk has increased since initial recognition when these criteria are met. The group applied the 30 day period for identifying the significant increase in credit risk, except for corporate customer and Business Banking customers above USD 2 million in exposure. In addition, the Group applies override to the 30 day rule presumed higher for significant increase in credit on the personal banking government portfolio based on the fact that arrears position at a point in time are only technical in nature and not a reflection of actual account performance.

The Group determines the significant increase in credit risk (SCR) threshold by utilising an appropriate transfer rate of exposures that

are less than 30 days past due (DPD) to stage 2. This transfer rate is such that the proportion of the 0-29 DPD book transferred into stage 2 is no less than the observed 12-month roll rate of 0-29 days accounts into 30 or more days in arrears. The significant increase in credit risk thresholds are reviewed regularly to ensure that they are appropriately calibrated to identify SICR by portfolio vintage and to consequently facilitate appropriate impairment coverage.

Where behaviour scores are not available, historical levels of delinquency are applied in determining whether there has been SICR. For all exposures, the rebuttable presumption of 30 days past due as well as exposures classified as either debt review or as 'watch-list' are used to classify exposures within stage 2.

## Corporate, sovereign and bank lending products (including certain business banking exposures)

The Group uses a 25-point master rating scale to quantify the credit risk for each exposure. On origination, each client is assigned a credit risk grade within the Group's 25-point master rating scale. Ratings are mapped to PDs by means of calibration formulae that use historical default rates and other data for the applicable portfolio. These credit ratings are evaluated at least annually or more frequently as appropriate.

Corporate exposures are evaluated for SICR by comparing the credit risk grade at the reporting date to the origination credit risk grade. Where the relative change in the credit risk grade exceeds certain pre- defined ratings' migration thresholds or, when a contractual payment becomes more than 30 days overdue (IFRS 9's rebuttable presumption), the exposure is classified within stage 2. These predefined ratings' migration thresholds have been determined based on historic default experience which indicate that higher rated risk exposures are more sensitive to SICR than lower risk exposures. Based on an analysis of historic default experience, exposures that are classified by the Group's master rating scale as investment grade are assessed for SICR at each reporting date but are considered to be of a low credit risk. To determine whether a client's credit risk has increased significantly since origination, the Group determines the extent of the change in credit risk using the table below.

| Master rating scale band<br>(from origination) | SICR trigger               |
|--|----------------------------|
| SB1-12   | Low credit risk            |
| SB 13 - 20                                     | Change of 3 rating or more |
| SB 21 - 25                                     | Change of 1 rating or more |

## Incorporation of forward-looking information (FLI) in ECL measurement

The Group determines the macroeconomic outlook, over a planning horizon of at least three years, based on the Group's global outlook and its global view of commodities..

For home services, VAF, card, personal, business lending and other products these forward-looking economic expectations are included in the ECL where adjustments are made based on the Group's macroeconomic outlook, using models that correlate these parameters with macro-economic variables. Where modelled correlations are not viable or predictive, adjustments are based on expert judgement to predict the outcomes based on the Group's macro-economic outlook expectations. In addition to forward-looking macroeconomic information, other types of FLI, such as specific event risk, have been taken into account in ECL estimates when required, through the application of out-of-model adjustment. These out-of-model adjustments are subject to group credit governance committee oversight.

The Group's macroeconomic outlooks are incorporated in corporate, sovereign and bank products' clients rating and include specific forward-looking economic considerations for the individual client. The client rating thus reflects the expected client risk for the Group's expectation of future economic and business conditions. Further adjustments, based on point-in-time market data, are made to the PDs assigned to each risk grade to produce PDs and ECL representative of existing market conditions.

## Default

The definition of default, which triggers the credit impaired classification (stage 3), is based on the Group's internal credit risk management approach and definitions. While the specific determination of default varies according to the nature of the product, it is compliant to the Basel definition of default, and generally determined as occurring at the earlier of:

- where, in the Group's view, the counterparty is considered to be unlikely to pay amounts due on the due date or shortly thereafter without recourse to actions such as the realisation of security, this includes the classification of distressed restructures (including debt review exposure accounts) as default for a minimum of 6 months, while observing payment behaviour; or
- when the counterparty is past due for more than 90 days (or, in the case of overdraft facilities in excess of the current limit).

The Group has not rebutted the 90 days past due rebuttable presumption.

## Write-off policy

An impaired loan is written off once all reasonable attempts at collection have been made and there is no material economic benefit expected from attempting to recover the balance outstanding (i.e., no reasonable expectation of recovery). This assessment considers both qualitative and quantitative information, such as past performance, behaviour and recoveries.

The Group assesses whether there is a reasonable expectation of recovery at an exposure level. As such, once the below criteria are met at an exposure level, the exposure is written off.

The following criteria must be met before a financial asset can be written off:

- the financial asset has been in default for the period defined for the specific product (i.e., vehicle and asset finance, home services, etc.) which is deemed sufficient to determine whether the Group is able to receive any further economic benefit from the impaired loan. The period defined for unsecured home services, VAF, card, personal, business lending and other products are determined with reference to post-default payment behaviour such as cumulative delinquency, as well as an analysis of post write-off recoveries. Factors that are within the Group's control are assessed and considered in the determination of the period defined for each product. The post-default payment period is generally once the rehabilitation probability (repayment of arrear instalments) is considered low to zero, unless it is after I year of going into arrears: and
- at the point of write-off, the financial asset is fully impaired (i.e., 100% ECL allowance) with no reasonable expectation of recovery of the asset, or a portion thereof.

As an exception to the above requirements:

- where the exposure is secured (or for collateralised structures), the impaired exposure can only be written off once the collateral has been realised. Post- realisation of the collateral, the shortfall amount can be written off if it meets the second requirement listed above.
- For corporate, sovereign and bank products, write-off are assessed on a case-by-case basis and approved by the CIB credit governance committee based on the individual facts and circumstances.

For unsecured exposures, post write-off collection and enforcement activities include outsourcing to external debt collection agents as well as, collection/settlement arrangements to assist clients to settle their outstanding debt. The Group continuously monitors and reviews when exposures are written off, the levels post write off recoveries as well as the key factors influencing post write-off recoveries, which ensure that the Group's point of write-off remains appropriate and that post write-off recoveries are within expectable levels over time.

### Curing

Continuous assessment is required to determine whether the conditions that led to a financial asset being considered to be credit impaired (i.e., stage 3) still exist. Distressed restructured financial assets (including debt review exposures) that no longer qualify as credit impaired remain within stage 3 for a minimum period of six months (i.e., an average of six full consecutive monthly payments per the terms and conditions). In addition, distressed restructured financial assets that no longer qualify as credit impaired remain under observation within stage 3 for a minimum of 12 months to comply with Financial Institutions Act (FIA).

In the case of financial assets with quarterly or longer dated repayment terms, the classification of a financial asset out of stage 3 may be made subsequent to an evaluation by the Group's CIB or home services, VAF, card, personal, business lending and other products credit governance committees (as appropriate), such evaluation will take into account qualitative factors in addition to compliance with payment terms and conditions of the agreement. Qualitative factors include compliance with covenants and with existing financial asset terms and conditions.

Where it has been determined that a financial asset no longer meets the criteria for significant increase in credit risk, the financial asset will be moved from stage 2 (lifetime expected credit loss model) back to stage 1 (12-month expected credit loss model) prospectively.

## Stanbic Group's forward-looking economic expectations were

**applied in the determination of the ECL at the reporting date** Arange of base, bear and bull forward-looking economic expectations were determined, as at 31 December 2022, for inclusion in the Group's forward-looking process and ECL calculation.

#### Ugandan economic expectations

The base case is the most likely scenario and is assigned a 60% probability. Bank of Uganda is expected to hike CBR into Q1 of 2023 as headline inflation remains above 7.5% until April 2023. Inflation is expected to average 3% in the second half of 2023. GDP growth forecast trimmed to 5.0%-5.3% as adverse weather conditions constrain net exports, with coffee sector productivity expected to decline. Furthermore, disposable incomes will likely remain under pressure until at least the second half of 2023 due to tighter monetary policy. Over the medium term, increased oil-related investment should drive growth. First oil expected to be due 2026, and investment in this sector should underpin multiplier expenditure benefits for other sectors such as construction and transport.

The bear case shows a pessimistic trend and is assigned a 30% probability. CBR in this case is expected to be hiked much more than in the base case as inflation continues to rise and becomes sticky in some sectors. On a global scale, stagflation is expected to be more intense and cause further monetary policy tightening by major economies. In this scenario, owing to ESG concerns in regards to oil investment, first oil production is delayed to 2027 as government faces difficulties in sourcing funding. These delays in funding reduce public investment in infrastructure and weigh down FDI, dragging GDP growth lower.

The bull case shows an optimistic trend and is assigned a 10% probability. In this scenario, Bank of Uganda starts easing monetary policy in Q3 of 2023 as inflation sees a sharp decline. Notwithstanding ESG concerns, the government of Uganda manages to secure financing for the construction of the East Africa Crude Oil Pipeline (EACOP) and first oil is realised in 2025. Further, monetary policy easing which leads to faster private sector lending by commercial banks, combined with an expansionary fiscal policy and higher oil related investments, supports GDP growth notably.

#### Main macroeconomic factors

The following table shows the main macroeconomic factors used to estimate the forward-looking impact on the ECL provision of financial assets. Each scenario, namely base, bear and bull scenario, is presented for each identified time period. 2.1) Accounting policy elections (continued) ii) Key management assumptions (continued)

| 2023                   | Base sc           | Base scenario Bearish                        |                   | scenario                                     | Bullish s         | Bullish scenario                             |  |
|------------------------|-------------------|--|-------------------|--|-------------------|--|--|
| Macroeconomic factors  | Next<br>12 months | Remaining<br>forecast<br>period <sup>2</sup> | Next<br>12 months | Remaining<br>forecast<br>period <sup>2</sup> | Next<br>12 months | Remaining<br>forecast<br>period <sup>2</sup> |  |
| Uganda                 |                   |  |                   |  |                   |  |  |
| Inflation (%)          | 9.5               | 5.0  | 10.8              | 6.3  | 3.5               | 2.7  |  |
| Real GDP1 (%)          | 4.3               | 6.9  | 3.2               | 4.7  | 6.8               | 7.6  |  |
| Policy Rate (%)        | 10.3              | 8.5  | 12.8              | 9.8  | 7.9               | 6.8  |  |
| 91-Day T-Bill (%)      | 9.9               | 7.8  | 12.5              | 11.2   | 8.1               | 7.1  |  |
| Exchange rate USD/UGX  | 3,838             | 3,795  | 3,940             | 3,924  | 3,731             | 3,640  |  |
| Prime lending rate (%) | 19.0              | 19.0   | 21.0              | 21.0   | 17.0              | 17.0   |  |
| 2022                   |                   |  |                   |  |                   |  |  |
| Inflation (%)          | 5.5               | 3.7  | 5.8               | 4.5  | 3.6               | 2.5  |  |
| Real GDP1 (%)          | 6.0               | 7.3  | 4.5               | 6.0  | 7.5               | 7.9  |  |
| Policy Rate (%)        | 6.5               | 6.0  | 8.0               | 8.0  | 6.0               | 5.5  |  |
| 91-Day T-Bill (%)      | 7.5               | 6.7  | 10.4              | 10.1   | 6.4               | 5.9  |  |
| Exchange rate USD/UGX  | 3,600             | 3,650  | 3,800             | 4,027  | 3,500             | 3,480  |  |
| Prime lending rate (%) | 16.0              | 15.5   | 17.5              | 17.5   | 15.5              | 15.0   |  |

1 Gross domestic product

2 The remaining forecast period is 2024 to 2026

3 Next 12 months following 31 December 2022 is 1 January 2023 to 31 December 2023

## Sensitivity analysis of the forward-looking impact on the total ECL provision on all financial instruments relating to corporate, sovereign and bank products

The expected credit loss methodology for corporate, sovereign and bank products is based primarily on client specific risk metrics, as such the forward-looking macroeconomic information is one of the component and/or driver of the total reported expected credit loss. Rating reviews of each client are performed at least annually and entails credit analysts completing a credit scorecard and incorporating forward-looking information at a client level. The weighting is reflected in both the determination of significant increase in credit risk as well as the measurement of the resulting expected credit loss for the individual client. Therefore, the impact of forward-looking economic conditions is embedded into the total expected credit loss for each client and cannot be stressed or separated out of the overall expected credit loss provision.

## Sensitivity analysis of the forward-looking impact on the total ECL provision

During 2022, higher forward-looking ECL provisioning was raised due to significant uncertainty on the impact linked to macro-economic outlook and the forecast underlying the bear macro-economic scenarios.

The following table shows a comparison of the forward-looking impact on the IFRS 9 provision as at 31 December 2022 based on the probability weightings of the above three scenarios resulting from recalculating each of the scenarios using a 100% weighing of the above factors.

#### **Macro-economic factors**

|                              | 2022  |  | 2021  |  |
|------------------------------|---|--|---|--|
| Allowances for credit losses | Forward-looking<br>component of<br>ECL provision<br>UShs' 000 | Income<br>statement<br>(release)/charge<br>UShs' 000 | Forward-looking<br>component of<br>ECL provision<br>UShs' 000 | Income<br>statement<br>(release)/charge<br>UShs' 000 |
| Scenarios                    |   |  |   |  |
| 100% Base                    | 4,457,727   | 723,727  | 3,068,074   | 723,727  |
| 100% Bear                    | 12,068,838  | 1,933,940  | 14,353,920  | 1,933,940  |
| 100% Bull                    | 505,829   | (1,537,989)  | 377,783   | (1,537,989)  |
| Total ECL impact             | 17,032,394  | 1,119,678  | 17,799,777  | 1,119,678  |

Refer to **Note 19** loans and advances for the carrying amounts of the loans and advances and **note 3(c)** for additional disclosures in relation to the Bank's credit risk.

## BCC and CHNW IFRS 9 Impairment Model Overlays:

#### The portfolio model

For the portfolio model the Group applies an enhanced Significant Increase in Credit Risk (SICR) rule that includes downgrading customers that are identified to have relatively lower turnovers. These transfers are done in addition to the other SICR components of historical delinquency and any qualitative factors. Expert judgement is used on products that do not have sufficient historical data to model the loss given default (LGD). Underlying assumptions to these overlays are discussed and approved by the Credit Risk Management Committee.

#### The corporate model

Counterparty specific review of the population was undertaken to determine counterparties with indicators of elevated risk. To these counterparties, we applied downgrades, thus the linked Probability of Default (PD) and higher impairments for any counterparties with elevated risk. The overlay was applied to identified increased credit risk leading to transfer of accounts from Stage 1 to Stage 2. The overlay proactively resulted into transfer of counterparties to Stage 2 in account of additional stress. The provisions are therefore

accounted for under this stage 2 resulting into additional provisions of UShs 3.6 billion (2021: 4.88 billion). This amount is derived by comparing the total ECL position after including these transfers and the total ECL position without these transfers.

#### The forward-looking model

Adoption of a minimum forward-looking for loans under stage 3 percentage (PD equivalent). This is obtained by comparing the statistically derived forward-looking loans under stage 3 ratio based on most recent trends and comparing it to the actual under stage 3 ratio and in instances where the latter is greater, the parameter is adopted after applying an incremental percentage based on information available at the time. This model overlay has been adopted to cater for any uncertainty that comes with the impact of changes in the macro-economic environment on the BCC and CHNW portfolio at large.

#### Approach to stage 3 impairment

Overlay applied on inputs to the provisions of loans under stage 3 counterparties in terms of the timing of the cashflows expected to be realised from the recovery and rehabilitation; we maintained cashflows in the initial projection period irrespective of passing of time and drawing closer to the realisation date thus maintaining the provisions as we monitor the macro-economic environment.

#### Fair value

#### **Financial instruments**

In terms of IFRS, the Group is either required to or elects to measure a number of its financial assets and financial liabilities at fair value, being the price that would, respectively, be received to sell an asset or paid to transfer a liability in an orderly transaction in the principal (or most advantageous) market between market participants at the measurement date. Regardless of the measurement basis, the fair value is required to be disclosed, with some exceptions, for all financial assets and financial liabilities. Fair value is a market-based measurement and uses the assumptions that market participants would use when pricing an asset or liability under current market conditions. When determining fair value, it is presumed that the entity is a going concern, and that fair value is not an amount that represents a forced transaction, involuntary liquidation or a distressed sale. Information obtained from the valuation of financial instruments is used to assess the performance of the Group and, in particular, provides assurance that the risk and return measures that the Group has taken are accurate and complete.

#### Valuation process

The Group's valuation control framework comprises internal control standards, methodologies, and procedures over its valuation processes, which include:

**Prices quoted in an active market:** The existence of quoted prices in an active market represents the best evidence of fair value. Where such prices exist, they are used in determining the fair value of financial assets and financial liabilities.

Valuation techniques: Where quoted market prices are unavailable, the Group establishes fair value using valuation techniques that incorporate observable inputs, either directly, such as quoted prices, or indirectly, such as those derived from quoted prices, for such assets and liabilities. Parameter inputs are obtained directly from the market, consensus pricing services or recent transactions in active markets, whenever possible. Where such inputs are not available, the Group makes use of theoretical inputs in establishing fair value (unobservable inputs). Such inputs are based on other relevant input sources of information and incorporate assumptions that include prices for similar transactions, historic data, economic fundamentals, and research information, with appropriate adjustments to reflect the terms of the actual instrument being valued and current market conditions.

Changes in these assumptions may affect the reported fair values of these financial instruments. Valuation techniques used for financial instruments include the use of financial models that are populated using market parameters that are corroborated by reference to independent market data, where possible, or alternative sources, such as, third-party quotes, recent transaction prices or suitable proxies. The fair value of certain financial instruments is determined using industry standard models such as, discounted cash flow analysis and standard option pricing models. These models are generally used to estimate future cash flows and discount these back to the valuation date. For complex or unique instruments, more sophisticated modelling techniques may be required, which require assumptions or more complex parameters such as correlations, prepayment spreads, default rates and loss severity.

Valuation adjustments: Valuation adjustments are an integral part of the valuation process. Adjustments include, but are not limited to:

- · implied volatilities on thinly traded instruments
- correlation between risk factors

In making appropriate valuation adjustments, the Group applies methodologies that consider factors such as bid-offer spreads, liquidity, counterparty and own credit risk. Exposure to such illiquid risk drivers is typically managed by:

- using bid-offer spreads that are due to the relatively low liquidity
   of the underlying risk driver
- · raising day one profit or loss provisions in accordance with IFRS
- · quantifying and reporting the sensitivity to each risk driver
- limiting exposure to such risk drivers and analysing exposure on a regular basis.

Validation and control: All financial instruments carried at fair value, regardless of classification, and for which there are no quoted market prices for that instrument, are fair valued using models that conform to international best practice and established financial theory. These models are validated by the Group's model validation unit. This control applies to both off the-shelf models, as well as those developed internally by the Group. Further, all inputs into the valuation models are subject to price validation procedures carried out by the Group's market risk unit. Such price validation is performed on at least a monthly basis, but daily where possible given the availability of the underlying price inputs. Valuation comparisons are also performed, and any significant variances noted are appropriately investigated.

**Portfolio exception:** The Group, has on meeting certain qualifying criteria, elected the portfolio exception which allows an entity to measure the fair value of certain groups of financial liabilities on a net basis similar to how market participants would price the net risk exposure at the measurement date.

#### **Computer software intangible assets**

The Group reviews its assets under construction and assets brought into use for impairment at each reporting date and tests the carrying value for impairment whenever events or changes in circumstances indicate that the carrying amount (or components of the carrying amount) may not be recoverable. These circumstances include, but are not limited to, new technological developments, obsolescence, changes in the manner in which the software is used or is expected to be used, changes in discount rates, significant changes in macroeconomic circumstances or changes in estimates of related future cash benefits. The impairment tests are performed by comparing an asset's recoverable amount to its carrying amount. The review and testing of assets for impairment inherently requires significant management judgement as it requires management to derive the estimates of the identified assets' future cash flows in order to derive the asset's recoverable amount.

During 2022, the Group's computer software assets' recoverable values were determined to be higher than their carrying values and therefore not impaired (Impairment 2021: Nil).

Refer to note 22 for goodwill and intangibles disclosures.

#### **Current and deferred income tax**

The Group is subject to direct and indirect taxation requirements which are determined with reference to transactions and calculations for which the ultimate tax determination has an element of uncertainty in the ordinary course of business. The Group recognise provisions for tax based on objective estimates of the amount of taxes that may be due. Where the final tax determination is different from the amounts that were initially recorded, such differences will impact the income tax and deferred tax provisions, disclosed in note 14 and note 20, respectively, in the period in which such determination is made. Uncertain tax positions are provided for in accordance with the criteria defined within *IAS* 12 Income Taxes and *IFRIC* 23 Uncertainty over Income Tax treatments (IFRIC 23).

Deferred tax assets are only recognised to the extent that sufficient taxable profits will be generated in order to realise the tax benefit. Deferred tax assets are reviewed at each reporting date and are reduced to the extent that it is no longer probable that the related tax benefit will be realised. The most significant management assumption is the forecasts that are used to support the probability assessment that sufficient taxable profits will be generated by the entities in the Group in order to utilise the deferred tax assets.

## Refer to **note 14** and **note 20** for current and deferred tax disclosures

#### **Provisions**

The principal assumptions taken into account in determining the value at which provisions are recorded, include determining whether there is an obligation, as well as assumptions about the probability of the outflow of resources and the estimate of the amount and timing for the settlement of the obligation. For legal provisions, management assesses the probability of the outflow of resources by taking into account historical data and the status of the claim in consultation with the Group's legal counsel.

In determining the amount and timing of the obligation once it has been assesswed to exist, management exercises its judgement by taking into account all available information, including that arising after the reporting date up to the date of the approval of the financial results.

Refer to **note 34** off- Balance sheet financial instruments, contingent liabilities and commitments disclosures and **note 31** other liabilities and provisions.

## (iii) Detailed Accounting Policies

#### (a) Financial instruments

#### Initial measurement - financial instruments

All financial instruments are measured initially at fair value plus directly attributable transaction costs and fees, except for those financial instruments that are subsequently measured at fair value through profit or loss where such transaction costs and fees are immediately recognized in profit or loss. Financial instruments are recognised (derecognised) on the date the Group commits to purchase (sell) the instruments (trade date accounting).

#### **Financial assets**

#### Nature

#### (i) Amortised cost

A debt instrument that meets both of the following conditions (other than those designated at fair value through profit or loss):

- Held within a business model whose objective is to hold the debt instrument (financial asset) in order to collect contractual cash flows; and
- The contractual terms of the financial asset give rise on specified dates to cash flows that are solely payments of principal and interest on the principal amount outstanding.

This assessment includes determining the objective of holding the asset and whether the contractual cash flows are consistent with a basic lending arrangement. Where the contractual terms introduce exposure to risk or volatility that are not considered de minimal and are inconsistent with a basic lending arrangement, the financial asset is classified as fair value through profit or loss – default.

#### (ii) Fair value through OCI

Includes a debt instrument that meets both of the following conditions (other than those designated at fair value through profit or loss):

- Held within a business model in which the debt instrument (financial asset) is managed to both collect contractual cash flows and sell financial assets; and
- The contractual terms of the financial asset give rise on specified dates to cash flows that are solely payments of principal and interest on the principal amount outstanding.

This assessment includes determining the objective of holding the asset and whether the contractual cash flows are consistent with a basic lending arrangement. Where the contractual terms introduce exposure to risk or volatility that are not considered de minimis and are inconsistent with a basic lending arrangement, the financial asset is classified as fair value through profit or loss – default.

Equity financial assets which are not held-for-trading and are irrevocably elected (on an instrument-by-instrument basis) to be presented at fair value through OCI.

#### (iii) Held-for-trading

Those financial assets acquired principally for the purpose of selling in the near term (Including all derivative financial assets) and those that form part of a portfolio of identified financial instruments that are managed together and for which there is evidence of a recent actual pattern of short-term profit taking. Included are commodities that are acquired principally for the purpose of selling in the near future or generating a profit from fluctuations in price or brokertrader margin.

#### (iv) Designated at fair value through profit or loss

Financial assets are designated to be measured at fair value through profit or loss to eliminate or significantly reduce an accounting mismatch that would otherwise arise.

#### (v) Fair value through profit or loss – default

Financial assets that are not classified into one of the abovementioned financial asset categories.

#### Subsequent measurement

Subsequent to initial measurement, financial assets are classified in their respective categories and measured at either amortized cost or fair value as follows:

#### (i) Amortised cost

Amortised cost using the effective interest method with interest recognised in interest income, less any expected credit impairment losses which are recognised as part of credit impairment charges. Directly attributable transaction costs and fees received are capitalised and amortised through interest income as part of the effective interest rate.

#### (ii) Fair value through OCI

**Debt instrument:** Fair value, with gains and losses recognised directly in the fair value through OCI reserve. When a debt financial asset is disposed of, the cumulative fair value adjustments, previously recognised in OCI, are reclassified to the other gains and losses on financial instruments within non-interest revenue. Expected credit impairments losses are recognised as part of credit impairment charges. However, for these FVOCI debt instruments the expected credit loss is recognised in OCI and does not reduce the carrying amount of the financial asset in the statement of financial position. Interest income on a debt financial asset is recognised in interest rate method. Dividends received are recognised in interest income within profit or loss.

**Equity instrument:** Fair value, with gains and losses recognised directly in the fair value through OCI reserve. When equity financial assets are disposed of, the cumulative fair value adjustments in OCI are reclassified within reserves to retained income. Dividends received on equity instruments are recognised in other revenue within non-interest revenue.

#### (iii) Held-for-trading

Fair value, with gains and losses arising from changes in fair value (including interest and dividends) recognised in trading revenue.

#### (iv) Designated at fair value through profit or loss

Fair value gains and losses (including interest and dividends) on the financial asset recognised in the income statement as part of other gains and losses on financial instruments within non-interest revenue.

### (v) Fair value through profit or loss – default

**Debt instruments:** Fair value gains and losses (including interest and dividends) on the financial asset are recognised in the income statement as part of other gains and losses on financial instruments within non-interest revenue. **Equity instruments:** Fair value gains and losses on the financial asset are recognised in the income statement as part of other gains and losses on financial instruments. Dividends received on equity instruments are recognised in other revenue within non-interest revenue.

#### Impairment

ECL is recognised on debt financial assets classified as at either amortised cost or fair value through OCI, financial guarantee contracts that are not designated at fair value through profit or loss as well as loan commitments that are not measured at fair value through profit or loss nor are used to provide loans at a below market interest rate.

The measurement basis of the ECL of a financial asset includes assessing whether there has been a SICR at the reporting date which includes forward-looking information that is available without undue cost or effort at the reporting date about past events, current conditions and forecasts of future economic conditions. The measurement basis of the ECL, which is set out in the table that follows, is measured as the unbiased and probability- weighted amount that is determined by evaluating a range of possible outcomes, the time value of money and forward-looking information.

| Stage 1                          | A 12-month ECL is calculated for financial assets which are neither credit-impaired on origination nor for which there has been a SICR.  |  |
|----------------------------------|--|--|
| Stage 2                          | A lifetime ECL is calculated for financial assets that are assessed to have displayed a SICR since origination and are not considered low credit risk.   |  |
| Stage 3 (credit impaired assets) | <ul> <li>A lifetime ECL is calculated for financial assets that are assessed to be credit impaired. The following criteria are used in determining whether the financial asset is impaired: <ul> <li>default</li> <li>significant financial difficulty of borrower and/or modification</li> <li>probability of bankruptcy or financial reorganisation</li> <li>disappearance of an active market due to financial difficulties.</li> </ul> </li> </ul> |  |

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## The key components of the impairment methodology are described as follows:

| Significant increase in credit<br>risk (SICR) | At each reporting date the Group assesses whether the credit risk of its exposures has<br>increased significantly since initial recognition by considering the change in the risk of default<br>occurring over the expected life of the financial asset.<br>Credit risk of exposures which are overdue for more than 30 days are also considered to have<br>increased significantly.   |
|---|--|
| Low credit risk                               | Exposures are generally considered to have a low credit risk where there is a low risk of default, the exposure has a strong capacity to meet its contractual cash flow obligations and adverse changes in economic and business conditions may not necessarily reduce the exposure's ability to fulfil its contractual obligations.   |
| Default                                       | <ul> <li>The Group's definition of default has been aligned to its internal credit risk management definitions and approaches. A financial asset is considered to be in default when there is objective evidence of impairment. The following criteria are used in determining whether there is objective evidence of impairment for financial assets or group of financial assets: <ul> <li>significant financial difficulty of borrower and/or modification (i.e, known cash flow difficulties experienced by the borrower)</li> <li>a breach of contract, such as default or delinquency in interest and/or principal payments</li> <li>disappearance of active market due to financial difficulties</li> <li>it becomes probable that the borrower will enter bankruptcy or other financial reorganisation</li> <li>where the Group, for economic or legal reasons relating to the borrower's financial difficulty, grants the borrower a concession that the Group would not otherwise consider.</li> </ul> </li> </ul> |
| Forward-looking information                   | Forward-looking information is incorporated into the Group's impairment methodology calculations and in the Group's assessment of SICR. The Group includes all forward-looking information which is reasonable and available without undue cost or effort. The information will typically include expected macro-economic conditions and factors that are expected to impact portfolios or individual counterparty exposures.  |
| Write-off                                     | Financial assets are written off when there is no reasonable expectation of recovery. Financial assets which are written off may still be subject to enforcement activities.   |

### ECLs are recognised within the statement of financial position as follows:

| Financial assets measured at<br>amortised cost (including loan<br>commitments) | Recognised as a deduction from the gross carrying amount of the asset (group of assets). Where the impairment allowance exceeds the gross carrying amount of the asset (group of assets), the excess is recognised as a provision within other liabilities. |  |
|--|---|--|
| Off-balance sheet exposures<br>(excluding loan commitments)                    | Recognised as a provision within other liabilities.   |  |
| Financial assets measured at<br>fair value through OCI                         | Recognised in the fair value reserve within equity. The carrying value of the financial asset is recognised in the statement of financial position at fair value.   |  |

#### Cash and balances with the central bank

Cash and balances with the central bank comprise coins and bank notes and balances with the central bank (BOU). Included in balances with central bank are balances that primarily comprise of reserving requirements held with the central bank which are available for use by the Group, subject to certain restrictions and limitations levied by the central bank but are subject to an insignificant risk of changes in value.

Coins and bank notes and balances with central banks comprising reserving requirements are measured at fair value through profit or loss – default.

#### Reclassification

Reclassifications of debt financial assets are permitted when, and only when, the Group changes its business model for managing its financial assets, in which case all affected financial assets are reclassified. Reclassifications are accounted for prospectively from the date of reclassification as follows:

• Financial assets that are reclassified from amortised cost to fair value are measured at fair value at the date of reclassification with any difference in measurement basis being recognised in other gains and losses on financial instruments.

- The fair value of a financial asset that is reclassified from fair value to amortised cost becomes the financial asset's new carrying value.
- Financial assets that are reclassified from amortised cost to fair value through OCI are measured at fair value at the date of reclassification with any difference in measurement basis being recognised in OCI.
- The fair value of a financial asset that is reclassified from fair value through OCI to amortised cost becomes the financial asset's new carrying value with the cumulative fair value adjustment recognised in OCI being recognised against the new carrying value.
- The carrying value of financial assets that are reclassified from fair value through profit or loss to fair value through OCI remains at fair value.
- The carrying value of financial assets that are reclassified from fair value through OCI to fair value through profit or loss remains at fair value, with the cumulative fair value adjustment in OCI being recognised in the income statement at the date of reclassification.

## Nature

### Held-for-trading

Those financial liabilities incurred principally for the purpose of repurchasing in the near term (including all derivative financial liabilities) and those that form part of a portfolio of identified financial instruments that are managed together and for which there is evidence of a recent actual pattern of short-term profit taking.

## Designated at fair value through profit or loss

Financial liabilities are designated to be measured at fair value in the following instances:

- to eliminate or significantly reduce an accounting mismatch that would otherwise arise where the financial liabilities are managed, and their performance evaluated and reported on a fair value basis
- where the financial liability contains one or more embedded derivatives that significantly modify the financial liability's cash

## Subsequent measurement

Derecognition Financial

assets

Subsequent to i in their respectiv or fair value as fe

| ini<br>ive | T measurement<br>initial measurement, financial liabilities are classified<br>ve categories and measured at either amortised cost<br>follows: |  |
|------------|---|--|
| n          |   |  |
|            | Financial assets are derecognised when the contractual  |  |

rights to receive cash flows from the financial assets have expired, or where the Group has transferred its contractual rights to receive cash flows on the financial asset such that it has transferred substantially all the risks and rewards of ownership of the financial asset. Any interest in the transferred financial assets that is created or retained by the Group is recognised as a separate asset or liability.

The Group enters into transactions whereby it transfers assets, recognised in its statement of financial position, but retains either all or a portion of the risks or rewards of the transferred assets. If all or substantially all risks and rewards are retained, then the transferred assets are not derecognised. Transfers of assets with the retention of all or substantially all risks and rewards include securities lending and repurchase agreements.

When assets are sold to a third party with a concurrent total rate of return swap on the transferred assets, the transaction is accounted for as a secured financing transaction, similar to repurchase transactions. In transactions where the Group neither retains nor transfers substantially all the risks and rewards of ownership of a financial asset, the asset is derecognised if control over the asset is lost. The rights and obligations retained in the transfer are recognised separately as assets and liabilities as appropriate.

In transfers where control over the asset is retained, the Group continues to recognise the asset to the extent of its continuing involvement, determined by the extent to which it is exposed to changes in the value of the transferred asset.

Financial Financial liabilities are derecognised when the financial liabilities liabilities' obligation is extinguished, that is, when the obligation is discharged, cancelled or expires.

#### Held-for-trading

Fair value, with gains and losses arising from changes in fair value (including interest and dividends) recognised in trading revenue.

#### Designated at fair value through profit or loss

Fair value, with gains and losses arising from changes in fair value (including interest and dividends but excluding fair value gains and losses attributable to own credit risk) are recognised in the other gains and losses on financial instruments as part of non-interest revenue

Fair value gains and losses attributable to changes in own credit risk are recognised within OCI, unless this would create or enlarge an accounting

#### Amortised cost

Amortised cost using the effective interest method recognised in interest expense

#### Derecognition and modification of financial assets and liabilities

Amortised cost using the effective interest method recognised in interest expense.

#### Modification

In determining whether a modification is substantial, for financial asset qualitative factors are considered and for a financial liability, both qualitative and quantitative factors are considered.

Where an existing financial asset or liability is replaced by another with the same counterparty on substantially different terms, or the terms of an existing financial asset or liability are substantially modified, such an exchange or modification is treated as a derecognition of the original asset or liability and the recognition of a new asset or liability at fair value, including calculating a new effective interest rate, with the difference in the respective carrying amounts being recognised in other gains and losses on financial instruments within non-interest revenue. The date of recognition of a new asset is consequently considered to be the date of initial recognition for impairment calculation purposes.

If the terms are not substantially different for financial assets or financial liabilities, the Group recalculates the new gross carrying amount by discounting the modified cash flows of the financial asset or financial liability using the original effective interest rate. The difference between the new gross carrying amount and the original gross carrying amount is recognised as a modification gain or loss within credit impairments (for distressed financial asset modifications) or in other gains and losses on financial instruments within non-interest revenue (for all other modifications).

## Financial guarantee contracts or loan commitment below market rate

A financial guarantee contract is a contract that requires the Group (as issuer) to make specified payments to reimburse the holder for a loss it incurs because a specified debtor fails to make payment when due in accordance with the original or modified terms of a debt instrument. Financial guarantee contracts are initially recognised at fair value, which is generally equal to the premium received, and then amortised over the life of the financial guarantee.

A loan commitment is described in IFRS 9 as a firm commitment to provide credit under specified terms and conditions. It is a binding promise from a lender that a specified amount of loan or line of credit will be made available to the named borrower at a certain interest rate, during a certain period and, usually, for a certain purpose. Loan commitments at a below market interest rate are initially recognised when the Group become party to the irrevocable commitment at fair value.

Financial guarantee contracts (that are not designated at fair value through profit or loss) and loan commitments at a below market interest rate, are subsequently measured at the higher of the:

- ECL calculated for the financial guarantee or loan commitments; or
- unamortised premium.

#### **Derivatives and embedded derivatives**

In the normal course of business, the Group enters into a variety of derivative transactions for both trading and economic hedging purposes. Derivative financial instruments are entered into for benefit of the Group and its customers and for hedging foreign exchange, interest rate, inflation, credit, commodity and equity exposures. Derivative instruments used by the Group in both trading and hedging activities include swaps, options, forwards, futures and other similar types of instruments based on foreign exchange rates, credit risk, inflation risk, interest rates and the prices of commodities and equities. Derivatives are initially recognised at fair value. Derivatives that are not designated in a qualifying hedge accounting relationship are classified as held-for-trading with all changes in fair value being recognised within trading revenue. This includes forward contracts to purchase or sell commodities, where net settlement occurs or where physical delivery occurs, and the commodities are held to settle another derivative contract. All derivative instruments are carried as financial assets when the fair value is positive and as financial liabilities when the fair value is negative.

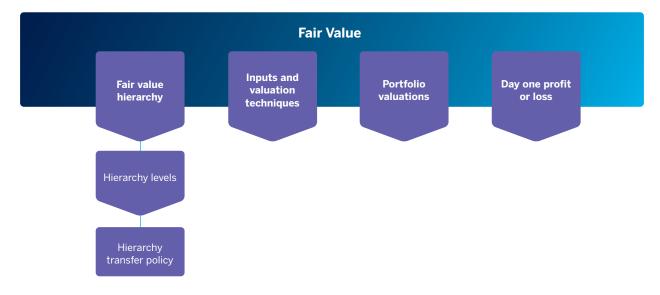
Embedded derivatives included in hybrid instruments, where the host is a financial asset, is assessed in terms of the accounting policy on financial assets. In all other instances (being non-financial host contracts and financial liabilities), the embedded derivatives are treated and disclosed as separate derivatives when their economic characteristics and risks are not closely related to those of the host contract, the terms of the embedded derivative are the same as those of a standalone derivative and the combined contract is not measured at fair value through profit or loss. The host contract is accounted for and measured applying the relevant bank accounting policy.

The method of recognising fair value gains and losses on derivatives designated as a hedging instrument depends on the nature of the hedge relationship.

### Offsetting

Financial assets and liabilities are offset, and the net amount presented in the statement of financial position when the Group has a legally enforceable right to set off the recognised amounts and there is an intention to settle the asset and the liability on a net basis, or to realise the asset and settle the liability simultaneously. The legally enforceable right must not be contingent on future events and must be enforceable in the normal course of business and in the event of default, insolvency or bankruptcy of the counterparties to the transaction.

## (b) Fair value



In terms of IFRS, the Group is either required to or elects to measure a number of its financial assets and financial liabilities at fair value. Regardless of the measurement basis, the fair value is required to be disclosed, with some exceptions, for all financial assets and financial liabilities.

Fair value is the price that would be received to sell an asset or paid to transfer a liability in an orderly transaction in the principal (or most advantageous) market between market participants at the measurement date under current market conditions. Fair value is a market-based measurement and uses the assumptions that market participants would use when pricing an asset or liability under current market conditions. When determining fair value, it is presumed that the entity is a going concern and is not an amount that represents a forced transaction, involuntary liquidation or a distressed sale. In estimating the fair value of an asset or a liability, the Group takes into account the characteristics of the asset or liability that market participants would take into account when pricing the asset or liability at the measurement date.

2.1) Accounting policy elections (continued) (iii) Detailed Accounting Policies (continued) (b) Fair values (continued)

## Fair value hierarchy

The Group's financial instruments that are both carried at fair value and for which fair value is disclosed are categorised by the level of fair value hierarchy. The different levels are based on the degree to which the inputs to the fair value measurements are observable and the significance of the inputs to the fair value measurement.

## **Hierarchy levels**

The levels have been defined as follows:

## Level 1

Fair value is based on quoted market prices (unadjusted) in active markets for an identical financial asset or liability. An active market is a market in which transactions for the asset or liability take place with sufficient frequency and volume to provide pricing information on an ongoing basis.

## Level 2

Fair value is determined through valuation techniques based on observable inputs, either directly, such as quoted prices, or indirectly, such as those derived from quoted prices. This category includes instruments valued using quoted market prices in active markets for similar instruments, quoted prices for identical or similar instruments in markets that are considered less than active or other valuation techniques where all significant inputs are directly or indirectly observable from market data.

#### Level 3

Fair value is determined through valuation techniques using significant unobservable inputs. This category includes all instruments where the valuation technique includes inputs not based on observable data and the unobservable inputs have a significant effect on the instrument's valuation. This category includes instruments that are valued based on quoted prices for similar instruments where significant unobservable adjustments or assumptions are required to reflect differences between the instrument being valued and the similar instrument.

#### Hierarchy transfer policy

Transfers of financial assets and financial liabilities between levels of the fair value hierarchy are deemed to have occurred at the end of the reporting period.

#### Inputs and valuation techniques

Fair value is measured based on quoted market prices or dealer price quotations for identical assets and liabilities that are traded in active markets, which can be accessed at the measurement date, and where those quoted prices represent fair value. If the market for an asset or liability is not active or the instrument is not quoted in an active market, the fair value is determined using other applicable valuation techniques that maximise the use of relevant observable inputs and minimise the use of unobservable inputs. These include the use of recent arm's length transactions, discounted cash flow analyses, pricing models and other valuation techniques commonly used by market participants.

Fair value measurements are categorised into level 1, 2 or 3 within the fair value hierarchy based on the degree to which the inputs to the fair value measurements are observable and the significance of the inputs to the fair value measurement. Where discounted cash flow analyses are used, estimated future cash flows are based on management's best estimates and a market-related discount rate at the reporting date for an asset or liability with similar terms and conditions

If an asset or a liability measured at fair value has both a bid and an ask price, the price within the bid-ask spread that is most representative of fair value is used to measure fair value.

The fair value of items included in cash and cash equivalents is the same as the amortised cost value, as amortised cost items are initially measured at fair value. The fair value of cash and cash equivalents does not change, as there are no adjustments made to these items subsequent to initial recognition. These items are included in level 1 of the fair value hierarchy.

The Group's valuation control framework governs internal control standards, methodologies, and procedures over its valuation processes, which include the following valuation techniques and main inputs and assumptions per type of instrument.

2.1) Accounting policy elections (continued) (iii) Detailed Accounting Policies (continued) (b) Fair value (continued)

### Valuation technique

date.

#### Derivative financial instruments

Item and description

Derivative financial instruments comprise foreign exchange, interest rate, commodity, credit and equity derivatives that are either held-for-trading or designated as hedging instruments in hedge relationships.

## Standard derivative contracts are valued using market accepted models and quoted

parameter inputs. More complex derivative contracts are modelled using more sophisticated modelling techniques applicable to the instrument.

Techniques include:

- · discounted cash flow model
- Black-Scholes model
- · combination technique models.

Where there are no recent market transactions in the specific instrument, fair value is derived from the last available market price adjusted for changes in risks and information since that

Where a proxy instrument is quoted in an active market, the fair value is determined by adjusting the proxy fair value for differences between the proxy instrument and the financial asset being fair valued.

Where proxies are not available, the fair value is estimated using more complex modelling techniques. These techniques include discounted cash flow and Black-Scholes models using current market rates for credit, interest, liquidity, volatility and other risks.

Combination techniques are used to value

unlisted equity securities and include inputs such as earnings and dividend yields of the underlying entity.

#### Main inputs and assumptions

For level 2 and 3 fair value hierarchy

#### items:

- discount rate\*
- · spot prices of the underlying
- · correlation factors
- volatilities
- dividend yields
- earnings yield
- valuation multiples.

Trading assets and trading liabilities Trading assets and liabilities comprise instruments which are part of the Bank's underlying trading

which are part of the Bank's underlying trading activities. These instruments primarily include sovereign and corporate debt, commodities, collateral, collateralised lending agreements and equity securities.

#### **Pledged assets**

Pledged assets comprise instruments that may be sold or repledged by the Bank's counterparty in the absence of default by the Bank. Pledged assets include sovereign and corporate debt, equities, commodities pledged in terms of repurchase agreements and commodities that have been leased to third parties.

#### **Financial investments**

Financial investments are non-trading financial assets and primarily comprise of sovereign and corporate debt, listed and unlisted equity instruments, investments in debentures issued by the BOU, investments in mutual fund investments and unit-linked investments.

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| Item and description  | Valuation technique   | Main inputs and assumptions  |
|---|---|--|
| <ul> <li>Loans and advances to banks<br/>and customers</li> <li>Loans and advances comprise: <ul> <li>Home services</li> <li>Vehicle and asset finance</li> <li>Card and payments</li> <li>Personal unsecured lending</li> <li>Business lending and other</li> <li>Corporate and sovereign</li> <li>Bank</li> </ul> </li> </ul> | For certain loans fair value may be determined from the market price of a recently occurring transaction adjusted for changes in risks and information between the transaction and valuation dates. Loans and advances are reviewed for observed and verified changes in credit risk and the credit spread is adjusted at subsequent dates if there has been an observable change in credit risk relating to a particular loan or advance. In the absence of an observable market for these instruments, discounted cash flow models incorporate parameter inputs for interest rate risk, foreign exchange risk, liquidity and credit risk, as appropriate. For credit risk, where available and appropriate, as well as the relevant terms of the loan and loan counterparty such as the industry classification and subordination of the loan.  | For level 2 and 3 fair value hierarchy<br>items:<br>• discount rate* |
| Deposits and debt funding<br>Deposits from banks and customers<br>comprise amounts owed to banks<br>and customers, deposits under<br>repurchase agreements, negotiable<br>certificates of deposit, credit-linked<br>deposits and other deposits.  | For certain deposits, fair value may be determined from<br>the market price on a recently occurring transaction<br>adjusted for all changes in risks and information between<br>the transaction and valuation dates. In the absence of an<br>observable market for these instruments, discounted cash<br>flow models are used to determine fair value based on the<br>contractual cash flows related to the instrument. The fair<br>value measurement incorporates all market risk factors,<br>including a measure of the Bank's credit risk relevant to<br>that financial liability. The market risk parameters are<br>valued consistently to similar instruments held as assets<br>stated in the section above. The credit risk of the reference<br>asset in the embedded CDS in credit-linked deposits<br>is incorporated into the fair value of all credit-linked<br>deposits that are designated to be measured at fair value<br>through profit or loss. For collateralised deposits that are<br>designated to be measured at fair value through profit or<br>loss, such as securities repurchase agreements, the credit<br>enhancement is incorporated into the fair valuation of the<br>liability. | For level 2 and 3 fair value hierarchy<br>items:<br>• discount rate* |

\* Discount rates, where applicable, include the risk-free rate, risk premiums, liquidity spreads, credit risk (own and counterparty as appropriate), timing of settlement, storage/ service costs, prepayment and surrender risk assumptions and recovery rates/loss given default.

### **Portfolio valuations**

The Group has elected the portfolio exception to measure the fair value of certain groups of financial assets and financial liabilities. This exception permits the group of financial assets and financial liabilities to be measured at fair value on a net basis, with the net fair value being allocated to the financial assets and financial liabilities.

#### Day one profit or loss

For financial instruments, where the fair value of the financial instrument differs from the transaction price, the difference is commonly referred to as day one profit or loss. Day one profit or loss is recognised in profit or loss immediately where the fair value of the financial instrument is either evidenced by comparison with other observable current market transactions in the same instrument or is determined using valuation models with only observable market data as inputs.

Day one profit or loss is deferred (and recognised together with the instrument it relates to) where the fair value of the financial instrument is not able to be evidenced by comparison with other observable current market transactions in the same instrument or is determined using valuation models that utilise non-observable market data as inputs.

The timing of the recognition of deferred day one profit or loss is determined individually depending on the nature of the instrument and availability of market observable inputs. It is either amortised over the life of the transaction, deferred until the instrument's fair value can be determined using market observable inputs or realised through settlement.

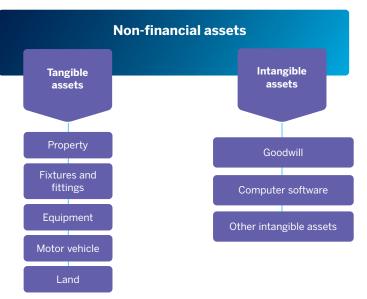
### Statutory credit risk reserve

In addition to the measurement of impairment losses on loans and advances in accordance with the International Financial Reporting Standards (IFRS) as set out above, Stanbic Bank Uganda Limited the banking subsidiary is required by the Financial Institutions Act (FIA) 2004, as amended to establish minimum provisions for losses on loans and advances as follows:

- A specific provision for those loans and advances considered to be non- performing based on criteria and classification of such loans and advances established by Bank of Uganda, as;
  - a) Substandard assets being facilities in arrears between 90 and 179 days 20%.
  - b) Doubtful assets being facilities in arrears between 180 days and 364 days – 50%.
  - c) Loss assets being facilities in arrears between over 364 days  $-\,100\%.$
- ii) A general provision of at least 1% of their total outstanding credit facilities net of specific provisions and interest in suspense.

Where provisions for impairment of loans and advances determined in accordance with the Financial Institutions Act 2004, as amended exceed amounts determined in accordance with International Financial Reporting Standards, the excess is taken to the statutory credit risk reserve as an appropriation of retained earnings. Otherwise, no further accounting entries are made.

## (c) Non- financial assets



#### Type and initial and subsequent measurement

## Tangible assets (property, equipment, land and right-of-use assets)

Items of property and equipment are measured at cost less accumulated depreciation and accumulated impairment losses. Cost includes expenditures that are directly attributable to the acquisition of the asset. The cost of self-constructed assets includes the cost of materials and direct labour, any other costs directly attributable to bringing the assets to a working condition for their intended use, the costs of dismantling and removing the items and restoring the site on which they are located and capitalised borrowing costs. Purchased software that is integral to the functionality of the related equipment is capitalised as part of that equipment. When parts of an item of property or equipment have different useful lives, they are accounted for as separate items (major components) of property and equipment.

Items of property and equipment are derecognised on disposal or when no future economic benefits are expected from their use or disposal. The gain or loss on disposal of an item of property and equipment is determined by comparing the proceeds from disposal with the carrying amount of the item of property and equipment and are recognised net within other income in profit or loss.

#### Subsequent costs

The cost of replacing a part of an item of property or equipment is recognised in the carrying amount of the item if it is probable that the future economic benefits embodied within the part will flow to the Group and its cost can be measured reliably.

The carrying amount of the replaced part is derecognised. The costs of the day-to-day servicing of property and equipment are recognised in profit or loss as incurred.

Depreciation is recognised in profit or loss on straight-line basis over the estimated useful lives of each part of an item of property and equipment since this most closely reflects the expected pattern of consumption of the future economic benefits

Useful lives, depreciation/

value basis

amortisation method or fair

expected pattern of consumption of the future economic benefits embodied in the asset. Leased assets under finance leases are depreciated over the shorter of the lease term and their useful lives. Land is not depreciated.

The estimated useful lives for the current and comparative periods are as follows:

| Leasehold<br>premises and<br>buildings | 50 years<br>or over the<br>shorter period<br>of lease |
|--|---|
| Furniture and fittings                 | 5 years   |
| Motor vehicles                         | 5 years   |
| Other computer equipment               | 5 years   |
| Laptops and<br>personal com-<br>puters | 4 years   |
| Office equip-<br>ment                  | 8 years   |

The residual values, useful lives and the depreciation method applied are reviewed,

and adjusted if appropriate, at each financial year end.

These assets are reviewed for impairment at each reporting date and tested for impairment whenever events or changes

Impairment

in circumstances indicate that the carrying amount may not be recoverable.

An impairment loss is recognised in non-trading and capital related items for the amount by which the asset's carrying amount exceeds its recoverable amount. The recoverable amount is determined as the higher of an asset's fair value less costs to sell and value in use.

Fair value less costs to sell is determined by ascertaining the current market value of an asset and deducting any costs related to the realisation of the asset.

In assessing value in use, the estimated future cash flows are discounted to their present value using a pre-tax discount rate that reflects current market assessments of the time value of money and the risks specific to the asset. For the purposes of assessing impairment, assets that cannot be tested individually are grouped at the lowest cash generating units (CGUs).

Impairment losses recognised in respect of CGUs are allocated first to reduce the carrying amount of any goodwill allocated to the CGU, and then to reduce the carrying amounts of the other assets in the CGU on a pro rata basis.

The carrying amount of these other assets may, however, not be reduced below the higher of the CGU's fair value less costs to sell and its value in use.

Impairment losses recognised in prior periods are assessed at each reporting date for any indications that the loss has decreased or no longer exists. An impairment loss is reversed if there has been a change in the estimates used to determine the recoverable amount. An impairment loss is reversed through non-trading and capital related items only to the extent that the asset's carrying amount does not exceed the carrying amount that would have been determined, net of depreciation or amortisation, if no impairment loss had been recognised.

| Type and initial and subsequent measurement   | Useful lives, depreciation/<br>amortisation method or fair<br>value basis   | Impairment   |
|---|---|--|
| <b>Goodwill</b><br>Goodwill arises on business combinations and<br>represents the excess of the consideration<br>transferred over the net fair value of the net<br>identifiable assets, liabilities and contingent<br>liabilities of the acquiree and the fair value of the<br>non-controlling interest in the acquiree.<br>Goodwill on acquisitions is reported in the statement<br>of financial position as an intangible asset   | Not applicable  | <ul> <li>The accounting treatment is generally the same as that for tangible assets except as noted below.</li> <li>Goodwill is tested annually for</li> <li>impairment and additionally when an indicator of impairment exists.</li> <li>An impairment loss in respect of goodwill</li> <li>is not reversed.</li> </ul> |
| <ul> <li>Computer software</li> <li>Costs associated with maintaining computer software programmes are recognised as an expense as incurred on a straight-line basis at rates appropriate to the expected lives of the assets (2 to 15 years) from the date that the asset is available for use. Development costs that are directly attributable to the design and testing of identifiable and unique software products controlled by the Group are recognised as intangible assets when the following criteria are met:</li> <li>It is technically feasible to complete the software product so that it will be available for use.</li> <li>management intends to complete the software product and use or sell it.</li> <li>there is an ability to use or sell the software product.</li> <li>it can be demonstrated how the software product will generate probable future economic benefits.</li> <li>adequate technical, financial and other resources to complete the development and to use or sell the software product during its development can be reliably measured.</li> <li>Directly attributable costs that are capitalised as part of the software product include the software development employee costs and an appropriate</li> </ul> | Computer software development costs<br>recognised as assets are amortised over<br>their estimated useful lives, which does<br>not exceed fifteen years.<br>Acquired computer software licences<br>are capitalised on the basis of the costs<br>incurred to acquire and bring to use<br>the specific software. These costs are<br>amortised on the basis of the expected<br>useful lives | Intangible assets that have an indefinite<br>useful life are tested annually for<br>impairment and additionally when an<br>indicator of impairment exists. The<br>accounting treatment for computer<br>software and other intangible assets<br>is otherwise the same as for tangible<br>assets                           |

Other development expenditures that do not meet these criteria are recognised as an expense as incurred. Development costs previously recognised as an expense are not recognised as an asset in a subsequent period.

#### Derecognition

Non-financial assets are derecognised on disposal or when no future economic benefits are expected from their use or disposal. The gain or loss on derecognition is recognised in profit or loss and is determined as the difference between the net disposal proceeds and the carrying amount of the non-financial asset.

### (d) Cash and cash equivalents

For the purposes of the statement of cash flows, cash and cash equivalents comprise balances with less than three months' maturity from the date of acquisition, including cash and nonrestricted balances with the Central Bank treasury bills and other eligible bills, loans and advances to banks, amounts due from other banks and government securities.

## (e) Equity-linked transactions

The group operates equity-based compensation plans comprised of equity settled and cash settled schemes as follows.



#### Equity-settled share-based payments

The fair value of the equity-settled share-based payments are determined on grant date and accounted for within operating expenses (staff costs) over the vesting period with a corresponding increase in the Group's share-based payment reserve. Non-market vesting conditions, such as the resignation of employees and retrenchment of staff, are not considered in the valuation but are included in the estimate of the number of options expected to vest. At each reporting date, the estimate of the number of options expected to vest is reassessed and adjusted against operating expenses and share-based payment reserve over the remaining vesting period.

On vesting of the equity-settled share-based payments, amounts previously credited to the share-based payment reserve are transferred to retained earnings through an equity transfer. On exercise of the equity-settled share-based payment, any proceeds received are credited to share capital and premium.

#### **Cash-settled share-based payments**

Cash-settled share-based payments are accounted for as liabilities at fair value until the date of settlement. The liability is recognised over the vesting period and is revalued at every reporting date up to and including the date of settlement. All changes in the fair value of the liability is recognised in operating expenses (staff costs). The awards vest over the specified period of service and/or once the performance conditions are met.

Further details of the Group's equity compensation plans are disclosed in **note 37**.

## (f) Employee benefits

## (i) Retirement benefit obligations

The Group operates a defined contribution pension scheme for its employees. The defined contribution plan is a pension plan under which the Group pays fixed contributions into a fund managed by a board of trustees and will have no legal or constructive obligations to pay further contributions if the fund does not hold sufficient assets to pay all employees benefits relating to employee service in the current and prior periods.

In addition, all employees are obliged to be members of the National Social Security Fund, a state managed defined contribution pension scheme. The Group contributes to the scheme in line with the requirements of the National Social Security Fund Act. The regular contributions by the Group and employees constitute net periodic costs for the year in which they are due and as such are included in employee benefit expenses. The Group's contributions to the defined contribution schemes are charged to the income statement in the year to which they relate.

#### (ii) Short-term benefits

Short-term benefits consist of salaries, accumulated leave payments, bonuses and any non-monetary benefits such as medical aid contributions. Short-term employee benefit obligations are measured on an undiscounted basis and are expenses as the related service is provided. A liability is recognised for the amount expected to be paid under short-term cash bonus plans or accumulated leave if the Group has a present legal or constructive obligation to pay this amount as a result of past service provided by the employee and the obligation can be estimated reliably.

#### (iii) Termination benefits

Termination benefits are recognised as an expense when the Group is committed without realistic possibility of withdrawal, to a formal detailed plan to terminate employment before the normal retirement date, or to provide termination benefits as a result of an offer made to encourage voluntary redundancy. Termination benefits for voluntary redundancies are recognised if the Group has made an offer encouraging voluntary redundancy, it is probable that the offer will be accepted, and the number of acceptances can be reliably estimated. A liability is recognised to the best estimate of the amount to settle the obligation.

#### (iv) Other entitlements

The estimated monetary liability for employees' accrued annual leave entitlement at the reporting date is recognised as an expense accrual.

## (g) Accounting for leases

#### **TYPE AND DESCRIPTION** STATEMENT OF FINANCIAL POSITION **INCOME STATEMENT** Lessee Accounting policies Single lessee accounting Lease liabilities: Interest expense on lease liabilities: Initially measured at the present value of the model A lease finance cost, determined with contractual payments due to the lessor over the lease reference to the interest rate implicit in the All leases are accounted for by term, with the discount rate determined by reference lease or the Group's incremental borrowing recognising a right-of use asset and rate, is recognised within interest expense to the rate implicit in the lease unless (as is typically a lease liability except for leases of the case for the Group) this is not readily determinable. over the lease period. low value assets; and leases with a in which case the Group's incremental borrowing rate duration of twelve months or less. Depreciation on right-of-use assets: on commencement of the lease is used. The Group's Subsequent to initial measurement, the rightstandardized funding transfer pricing rate is the base on which the incremental borrowing rate is calculated. of-use assets are depreciated on a straightline basis over the remaining term of the lease Variable lease payments are only included in the or over the remaining economic life of the measurement of the lease liability if they depend on an index or rate. In such cases, the initial measurement asset should this term be shorter than the of the lease liability assumes the variable element will lease term unless ownership of the underlying asset transfers to the Group at the end of the remain unchanged throughout the lease term. Other lease term, whereby the right-of- use assets variable lease payments are expensed in the period to are depreciated on a straight-line basis over which they relate. On initial recognition, the carrying value of the lease liability also includes: the remaining economic life of the asset. This depreciation is recognised as part of Amounts expected to be payable under any depreciation and amortization. residual value guarantee. Termination of leases: On derecognition of the right-of-use asset The exercise price of any purchase option granted and lease liability, any difference is recognised in favor of the Group, should it be reasonably as a derecognition gain or loss together with certain that this option will be exercised. termination or cancelation costs in profit or loss. Any penalties payable for terminating the lease, should the term of the lease be estimated on the basis of this termination option being exercised. Subsequent to initial measurement, lease liabilities increase as a result of interest charged at a constant rate on the balance outstanding and are reduced for lease payments made. **Right-of-use assets:** Initially measured at the amount of the lease liability, reduced for any lease incentives received, and increased for: lease payments made at or before commencement of the lease; initial direct costs incurred; and the amount of any provision recognised where the Group is contractually required to dismantle, remove or restore the leased asset. The Group applies the cost model subsequent to the initial measurement of the right-of-use assets. Termination of leases: When the Group or lessor terminates or cancels a lease, the right-of-use asset and lease liability are derecognized.

#### Lease accounting policies (continued)

All leases that meet the criteria as either a lease of a low value asset or a short-term lease are accounted for on a straight-line basis over the lease term.

**Reassessment and modification of leases** 

Accruals for unpaid lease charges, together with a Payments made under these leases, net straight-line lease asset or liability, being the difference of any incentives received from the lessor, between actual payments and the straight-line lease are recognised in operating expenses on expense are recognised a straight-line basis over the term of the lease. When these leases are terminated before the lease period has expired, any payment required to be made to the lessor by way of a penalty is recognised as operating expenses in the period in which termination takes place.

## Reassessment of lease terms and lease modifications that are not accounted for as a separate lease:

When the Group reassesses the terms of any lease (i.e.,, it re-assesses the probability of exercising an extension or termination option) or modifies the terms of a lease without increasing the scope of the lease or where the increased scope is not commensurate with the stand-alone price, it adjusts the carrying amount of the lease liability to reflect the payments to be made over the revised term, which are discounted at the applicable rate at the date of reassessment or modification. The carrying amount of lease liability is similarly revised when the variable element of future lease payments dependent on a rate or index is revised.

For reassessments to the lease terms, an equivalent adjustment is made to the carrying amount of the right-of-use asset, with the revised carrying amount being depreciated over the revised lease term. However, if the carrying amount of the right-of-use asset is reduced to zero any further reduction in the measurement of the lease liability, is recognised in profit or loss.

For lease modifications that are not accounted for as a separate lease, an equivalent adjustment is made to the carrying amount of the right-of-use asset, with the revised carrying amount being depreciated over the revised lease term. However, for lease modifications that decrease the scope of the lease the carrying amount of the right-of-use asset is decreased to reflect the partial or full termination of the lease, with any resulting difference being recognised in profit or loss as a gain or loss relating to the partial or full termination of the lease.

**Lease modifications that are accounted for as a separate lease:** When the Group modifies the terms of a lease resulting in an increase in scope and the consideration for the lease increases by an amount commensurate with a stand-alone price for the increase in scope, the Group accounts for these modification as a separate new lease. This accounting treatment equally applies to leases which the Bank elected the short-term lease exemption and the lease term is subsequently modified.

| Lessor lease modifications |   |  |  |
|----------------------------|---|--|--|
| Finance leases             | <ul> <li>When the Group modifies the terms of a lease resulting in an increase in scope and the consideration for the lease increases by an amount commensurate with a stand-alone price for the increase in scope, the Group accounts for these modifications as a separate new lease.</li> <li>All other lease modifications that are not accounted for as a separate lease are accounted for in terms of IFRS 9, unless the classification of the lease would have been accounted for as an operating lease had the modification been in effect at inception of the lease. These lease modifications are accounted for as a separate new lease from the effective date of the modification and the net investment in the lease becomes the carrying amount of the underlying asset.</li> </ul> |  |  |
| Operating leases           | Modifications are accounted for as a new lease from the effective date of the modification.   |  |  |

#### (h) Sale and repurchase agreements

## Sale and repurchase agreements and lending of securities (including commodities)

Securities sold subject to linked repurchase agreements (repurchase agreements) are reclassified in the statement of financial position as pledged assets when the transferee has the right by contract or custom to sell or repledge the collateral. The liability to the counterparty is included under deposits and current accounts or trading liabilities, as appropriate.

Securities purchased under agreements to resell (reverse repurchase agreements), at either a fixed price or the purchase price plus a lender's rate of return, are recorded as loans and included under trading assets or loans and advances, as appropriate.

For repurchase and reverse repurchase agreements measured at amortised cost, the difference between the purchase and sales price is treated as interest and amortised over the expected life using the effective interest method. Securities lent to counterparties are retained in the annual financial statements. Securities borrowed are not recognised in the annual financial statements unless sold to third parties. In these cases, the obligation to return the securities borrowed is recorded at fair value as a trading liability. Income and expenses arising from the securities borrowing and lending business are recognised over the period of the transactions.

## (i) Provisions, contingent assets and contingent liabilities

### Provisions

Provisions are recognised when the Group has a present legal or constructive obligation as a result of past events, where it is probable that an outflow of resources embodying economic benefits will be required to settle the obligation, and a reliable estimate of the amount of the obligation can be made.

## **Contingent assets**

Contingent assets are not recognised in the annual financial statements but are disclosed when, as a result of past events, it is probable that economic benefits will flow to the Group, but this will only be confirmed by the occurrence or non-occurrence of one or more uncertain future events which are not wholly within the Group's control.

## **Contingent liabilities**

Contingent liabilities include certain guarantees (other than financial guarantees) and letters of credit and are not recognised in the annual financial statements but are disclosed in the notes to the annual financial statements unless they are considered remote.

## (j) Equity

The Group classifies capital instruments as financial liabilities or equity instruments in accordance with the substance of the contractual terms of the instruments. Ordinary shares are classified as equity.

#### Share issue costs

Incremental external costs directly attributable to a transaction that increases or decreases equity are deducted from equity, net of related tax. All other share issue costs are expensed.

#### **Dividends on ordinary shares**

Dividends on ordinary shares are charged to equity in the period in which they are declared. Proposed dividends are reported as a component of equity at the year end.

### Earnings per share

The Group presents basic and diluted earnings per share (EPS) data for its ordinary shares. Basic EPS is calculated by dividing the profit or loss attributable to ordinary shareholders of the Group by the weighted average number of ordinary shares outstanding during the period. Diluted EPS is determined by adjusting the profit or loss attributable to ordinary shareholders and the weighted average number of ordinary shareholders of all dilutive potential ordinary shares.

### (k) Interest income and expense

Interest income and expense are recognised in the profit or loss using the effective interest method for all interest-bearing financial instruments, except for those classified at fair value through profit or loss. The 'Effective interest rate' is the rate that exactly discounts estimated future payments or receipts through the expected life of the financial instrument to:

- The gross carrying amount of the financial assets; or
- · The amortised cost of the financials liability.

When calculating the effective interest rate for financial instruments other than purchased or originated credit impaired assets, the Group estimates future cash flows considering all contractual terms of the financial instrument but not ECL. For purchased or originated creditimpaired financial assets, a credit adjusted effective interest rate is calculated using estimated future cash flows including ECL.

The calculation of the effective interest rate includes transaction costs and fees and points paid or received between parties of the contract that are an integral part of the effective interest rate. Transaction costs include incremental costs that are directly attributable to the acquisition or issue of a financial asset or financial liability.

Interest income and expense presented in the income statement relates to interest on financial assets and financial liabilities measured at amortised cost and financial assets at FVOCI.

When loans and advances become doubtful of collection, they are written down to their recoverable amounts and interest income is thereafter recognised based on the original effective interest rate that is used to discount future cash flows for the purpose of measuring the recoverable amount.

Fair value gains and losses on realised debt financial instruments, including amounts reclassified from OCI in respect of financial investments financial assets, and excluding those classified as trading assets, are included in net interest income.

### (I) Net fees and commission

Fee and commission revenue, including transactional fees, account servicing fees, investment management fees, sales commissions and placement fees are recognised as the related services are performed. Loan commitment fees for loans that are not expected to be drawn down are recognised on a straight-line basis over the commitment period.

Loan syndication fees, where the Group does not participate in the syndication or participates at the same effective interest rate for comparable risk as other participants, are recognised as revenue when the syndication has been completed. Syndication fees that do not meet these criteria are capitalised as origination fees and amortised to the income statement as interest income. The fair value of issued financial guarantee contracts on initial recognition is amortised as income over the term of the contract.

Fee and commission expenses, included in net fee and commission revenue, are mainly transaction and service fees relating to financial instruments, which are expensed as the services are received. Expenditure is recognised as fee and commission expenses where the expenditure is linked to the production of fee and commission revenue.

#### Performance obligation and revenue recognition policies

| TYPE OF SERVICE         DESCRIPTION OF THE SERVICE  |   | REVENUE RECOGNITION   |
|---|---|---|
| Transactional and service related   | These are service and transactional fee-based<br>revenue that mainly comprise of but are not<br>limited to commissions on cheques cashed, bank<br>statement charges, auxiliary charges, management<br>fees, advisory fees, payments and collection related<br>fees. | Revenue from account service fees is<br>recognised over time as the services are<br>provided.<br>Revenue related to transactions is<br>recognised at the point in time when the<br>transaction takes place. |
| Trade related   | These are origination and processing fees relating to issuance of guarantees, performance bonds and letters of credit.  | Revenue related to trade fees is recognised at the point in time when the transaction takes place.  |
| Credit relatedThese fees include mainly loan arrangement fees<br>search fees, loan processing fees on short-term<br>facilities, commitment fees which are amortized<br>over the period of the loan using the EIR model. |   | Revenue from credit related fees is recognised over time as the services are provided.  |

#### (m) Net trading revenue

Net trading revenue comprises gains or losses related to trading assets and liabilities, and include all realised and unrealised fair value changes, interest and foreign exchange differences.

#### (n) Dividend income

Dividend income is recognised when the right to receive income is established. Usually this is the ex-dividend date for equity securities. Dividends are reflected as a component of other operating income based on the underlying classification of the equity investment.

#### (o) Other gains/losses on financial

#### instruments

Includes:

- Fair value gains and losses on financial assets that are classified at fair value through profit or loss (designated and default)
- The gain or loss on the derecognition of a debt financial asset classified as at fair value through OCI
- Gains and losses arising from the derecognition of financial assets and financial liabilities classified as at amortised cost
- Gains and losses arising from the reclassification of a financial asset from amortised cost to fair value
- Gains and losses arising from the modification of a financial asset
   (which is not distressed) and financial liability as at amortised cost
- · Fair value gains and losses on designated financial liabilities
- Fair value gains and losses on private equity or venture capital investment designated at fair value through profit or loss.

#### (p) Other revenue

Other revenue comprises of revenue that is not included in any of the categories mentioned above. This could include dividends on equity financial assets, underwriting profit from the Group's shortterm insurance operations and related insurance activities and remeasurement gains and losses from contingent consideration on disposals and purchases.

### (q) Income tax

Income tax expense is the aggregate of the charge to the income statement in respect of current income tax and deferred income tax. Current tax is determined for current period transactions and events and deferred tax is determined for future tax consequences.

Current income tax is the amount of income tax payable on the taxable profit for the year determined in accordance with the Ugandan Income Tax Act. The rates used are based on laws enacted or substantially enacted at the reporting date.

Deferred income tax is provided in full, using the liability method, for all temporary differences arising between the tax bases of assets andliabilities and their carrying values for financial reporting purposes.

However, if the deferred income tax arises from the initial recognition of an asset or liability in a transaction other than a business combination that at the time of the transaction affects neither accounting nor taxable profit nor loss, it is not accounted for.

Deferred income tax is determined using tax rates that have been enacted or substantively enacted at the statement of financial position date and are expected to apply when the related deferred income tax asset is realised, or the deferred income tax liability is settled.

Deferred income tax assets are recognised only to the extent that it is probable that future taxable profits will be available against which temporary differences can be utilised or for items recognised in OCI and Equity.

Deferred tax is recognised in direct taxation except to the extent that it relates to a business combination (relating to a measurement period adjustment where the carrying amount of the goodwill is greater than zero), or items recognised directly in equity or in OCI. Deferred tax is recognised in respect of temporary differences arising between the tax bases of assets and liabilities and their carrying values for financial reporting purposes. Deferred tax is measured at the tax rates that are expected to be applied to the temporary differences when they reverse, based on the laws that have been enacted or substantively enacted at the reporting date. Deferred tax is not recognised for the following temporary differences:

- the initial recognition of goodwill
- the initial recognition of assets and liabilities in a transaction that is not a business combination, which affects neither accounting nor taxable profits or losses
- investments in subsidiaries, associates and jointly controlled arrangements (excluding mutual funds) where the Group controls the timing of the reversal of temporary differences, and it is probable that these differences will not reverse in the foreseeable future.

The amount of deferred tax provided is based on the expected manner of realisation or settlement of the carrying amount of the asset or liability and is not discounted.

Deferred tax assets are recognised to the extent that it is probable that future taxable income will be available against which the unused tax losses can be utilised.

Deferred tax assets are reviewed at each reporting date and are reduced to the extent that it is no longer probable that the related tax benefit will be realised. Deferred income tax assets are recognised on deductible temporary differences arising from investments in subsidiaries, associates and joint arrangements only to the extent that it is probable the temporary difference will reverse in the future and there is sufficient taxable profit available against which the temporary difference can be utilised.

Deferred income tax assets and liabilities are offset when there is a legally enforceable right to offset current income tax assets against current income tax liabilities and when the deferred income taxes relate to the same fiscal authority. Deferred income taxes are calculated on all temporary differences under the balance sheet liability method using tax rates currently enacted.

### (r) Segment reporting

An operating segment is a distinguishable component of the Group engaged in providing products or services that are subject to risks and returns that are different from those of other business segments and whose operating results are reviewed to assess its performance and for which discrete financial information is available. The Group's primary business segmentation is based on the Group's internal reporting about components of the Group as regularly reviewed by the Board and executive management committees. Segments results include items directly attributable to a segment as well as those that are allocated on a reasonable basis. Business segments are the only segments presented since the Group operates in a single geographical segment, Uganda.

### (s) Non-trading and capital related items

Non-trading and capital related items primarily include the following:

- Gains and losses on disposal of subsidiaries, joint ventures and associates (including foreign exchange translation gains and losses)
- Gains and losses on the disposal of property and equipment and intangible assets
- Impairment and reversals of impairments of joint ventures and associates
- Impairment of investments in subsidiaries, property and equipment, and intangible assets
- · Other items of a capital related nature.

### (t) Basis of consolidation

### Subsidiaries

#### Separate financial statements

Investments in subsidiaries are accounted for at cost less accumulated impairment losses (where applicable) in the separate financial statements. The carrying amounts of these investments are reviewed annually for impairment indicators and, where an indicator of impairment exists, are impaired to the higher of the investment's fair value less costs to sell or value in use.

#### **Consolidated financial statements**

The accounting policies of subsidiaries that are consolidated by the Group conform to the Group's accounting policies. Intragroup transactions, balances and unrealised gains/(losses) are eliminated on consolidation. Unrealised losses are eliminated in the same manner as unrealised gains, but only to the extent that there is no evidence of impairment. The proportion of comprehensive income and changes in equity allocated to the group and non-controlling interest are determined on the basis of the group's present ownership interest in the subsidiary.

Subsidiaries are consolidated from the date on which the Group obtains control up to the date that control is lost. Control is assessed on a continuous basis. The acquisition method of accounting is used to account for business combinations by the Group.

#### Changes in ownership interests

When the group ceases to consolidate because of a loss of control, any retained interest in the entity is remeasured to its fair value, with the change in carrying amount recognised in profit or loss.

#### **Common control transactions**

Common control transactions, in which the company is the ultimate parent entity both before and after the transaction, are accounted for at book value.

## 2.2 New standards and interpretations not yet adopted by the Group

The following new, and amendments are not yet effective for the year ended 31 December 2022 and have not been applied in preparing these annual financial statements.

#### IFRS 10 and IAS 28 Sale or Contribution of Assets between an Investor and its Associate or Joint Venture (amendments)

#### Effective date: deferred indefinitely

The amendments address an inconsistency between the requirements in IFRS 10 and those in IAS 28, in dealing with the sale or contribution of assets between an investor and its associate or joint venture. The main consequence of the amendments is that a full gain or loss is recognised when a transaction involves a business (whether it is housed in a subsidiary or not). A partial gain or loss is recognised when a transaction involves assets that do not constitute a business, even if these assets are housed in a subsidiary. The amendments will be applied prospectively and are not expected to have a material impact on the Group's financial statements.

#### **IAS 1 Presentation of Financial Statements (amendments)** Effective date: 1 January 2024

The amendment clarifies how to classify debt and other liabilities as current or non-current. The objective of the amendment is aimed to promote consistency in applying the requirements by helping entities determine whether, debt and other liabilities with an uncertain settlement date should be classified as current (due or potentially due to be settled within one year) or non-current. The amendment also includes clarifying the classification requirements for debt an entity might settle by converting it into equity. These are clarifications, not changes, to the existing requirements, and so are not expected to affect entities' financial statements significantly. However, these clarifications could result in reclassification of some liabilities from current to non-current, and vice versa. The amendment will be applied retrospectively. Pending the finalisation of the exposure draft on ED/2021/9 - Non-Current Liabilities with Covenants: Proposed Amendments to IAS 1, the effective date of all IAS 1 amendments will be deferred to 1 January 2024. The impact on the annual financial statements has not yet been fully determined, however not expected to have a significant impact on the Group.

### IFRS 16 Leases (narrow scope amendments)

#### Effective date: 1 January 2024

The amendments add to requirements explaining how a company accounts for a sale and leaseback after the date of the transaction. IFRS 16 had not previously specified how to measure the transaction when reporting after that date. The amendments add to the sale and leaseback requirements in IFRS 16, thereby supporting the consistent application of the standard. These amendments will not change the accounting for leases other than those arising in a sale and leaseback transaction. The amendments will be applied retrospectively and are not expected to have a material impact on the Group's financial statements.

## **3. Financial Risk Management** 3(a) Strategy in using financial instruments

By their nature, the Group's activities are principally related to the use of financial instruments including derivatives. The Group accepts deposits from customers at both fixed and floating rates, and for various periods, and seeks to earn above-average interest margins by investing these funds in high-quality assets. The Group seeks to increase these margins by consolidating short-term funds and lending for longer periods at higher rates, while maintaining sufficient liquidity to meet all claims that might fall due.

The Group's risk management policies are designed to identify and analyse these risks, to set appropriate risk limits and controls, and to monitor the risks and adherence to limits by means of reliable and up-to-date information systems. The Group regularly reviews its risk management policies and systems to reflect changes in markets, products and emerging best practice. Risk management is carried out centrally under policies approved by the Board of Directors. The Global Markets team identifies, evaluates and hedges financial risks in close co-operation with the Group's operating units.

The Board provides written principles for overall risk management, as well as written policies covering specific areas, such as foreign exchange risk, interest rate risk, credit risk, use of derivative financial instruments and non-derivative financial instruments. In addition, internal audit is responsible for the independent review of risk management and the control environment. The most important types of risk are credit risk, liquidity risk, market risk and other operational risk. Market risk includes currency risk, interest rate and other price risk.

The Group also seeks to raise its interest margins by obtaining above- average margins, net of allowances, through lending to commercial and retail borrowers with a range of credit standing. Such exposures involve not just on-statement of financial position loans and advances, the Group also enters into guarantees and other commitments such as letters of credit and performance, and other bonds. The Group also trades in financial instruments where it takes positions in traded and over-the-counter instruments to take advantage of short-term market movements in bonds, currency and interest rate. The Board places trading limits on the level of exposure that can be taken in relation to both overnight and intra-day market positions.

Foreign exchange and interest rate exposures associated derivatives are normally offset by entering into counterbalancing positions, thereby controlling the variability in the net cash amounts required to liquidate market positions.

### 3(b) Capital management

The Group's objectives when managing capital, which is a broader concept than the equity on the face of the statement of financial position, are:

- To comply with the capital requirements of the regulator, Bank of Uganda, that are enshrined in the Financial Institutions Act 2004 as amended and accompanying Financial Institutions (Capital Adequacy Requirements) Regulations, 2018.
- To safeguard the Group's ability to continue as a going concern so that it can continue to provide returns for shareholders and benefits for other stakeholders; and
- To maintain a strong capital base to support the development of its business.

The Group's banking subsidiary - Stanbic Bank Uganda Limited ("the Bank") monitors the adequacy of its capital using capital adequacy ratios established under the Financial Institutions Act 2004, as amended (FIA) which ratios are broadly in line with those for the Bank for International Settlements (BIS). These ratios measure capital adequacy by comparing the Bank's eligible capital with its statement of financial position assets, off- balance- sheet commitments at weighted amounts to reflect their relative risk.

Assets are weighted according to broad categories of notional credit risk, being assigned a risk weighting according to the amount of capital deemed to be necessary to support them. Four categories of risk weights (0%, 20%, 50%, and 100%) are applied. Certain asset categories have intermediate weightings. The Bank is required at all times to maintain a core capital (tier 1) of not less than 10% of total risk adjusted assets plus risk adjusted items off the statement of financial position and a total capital (tier 1 + tier 2) of not less than 12% of its total risk adjusted assets plus risk adjusted items off the statement of financial position.

Off-balance-sheet credit related commitments and forwards are taken into account by applying different categories of credit conversion factors, designed to convert these items into statement of financial position equivalents. The resulting credit equivalent amounts are then weighted for credit risk using the same percentages as for statement of financial position assets.

Tier 1 capital consists of shareholders' equity comprising paid up share capital, share premium and retained earnings less intangible assets, deferred income tax asset and investments in financial companies, not consolidated. Tier 2 capital includes the Bank's eligible long-term loans, and general provisions. Tier 2 capital is limited to 50% of Tier 1 capital.

#### b (i) The table below summarizes a composition of regulatory capital

|   | 2022<br>UShs' 000 | 2021<br>UShs' 000 |
|---|-------------------|-------------------|
| Core capital (Tier 1)                         |                   |                   |
| Shareholders' equity                          | 153,566,009       | 51,188,670        |
| Share premium                                 | 725,964,739       | 829,879,881       |
| Retained earnings                             | 645,264,788       | 529,229,421       |
| Less: Deductions determined by Bank of Uganda | (156,714,065)     | (134,957,779)     |
| Total core capital                            | 1,368,081,471     | 1,275,340,193     |
| Supplementary capital (Tier 2)                |                   |                   |
| Unencumbered general provisions for losses    | 61,950,720        | 57,445,269        |
| Subordinated term debt                        | 75,931,416        | 71,753,914        |
| Total supplementary capital                   | 137,882,136       | 129,199,183       |
| Total capital (core and supplementary)        | 1,505,963,607     | 1,404,539,376     |

b(ii) Breakdown of deductions determined by the Financial Institutions Act 2004, as amended.

|   | 2022        | 2021        |
|---|-------------|-------------|
|   | UShs' 000   | UShs'000    |
| Goodwill and other intangible assets                      | 67,131,149  | 82,293,413  |
| Unrealised gains on government securities and derivatives | 50,168,597  | 10 285 907  |
| Deferred tax asset  | 39,414,319  | 42,378,459  |
|   | 156,714,065 | 134,957,779 |

### b(iii) The table below summarises the risk weighted asset

|  | Risk Weight |               | Risk weighted balance |               |               |
|--|-------------|---------------|-----------------------|---------------|---------------|
|  |             | 2022          | 2021                  | 2022          | 2021          |
|  |             | UShs' 000     | UShs' 000             | UShs' 000     | UShs' 000     |
| Statement of financial position                  |             |               |                       |               |               |
| Cash and balances with Bank of Uganda            | 0%          | 1,086,437,141 | 985,199,682           | -             | -             |
| Financial investments                            | 0%          | 1,240,197,346 | 844,166,562           | -             | -             |
| Other financial investments                      | 100%        | 176,548       | 178,468               | 176,548       | 178,468       |
| Trading assets                                   | 0%          | 1,598,475,974 | 1,057,416,156         | -             | -             |
| Pledged assets                                   | 0%          | 5,504,897     | 3,840,314             | -             |               |
| Placements with local banks                      | 20%         | 67,913,571    | 109,489,724           | 13,582,713    | 21,897,944    |
| Repurchase loan agreement                        | 0%          | -             | 150,030,812           | -             |               |
| Placements with foreign banks                    | Note b(iv)  | 221,110,729   | 846,732,827           | 129,568,525   | 431,632,741   |
| Amounts due from group companies                 | 100%        | 227,657,014   | 401,305,727           | 227,657,014   | 401,305,727   |
| Loans and advances to customers-regulatory basis | 100%        | 4,202,777,813 | 3,824,590,968         | 3,751,697,451 | 3,319,457,223 |
| Other assets                                     | 100%        | 320,952,876   | 371,122,899           | 288,317,216   | 371,122,899   |
| Deferred tax asset                               | 0%          | 39,414,319    | 42,378,459            | -             |               |
| Goodwill   | 0%          | 1,901,592     | 1,901,592             | -             |               |
| Other intangible assets                          | 0%          | 65,229,557    | 80,391,821            | -             |               |
| Property, equipment and right-of-use asset       | 100%        | 73,348,387    | 76,166,502            | 73,348,387    | 76,166,502    |
|  |             | 9,151,097,764 | 8,794,912,513         | 4,484,347,854 | 4,621,761,504 |
| Off-balance sheet items                          |             |               |                       |               |               |
| Contingencies secured by cash collateral         | 0%          | 63,938,451    | 56,377,886            | -             |               |
| Guarantees and acceptances                       | 100%        | 26,479,351    | 6,780,070             | 26,479,351    | 6,780,070     |
| Performance bonds                                | 50%         | 1,752,645,670 | 1,662,109,349         | 876,322,835   | 831,054,675   |
| Trade related and self-liquidating credits       | 20%         | 149,230,748   | 194,668,616           | 29,846,150    | 38,933,723    |
| Other commitments                                | 50%         | 1,536,881,106 | 1,237,793,640         | 768,440,553   | 618,896,820   |
|  |             | 3,529,175,326 | 3,157,729,561         | 1,701,088,889 | 1,495,665,288 |
| Counterparty Risk                                |             |               |                       | 16,784,752    | 31,595,951    |
| Market Risk                                      |             |               |                       | 222,782,330   | 266,416,380   |
| Total risk weighted assets                       |             |               |                       | 6,425,003,825 | 6,415,439,123 |

As guided by Bank of Uganda regulation on capital, some items have been reclassified to align to the risk weighting provided.

### b(iv) Risk weights applied to placements with foreign banks

| Category             | Risk<br>Weight | Financial position nominal balance |             | Risk weighted balance |             |  |
|----------------------|----------------|------------------------------------|-------------|-----------------------|-------------|--|
|                      |                | 2022 2021                          |             | 2022                  | 2021        |  |
|                      |                | UShs' 000                          | UShs' 000   | UShs' 000             | UShs' 000   |  |
| Rated AAA to AA (-)  | 20%            | -                                  | -           | -                     | -           |  |
| Rated A (+) to A (-) | 50%            | 183,084,835                        | 830,200,172 | 91,542,204            | 415,100,086 |  |
| Non-rated            | 100%           | 38,025,894                         | 16,532,655  | 38,026,321            | 16,532,655  |  |
|                      | Total          | 221,110,729                        | 846,732,827 | 129,568,525           | 431,632,741 |  |

## b (v) Tier 1 and Tier 2 capital

|                         | Capital       |               | Bank ratio |          | FIA minimum ratio |      |
|-------------------------|---------------|---------------|------------|----------|-------------------|------|
|                         | 2022          | 2021          | 2022       | 2021     | 2022              | 2021 |
|                         | UShs' 000     | UShs' 000     | %          | UShs 000 | %                 | %    |
| Tier 1 capital          | 1,368,081,471 | 1,275,340,193 | 21.3%      | 19.9%    | 10%               | 10%  |
| Tier 1 + Tier 2 capital | 1,505,963,607 | 1,404,539,376 | 23.4%      | 21.9%    | 12%               | 12%  |

## b (vi) Leverage Ratio

|                                    | 2022           | 2021           |
|------------------------------------|----------------|----------------|
|                                    | UShs' 000      | UShs' 000      |
| Core Capital                       | 1,368,081,471  | 1,275,340,193  |
| Total Assets                       | 9,033,320,976  | 8,713,652,526  |
| Letters of credit                  | 170,460,826    | 223,703,640    |
| Guarantees                         | 1,821,833,394  | 1,696,232,281  |
| Commitments to extend credit       | 1,536,881,106  | 1,237,793,640  |
|                                    | 3,529,175,326  | 3,157,729,561  |
| Total assets and off-balance sheet | 12,562,496,302 | 11,871,382,087 |
| Leverage Ratio                     | 10.9%          | 10.7%          |

The Financial Institutions (Capital Buffers and Leverage Ratio) Regulations, 2020 introduced a Capital Conservation buffer of 2.5%, a Systemic Risk Buffer for domestic systemically important banks ranging from 0% to 3.5% and a Countercyclical Buffer ranging from 0% to 2.5%. The buffers are calculated as a percentage of total risk adjusted assets plus risk adjusted off balance sheet items. The buffers are added on the minimum core capital and total capital ratios.

The regulations also introduced a minimum leverage ratio of 6%. This is calculated as the core capital divided by the total balance sheet plus off-balance sheet exposure.

Of the total risk adjusted assets plus risk adjusted items off the statement of financial position, the Group's banking subsidiary - Stanbic Bank Uganda Limited ("the Bank") is always required to maintain a core capital (tier 1) of not less than 10%, a total capital (tier 1 + tier 2) of not less than 12%, a Capital Conservation buffer of 2.5%, a prescribed Systemic Risk Buffer for domestic systemically important banks of 1%. As of 31 December 2022, the capital adequacy ratio of 21.3% and 23.4% for core capital and total capital respectively as well as the leverage ratio at 10.9% of the Group's banking subsidiary - Stanbic Bank Uganda Limited was within the regulatory requirements.

In the computation of capital ratios, statement of financial position assets are weighted according to the Standardized Approach supported by external credit risk ratings. In this approach, the Group applies prescribed risk-weights to both on-balance sheet and off-balance sheet exposures. Loans and advances to customers are stated net of provisions as determined in accordance with the Financial Institutions Act, 2004 as amended. These are risk weighted at 100% except for sovereign which are risk weighted at zero and loans with cash collateral which are risk weighted at zero.

The Group's subsidiary – Stanbic Bank Uganda Limited holds loans and advances for which it is required to write-off in accordance with the Financial Institutions Act 2004, as amended. However, these loans are not yet due for write-off in accordance with IFRS. These facilities are adjusted out of the loan book when preparing capital ratios.

Adjustments are made for other IFRS requirements to arrive at the loans and advances amount required by the Financial Institutions Act 2004, as amended.

Loans and advances to customers include a loan to Government of Uganda totaling to UShs 448,897 million (2021: UShs 503,289 million) risk weighted at zero.

In 2022, Bank of Uganda issued The Financial Institutions (Revision of Minimum Capital Requirements) Instrument 2022 which increased the minimum paid-up capital requirement for banks from UShs 25 billion to UShs 150 billion. Compliance was to be phased with UShs 120 billion to be met by 31 December 2022 and the total UShs.150 billion to be fully met by 30 June 2024. As of 31 December 2022, the Group's banking subsidiary - Stanbic Bank Uganda Limited ("the Bank") was compliant with this requirement with a holding of UShs 154 billion.

Off-balance sheet credit related commitments and forwards are considered by applying different categories of credit conversion factors, designed to convert these items into statement of financial position equivalents.

The risk weight for local banks is 20% and for balances with Bank of Uganda is 0%.

Foreign banks are rated based off the risk ratings from international rating agencies. These are categorized as below;

| Category                 | Risk Weight |
|--------------------------|-------------|
| Rated AAA to AA (-)      | 20%         |
| Rated A (+) to A (-)     | 50%         |
| Rated A (-) to non-rated | 100%        |

#### b(vii) Loans and advances to customers for regulatory capital purposes

|  | 2022          | 2021          |
|--|---------------|---------------|
|  | UShs'000      | UShs'000      |
| Gross loan and advances                            | 4,282,890,004 | 3,924,266,315 |
| Loans and advances to other financial institutions | 5,130,137     | -             |
| Specific provisions (regulatory)                   | (72,120,658)  | (85,984,754)  |
| Interest in suspense (regulatory)                  | (13,121,670)  | (13,690,593)  |
|  | 4,202,777,813 | 3,824,590,968 |
| Less   |               |               |
| Loan to Government of Uganda                       | (448,897,246) | (503,289,483) |
| Loans secured by cash cover                        | (2,183,116)   | (1,844,262)   |
| Risk weighted balance on loans to customers        | 3,751,697,451 | 3,319,457,223 |

#### b(viii) Reconciliation of loans and advances to customers between IFRS and FIA

|  | 2022          | 2021          |
|--|---------------|---------------|
|  | UShs'000      | UShs'000      |
| Gross loans and advances (IFRS purposes)                 | 4,238,654,344 | 3,896,645,056 |
| Written off facilities according to FIA, 2004 as amended | -             | (12,775,429)  |
| Loans and advances to other financial institutions       | (5,130,137)   | -             |
| Staff loans fair value adjustment                        | 32,017,845    | 21,389,258    |
| Modification   | 6,061,732     | 6,747,966     |
| Effective interest rate adjustment                       | 11,286,220    | 12,259,464    |
| Gross loans and advances for regulatory purposes         | 4,282,890,004 | 3,924,266,315 |

The Group holds loans and advances for which it is required to write them off in accordance with the Financial Institutions Act 2004, as amended. However, these loans are not yet due for write off in accordance with IFRS. These facilities are adjusted out of the loan book when preparing capital ratios.

Adjustments are made for other IFRS requirements to arrive at the loans and advances amount required by the Financial Institutions Act 2004, as amended.

## 3(c) Credit risk

### Definition

Credit risk is the risk of loss arising out of the failure of obligors to meet their financial or contractual obligations when due. It is composed of obligor risk (including borrowers and trading counterparties), concentration risk and country risk.

### Approach to managing and measuring credit risk

The Group's credit risk is a function of its business model and arises from wholesale and retail loans and advances, underwriting and guarantee commitments, as well as from the counterparty credit risk arising from derivative and securities financing contracts entered into with our customers and trading counterparties. The management of credit risk is aligned to the Group's three lines of defense framework. The business functions own the credit risk assumed by the Group and as the first line of defense they are primarily responsible for its management, control and optimisation in the course of business generation.

The credit function acts as the second line of defense and is responsible for providing independent and objective approval and oversight for the credit risk-taking activities of business, to ensure the process of procuring revenue, while assuming optimal risk, is undertaken with integrity. Further second line oversight is provided by the Group risk function through independent credit risk assurance.

The third line of defense is provided by the Group's internal audit, under its mandate from the Group audit committee.

Credit risk is managed through:

 maintaining a culture of responsible lending and a robust risk policy and control framework

- identifying, assessing and measuring credit risk across the Group, from an individual facility level through to an aggregate portfolio level
- defining, implementing and continually re- evaluating risk appetite under actual and stressed conditions
- monitoring the Group's credit risk exposure relative to approved limits
- ensuring that there is expert scrutiny and approval of credit risk and its mitigation independently of the business functions.

A credit portfolio limit framework has been defined to monitor and control the credit risk profile within the Group's approved risk appetite. All primary lending credit limits are set and exposures measured on the basis of risk weighting in order to best estimate exposure at default (EAD). Pre-settlement counterparty credit risk counterparty credit risk (CCR) inherent in trading book exposures is measured on a potential future exposure (PFE) basis, modelled at a defined level of confidence, using approved methodologies and models, and controlled within explicit approved limits for the counterparties concerned.

### Credit risk mitigation

Wherever warranted, the Group will attempt to mitigate credit risk, including counterparty credit risk (CCR) to any counterparty, transaction, sector, or geographic region, so as to achieve the optimal balance between risk, cost, capital utilisation and reward. Risk mitigation may include the use of collateral, the imposition of financial or behavioural covenants, the acceptance of guarantees from parents or third parties, the recognition of parental support, and the distribution of risk.

Collateral, parental guarantees, credit derivatives and on- and offbalance sheet netting are widely used to mitigate credit risk. Credit risk mitigation policies and procedures ensure that risk mitigation techniques are acceptable, used consistently, valued appropriately and regularly, and meet the risk requirements of operational management for legal, practical and timely enforcement. Detailed processes and procedures are in place to guide each type of mitigation used. In the case of collateral where the Group has an unassailable legal title, the Group's policy is such that collateral is required to meet certain criteria for recognition in loss given default (LGD) modelling, including:

- · is readily marketable and liquid
- · is legally perfected and enforceable
- has a low valuation volatility

- is readily realisable at minimum expense
- has no material correlation to the obligor credit quality
- has an active secondary market for resale.

The main types of collateral obtained by the Group for its banking book exposures include:

- mortgage bonds over residential, commercial and industrial properties
- cession of book debts
- · bonds over plant and equipment
- the underlying movable assets financed under leases and
- instalment sales.

Reverse repurchase agreements and commodity leases to customers are collateralised by the underlying assets.

Guarantees and related legal contracts are often required, particularly in support of credit extension to groups of companies and weaker obligors. Guarantors include banks, parent companies, shareholders and associated obligors. Creditworthiness is established for the guarantor as for other obligor credit approvals.

For trading and derivatives transactions where collateral support is considered necessary, the Group typically uses internationally recognised and enforceable International Swaps and Derivatives Association (ISDA) agreements, with a credit support annexure (CSA). Netting agreements, such as collateral under the CSA of an ISDA agreement, are only obtained where the Group firstly, has a legally enforceable right to offset credit risk by way of such an agreement, and secondly, where the Group has the intention of utilising such agreement to settle on a net basis.

Other credit protection terms may be stipulated, such as limitations on the amount of unsecured credit exposure acceptable, collateralisation if the mark-to-market credit exposure exceeds acceptable limits, and termination of the contract if certain credit events occur, for example, downgrade of the counterparty's public credit rating.

Wrong-way risk arises in transactions where the likelihood of default (i.e., the probability of default (PD) by a counterparty and the size of credit exposure (as measured by EAD) to that counterparty tend to increase at the same time. This risk is managed both at an individual counterparty level and at an aggregate portfolio level by limiting exposure to such transactions, taking adverse correlation into account in the measurement and mitigation of credit exposure and increasing oversight and approval levels.

The Group has no appetite for wrong-way risk arising where the correlation between EAD and PD is due to a legal, economic, strategic or similar relationship (i.e., specific wrong-way risk). General wrong-way risk, which arises when the correlation between EAD and PD for the counterparty, due mainly to macro factors, is closely managed within existing risk frameworks.

To manage actual or potential portfolio risk concentrations in areas of higher credit risk and credit portfolio growth, the Group implements hedging and other strategies from time-to-time. This is done at individual counterparty, sub-portfolio and portfolio levels through the use of syndication, distribution and sale of assets, asset and portfolio limit management, credit derivatives and credit protection.

### Credit portfolio characteristics and metrics

#### Maximum exposure to credit risk

Debt financial assets at amortised cost and FVOCI as well as off-balance sheet exposure subject to an ECL are analysed and categorised based on credit quality using the Group's master rating scale. Exposures within Stage 1 and 2 are rated between 1 to 25 in terms of the Group's master rating scale. Exposures that are not within 1 to 25 are considered to be in default.

#### Default

The Group's definition of default has been aligned to its internal credit risk management definitions and approaches. Whilst the specific determination of default varies according to the nature of the product, it is generally determined (aligned to the BASEL definition) as occurring at the earlier of:

- where, in the Group's view, the counterparty is considered to be unlikely to pay amounts due on the due date or shortly thereafter without recourse to actions such as the realisation of security; or
- when the counterparty is past due for more than 90 days (or, in the case of overdraft facilities in excess of the current limit).

The Group has not rebutted IFRS 9's 90 days past due rebuttable presumption. A financial asset is considered to be in default when there is objective evidence of impairment. The following criteria are used in determining whether there is objective evidence of impairment for financial assets or groups of financial assets:

- significant financial difficulty of borrower and/or modification (i.e., known cash flow difficulties experienced by the borrower)
- a breach of contract, such as default or delinquency in interest and/or principal payments
- · disappearance of active market due to financial difficulties
- it becomes probable that the borrower will enter bankruptcy or other financial reorganisation
- where the Group, for economic or legal reasons relating to the borrower's financial difficulty, grants the borrower a concession that the Group would not otherwise consider.

#### Collateral

The Group employs a range of policies and practices to mitigate credit risk. The most traditional of these is the taking of security for funds advanced, which is common practice. The Group implements guidelines on the acceptability of specific classes of collateral or credit risk mitigation. The principal collateral types for loans and advances are:

- Mortgages over residential properties
- Charges over business assets such as premises, inventory and accounts receivable
- Charges over financial instruments such as debt securities and equities

Longer-term finance and lending to corporate entities are generally secured; revolving individual credit facilities are generally unsecured. In addition, in order to minimise the credit losses, the Group may seek additional collateral from the counterparty as soon as impairment indicators are noticed for the relevant individual loans and advances.

Collateral held as security for financial assets other than loans and advances is determined by the nature of the instrument. Debt securities, treasury and other eligible bills are generally unsecured, with the exception of asset-backed securities and similar instruments, which are secured by portfolios of financial instruments.

#### **Derivatives**

The Group maintains strict control limits on net open derivative positions (i.e., the difference between purchase and sale contracts), by both amount and term. At any one time, the amount subject to credit risk is limited to the current fair value of instruments that are favourable to the Group (i.e., assets where their fair value is positive), which in relation to derivatives is a small fraction of the contract, or notional values used to express the volume of instruments outstanding. This credit risk exposure is managed as part of the overall lending limits with customers, together with potential exposures from market movements. Collateral or other security is not usually obtained for credit risk exposures on these instruments, except where the Group requires margin deposits from counterparties. Settlement risk arises in any situation where a payment in cash, securities or equities is made in the expectation of a corresponding receipt in cash, securities or equities. Daily settlement limits are established for each counterparty to cover the aggregate of all settlement risk arising from the Group's market transactions on any single day.

### **Credit related commitments**

The primary purpose of these instruments is to ensure that funds are available to a customer as required. Guarantees and standby letters of credit, which represent irrevocable assurances that group will make payments in the event that a customer cannot meet its obligations to third parties, carry the same credit risk as loans. Documentary and commercial letters of credit, which are written undertakings by the Group on behalf of a customer authorising a third party to draw drafts on the Group up to a stipulated amount under specific terms and conditions, are collateralised by the underlying shipments of goods to which they relate and therefore carry less risk than a direct borrowing.

Commitments to extend credit represent unused portions of authorisations to extend credit in the form of loans, guarantees or letters of credit. With respect to credit risk on commitments to extend credit, the Group is potentially exposed to loss in an amount equal to the total unused commitments.

However, the likely amount of loss is less than the total unused commitments, as most commitments to extend credit are contingent upon customers maintaining specific credit standards. The Group monitors the term to maturity of credit commitments because longer-term commitments generally have a greater degree of credit risk than shorter-term commitments.

#### **ECL coverage**

|                               | 2022                 | 2022           |                      | 2021           |  |  |
|-------------------------------|----------------------|----------------|----------------------|----------------|--|--|
|                               | Loans and advances % | Coverage ratio | Loans and advances % | Coverage ratio |  |  |
| Stage 1                       | 91.3                 | 0.6            | 90.5                 | 0.8            |  |  |
| Stage 2                       | 6.0                  | 17.9           | 6.0                  | 12.6           |  |  |
| Stage 1<br>Stage 2<br>Stage 3 | 2.7                  | 67             | 3.5                  | 55.4           |  |  |
|                               | 100.0                |                | 100.0                |                |  |  |

# The following table provides information regarding credit risk exposures relating to assets included on the statement of financial position:

|   |               | GROUP         |            | COMPANY    |
|---|---------------|---------------|------------|------------|
|   | 2022          | 2021          | 2022       | 2021       |
|   | UShs'000      | UShs'000      | UShs'000   | UShs'000   |
|   |               |               |            |            |
| Bank of Uganda                              | 593,119,817   | 552,252,953   | -          | -          |
| Loans and advances to banks                 | 522,785,222   | 1,506,230,304 | 27,973,547 | 34,808,894 |
| Financial investments                       |               |               |            |            |
| Treasury bonds -FVOCI                       | 744,038,418   | 506,340,724   | -          | -          |
| Treasury bonds -amortised cost              | 90,334,380    | -             | -          | -          |
| Treasury bills - FVOCI                      | 405,782,022   | 337,825,838   | -          | -          |
| Treasury bills - amortised cost             | 14,847,920    | -             | 10,076,259 | -          |
| Pledged assets                              | 5,504,897     | 3,840,314     | -          | -          |
| Loans and advances to customers             |               |               |            |            |
| Loans to individuals                        |               |               |            |            |
| Overdrafts                                  | 80,896,547    | 65,754,097    | -          | -          |
| Term loans                                  | 944,404,323   | 888,892,084   | -          | -          |
| Mortgages                                   | 170,672,943   | 151,291,900   | -          | -          |
| Loans to corporate entities                 |               |               |            |            |
| Large corporate entities                    | 1,987,383,767 | 1,783,666,706 | -          | -          |
| Small and medium size entities              | 1,055,296,764 | 1,007,040,269 | -          | -          |
| Trading assets                              |               |               |            |            |
| Treasury bonds                              | 1,135,079,089 | 848,381,748   | -          | -          |
| Treasury bills                              | 463,396,885   | 209,034,408   | -          | -          |
| Derivative assets                           | 111,325,016   | 129,164,041   | -          | -          |
| Other assets and related party receivables. | 203,566,478   | 268,302,341   | 1,753,193  | 1,455,027  |
| · ·   | 8,528,434,488 | 8,258,017,727 | 39,802,999 | 36,263,921 |

#### Credit risk exposure relating to assets not on the statement of financial position are as follows:

|   | 2022           | 2021           | 2022       | 2021       |
|---|----------------|----------------|------------|------------|
|   | UShs'000       | UShs'000       | UShs'000   | UShs'000   |
| Financial guarantees                                  | 1,821,833,394  | 1,696,232,281  | -          | -          |
| Loan commitments and other credit related liabilities | 1,536,881,106  | 1,237,793,640  | -          |            |
|   | 3,358,714,500  | 2,934,025,921  | -          | -          |
|   | 11,887,148,988 | 11,192,043,648 | 39,802,999 | 36,263,921 |

The above table represents a worst-case scenario of credit risk exposure to the Group at 31 December 2022 and 2021, without taking account of any collateral held or other credit enhancements attached. For on-balance-sheet assets, the exposures set out above are based on net carrying amounts as reported in the statement of financial position.

#### The table below shows the collateral for the secured loans and unsecured loans as at 31 December

| As at 31 Decemb | er 2022           |                        |                               |              |              | Collateral coverag | e             |
|-----------------|-------------------|------------------------|-------------------------------|--------------|--------------|--------------------|---------------|
|                 | Customer<br>Ioans | Netting off agreements | Exposure after<br>netting off | 0-50%        | 51-100%      | Over 100%          | Total         |
| GROUP           | UShs' 000         | UShs' 000              | UShs' 000                     | UShs' 000    | UShs' 000    | UShs' 000          | UShs' 000     |
| Secured loans   | 1,486,032,684     | 2,183,116              | 1,483,849,568                 | 126,511,513  | 343,435,537  | 1,013,902,518      | 1,483,849,568 |
| Unsecured loans | 2,752,621,660     | -                      | 2,752,621,660                 | -            | -            | -                  | -             |
|                 | 4,238,654,344     | 2,183,116              | 4,236,471,228                 | 126,511,513  | 343,435,537  | 1,013,902,518      | 1,483,849,568 |
| As at 31 Decemb | er 2021           |                        |                               |              |              | Collateral co      | verage        |
| As at 31 Decemb | er 2021           | Netting                | off Exposure af               | ter          |              | Collateral co      | verage        |
|                 | Customer loar     | ns agreemen            | ts netting                    | off 0-5      | 0% 51-10     | 00% Over 100%      | o Total       |
| GROUP           | UShs' 00          | 00 UShs' 00            | 00 UShs' 0                    | 00 UShs' (   | 000 UShs'    | 000 UShs' 000      | UShs' 000     |
|                 |                   |                        |                               |              |              |                    |               |
| Secured loans   | 1,336,244,43      | 33 1,844,2             | 52 1,334,400,                 | 171 112,026, | ,189 822,177 | 7,540 400,196,442  | 1,334,400,171 |
| Unsecured loans | 2,560,400,62      | 23                     | - 2,560,400,6                 | 523          | -            |                    |               |
| ·               | 3,896,645,05      | 1,844,2                | 52 3,894,800,7                | /94 112,026  | ,189 822,17  | 7.540 400,196,442  | 1,334,400,171 |

Management remains confident in its ability to continue to control the exposure of credit risk to the Bank resulting from both its loan and advances portfolio and debt securities based on the following:

• 91.3% and 6.0% of the loans and advances portfolio is categorised in stage 1 and stage 2 respectively (2021: 90.5% stage 1 and 6.0% stage 2)

• Mortgage loans, are backed by collateral

• All debt securities held by the Bank are issued by the Bank of Uganda on behalf of the Government of Uganda

### Loans and advances are summarised as follows

|                           |                                       | 2022                              |                                       | 2021                              |
|---------------------------|---------------------------------------|-----------------------------------|---------------------------------------|-----------------------------------|
|                           | Loans and<br>advances to<br>customers | Loans and<br>advances to<br>banks | Loans and<br>advances to<br>customers | Loans and<br>advances to<br>banks |
| GROUP                     | UShs'000                              | UShs'000                          | UShs'000                              | UShs'000                          |
| Stage 1                   | 3,842,384,518                         | 296,078,320                       | 3,420,015,119                         | 1,106,253,364                     |
| stage 2                   | 275,573,177                           | -                                 | 299,475,954                           | -                                 |
| Stage 3                   | 120,696,649                           | -                                 | 177,153,983                           | -                                 |
| Gross loans and advances  | 4,238,654,344                         | 296,078,320                       | 3,896,645,056                         | 1,106,253,364                     |
| Allowances for impairment | (149,834,704)                         | (33,803)                          | (169,372,214)                         | (131,348)                         |
| Interest in suspense      | (3,818,615)                           | -                                 | (5,199,772)                           | -                                 |
|                           | 4,085,001,025                         | 296,044,517                       | 3,722,073,070                         | 1,106,122,016                     |

#### The allowance for impairment are summarised per segment as follows:

|                                     | 31 Decen                           | 1ber 2022                      | 31 Decem                           | ber 2021                       |
|-------------------------------------|------------------------------------|--------------------------------|------------------------------------|--------------------------------|
|                                     | Loans and advances<br>to customers | Loans and advances<br>to banks | Loans and advances<br>to customers | Loans and<br>advances to banks |
|                                     | UShs'000                           | UShs'000                       | UShs'000                           | UShs'000                       |
| BCC and CHNW                        |                                    |                                |                                    |                                |
| Mortgage lending                    | 45,784,188                         | -                              | 27,733,788                         | -                              |
| Instalment sales and finance Leases | 11,202,974                         | -                              | 12,331,322                         | -                              |
| Card debtors                        | 708,061                            | -                              | 1,472,104                          | -                              |
| Other loans and advances            | 87,516,350                         | -                              | 112,651,264                        | -                              |
| Corporate and Investment Banking    |                                    |                                |                                    |                                |
| Corporate lending                   | 8,441,746                          | 33,803                         | 20,383,508                         | 131,348                        |
|                                     | 153,653,319                        | 33,803                         | 174,571,986                        | 131,348                        |

The total impairment provision for loans and advances is UShs 153,687 million (2021: UShs 174,703 million) of which UShs 77,002 million is stage 3 impairment (2021: UShs 98,066 million). Further information on the impairment allowance for loans and advances to banks and to customers is provided in Notes 18 and 19.

|  |  | 21-1 25             | 07 - 51 95 17 - 50  |                   |                     |                                     |  |  |  |   |   |  |
|--|--|---------------------|---------------------|-------------------|---------------------|-------------------------------------|--|--|--|---|---|--|
| As at 31 December, 2022  | Total Gross<br>Carrying<br>Amounts<br>UShs'000 | Stage 1<br>UShs'000 | Stage 1<br>UShs'000 | stage 2<br>hs'000 | Stage 2<br>UShs'000 | Stage 3<br>UShs '000                | Total gross<br>carrying<br>amount<br>of default<br>exposures<br>UShs'000 | Securities<br>and<br>expected<br>recoveries<br>on default<br>exposures<br>UShs'000 | Interest in<br>suspense<br>on default<br>exposures<br>UShs'000 | Balance sheet<br>impairments for<br>non performing<br>specifically<br>impaired loans<br>(Stage 3 and<br>purchased<br>or originated<br>credit impaired)<br>USh? '000 | Gross<br>specific<br>impairment<br>coverage % | Non-per-<br>forming<br>expo-sures<br>(%) |
| Loans and advances at amortised cost<br>BCC and CHNW   |  |                     |                     |                   |                     |                                     |  |  |  |   |   |  |
| Mortgage loans   | 319,628,688                                    | 1                   | 287,204,165         |                   | 17,157,289          | 15,267,234                          |  | (19,106,880)   | (1,793,820)  | 7,050,777   | 34%   | 5%                                       |
| Vehicle and asset finance  | 112,367,297                                    | •                   | 77,115,343          | •                 | 29,205,077          | 6,046,877                           | 6,046,877  | 3,148,206  | (238,881)  | 3,137,552   | 48%   | 5%                                       |
| Card debtors   | 4,796,328                                      |                     | 3,1/6,52/           | Ċ                 |                     | 386,935                             | 386,535  | 196,135<br>Fr Con 720  | 100  | 190,400   | 49%   | % č                                      |
| Demonstration advances   | 1,/90,2/3,286                                  |                     | <b>463,385,284</b>  | NÎ<br>'           |                     | <b>38,996,003</b>                   | 98,996,003<br>15 742 002   | 2////20,00   | 70 <b>4,907</b>  | <b>00,624,0/2</b>   | /3%0  | %0<br>0                                  |
| Personal unsecured lenging<br>Business lending and other   | C/6'9000'0TO'T                                 |                     | 519 464 709         |                   | 170 996 601         | 83 253 001                          | R3 253 001   | 40,634,/15<br>14 803 057   | 704,907<br>5 096,409   | 5,270,007   | %07<br>%28                                    | 7%                                       |
|  | 110111 1001                                    |                     |                     |                   |                     | 100,001,00                          | 100000000  | 0000000  |  |   | 2   | 1  |
| Corporate  | 1,562,691,492                                  | 312,535,337         | 1,250,070,639       | 85,516            | 1                   | 1                                   | 1  | (2)  | 1  | 0   | %0  | %0                                       |
| Sovereign  | 448,897,253                                    | 1                   | 448,897,253         | 1                 | 1                   | 1                                   | 1  | •  | 1  |   |   |  |
| Bank   | 296,078,320                                    | 198,926,925         | 97,151,395          | •                 | •                   |                                     | 1  |  |  |   | 1   |  |
| Other service  |  |                     |                     |                   |                     |                                     |  |  |  |   |   |  |
| Gross carrying amount<br>Less: Interest in suspense  | <b>4,534,732,664</b><br>(3,818,615)            | 511,462,262         | 3,627,000,576       | 85,516 2          | 275,487,661 1<br>-  | 120,696,649 120,696,649             | L20,696,649<br>-   | 39,875,231<br>-  | 3,818,615  | 77,002,803  | -<br>-  | 3%                                       |
| Less: lotal expected credit losses for loans and<br>advances   | (149 868 507)                                  | 1                   |                     |                   |                     |                                     |  |  |  |   | 1   |  |
| Net carrying amount of loans and advances  |  |                     |                     |                   |                     |                                     |  |  |  |   |   |  |
| measured at amortised cost<br>Financial investments at fair value through OCI  | 4,381,045,542                                  | 511,462,262         | 3,627,000,576       | 85,516            | 275,487,661         | 120,696,649 120,696,649             | 120,696,649  | 39,875,231   | 3,818,615  | 77,002,803  | 67%   | 3%                                       |
| said anior used cost<br>Sovereign  | 1,255,524,402                                  | 1,255,524,402       |                     |                   |                     |                                     |  |  |  |   |   |  |
| Swift  |  | 176,548             |                     | •                 | •                   | 1                                   | 1  | 1  |  |   |   |  |
| Gross carrying amount<br>Add: Edit volue meeting to fair volue   | 1,255,700,950                                  | 1,255,700,950       |                     | •                 | •                   |                                     | •  |  | •  |   |   |  |
| adjustments (before the ECL balance)   | (427,655)                                      | (427,655)           |                     |                   |                     |                                     |  |  |  |   | 1   |  |
| Total financial investment at fair value through<br>OCI  | 1.255.273.295                                  | 1.255.273.295       |                     |                   |                     |                                     |  |  |  | 1   |   |  |
|  |  |                     |                     |                   |                     |                                     |  |  |  |   |   |  |
| Off-balance sheet exposures<br>Letters of credit and banker's accentances  | 170 460 826                                    | 4 903 327           | 155 916 331         | 8 575 931         | 1 115 237           |                                     |  |  |  |   |   |  |
| centers of oreant and pairios is acceptances<br>Guarantees   | 1 821 833 394                                  | 1172 723 977        | 642 965 138         | 12 000            | 6 132 279           |                                     | 1  |  |  |   |   |  |
| Irrevocable unutilized facilities  | 1,536,881,106                                  | 1,478,229,571       | 58,124,551          |                   | 526,984             |                                     | 1  | 1  | 1  | 1   |   |  |
| Total exposure to off-balance sheet credit risk  | 3,529,175,326                                  | 2,655,856,875       | 857,006,020         | 8,537,931         | 7,774,500           |                                     | 1  | 1  |  |   |   |  |
| Expected credit losses for off-balance sheet<br>expositios   | (2 606 114)                                    |                     |                     |                   |                     |                                     | 1  | 1  |  |   |   |  |
| Net carrying amount of off-balance sheet   |  |                     |                     |                   |                     |                                     |  |  |  |   |   |  |
| exposures  | 3,526,569,212                                  | 2,655,856,875       | 857,006,020         | 8,537,931         | 7,774,500           |                                     |  |  |  |   |   |  |
| rouse exposure to create than on maintain assets<br>subject to an expected credit loss<br>Add the following other banking activities | 9,162,888,049                                  | 4,422,592,432       | 4,484,006,596       | 8,623,447         | 283,262,161         | 283,262,161 120,696,649             | 120,696,649  | 39,875,231   | 3,818,615  | 77,002,803  | 67%   | 1%                                       |
| exposures:<br>Cash and balances with the central bank  | 1 086 437141                                   | 1                   |                     |                   |                     |                                     |  |  |  | 1   |   |  |
| Derivative assets  | 111,325,016                                    |                     |                     | 1                 | 1                   | 1                                   | 1  | 1  | 1  |   |   |  |
| Trading assets   | 1,598,475,974                                  | 1                   |                     |                   | 1                   | 1                                   | 1  | 1  |  |   |   |  |
| Other financial assets   |  | •                   |                     |                   |                     |                                     |  |  |  |   |   |  |
| Total exposure to credit risk  | 11,959,126,180                                 | 4,422,592,432       | 4,484,006,596       | 8,623,447         | 283,262,161         | 283,262,161 120,696,649 120,696,649 | 120,696,649  | 39,875,231   | 3,818,615  | 77,002,803  | 67%   | 1%                                       |

The table below illustrates the credit risk for debt financial assets at amortised cost and FVOCI as well as off-balance sheet exposure as per the Group's master rating scale.

STANBIC UGANDA HOLDINGS LIMITED Annual Report and Financial Statements for the year ended 31 December 2022

| Interaction<br>(Mit Remaining)         State<br>(Mit Remaining)  |   |   | 7T-T 90             | 07 - 5T 95                   |                     |                           | Delaut                    |                           |  |  |   |   |                                       |
|--|---|---|---------------------|------------------------------|---------------------|---------------------------|---------------------------|---------------------------|--|--|---|---|---------------------------------------|
| And Andrease at amorfued cost         Calabrase at amorfued cost   | As at 31 December, 2021   | Total Gross Car-<br>rying Amounts<br>UShs'000 | Stage 1<br>UShs'000 | Stage 1<br>UShs '000         | Stage 2<br>UShs'000 | Stage 2<br>UShs'000       | Stage 3<br>UShs'000       |                           | Securities<br>and expect-<br>d recoveries<br>exposures<br>UShs'000 | Interest in<br>suspense<br>on default<br>exposures<br>UShs'000 | Balance sheet<br>impairments for non<br>performing<br>specifically impaired<br>loans (Stage 3 and<br>purchased<br>or originated credit<br>impaired)<br>UShs'000 | Gross<br>specific<br>impair-<br>ment  <br>coverage<br>% | Non<br>Performing<br>exposures<br>(%) |
| and spectrum         112-03100         6785.4.11         2-3102.32         4.2139.34         9.000.368         9.3507         3.3500         3.3570         3.356         3.3570         3.356         3.3560   | Loans and advances at amortised cost<br>BCC and CHNW  |   |                     |                              |                     |                           |                           |                           |  |  |   |   |                                       |
| Subsect         3.370,01         3.730,01         3.730,01         3.730,01         3.710,01         3.700,01           Indersent of indersent         1.98,432,83         5         5.206,851,11         5.46,42,93         5.01,03         3.76,430           indersent of indersent         1.08,413,653         5,31,430         9.778,203         2.32,42,53         2.46,42,933         6.6,42,933         6.6,42,933         6.6,42,933         3.76,43,000           indersent of indersent in out of indersent indersent in out of indersent indersent in out of indersent in out of indersent in | Mortgage loans<br>Vehicle and asset finance   | 151,291,900<br>159,452,367                    |                     |                              |                     | 41,309,321<br>29110.528   | 42,129,168<br>20,487,825  | 42,129,168<br>20,487825   | 30,001,965<br>4 741 570  | 298,674<br>114 646   | 11,828,529<br>15.631.609  | 29%<br>77%  | 28%<br>13%                            |
| International controls         108.443.44         - 10.448.60.023         - 2.202.83.41         10.703.433.46         307.10.05         23.66.43.00         307.10.05         23.66.43.00         24.66.43   | Card debtors  | 3,750,141                                     | ı                   |                              |                     | 3,379,019                 | 157,167                   | 157,167                   | 74,004   |  | 83,163  | 53%   | 4%                                    |
| est of integrated of the field         73.367.269         5.03.368.351         5.03.368.355         5.139.772         5.03.368.355         5.139.772           Rinet Mit Machine Rest (r lans and accords)         (166.573.364)         140.388.356         3.095.880.188         4.788.375         24.6857.79         17.153.382         17.153.382         5.139.772           Rinet Mit Mit Mit Mit Mit Mit Mit Mit Mit Mi  | Other loans and advances<br>Personal unsecured lending  | 1,798,483,942<br>1.064,116,653                |                     | 1,466,890,592<br>957,582.073 |                     | 220,888,711<br>82.242.534 | 110,704,639<br>24.292.046 | 110,704,639<br>24.292.046 | 39,071,016<br>(6.577,189)  | 4,786,452<br>231.643   | 66,847,171<br>30.637.592  | 65%<br>127%   | 6%<br>2%                              |
| article         128.0.377.25         24.13.451         94.7.87.35         4.7.8.3.75         5.05.58.45         5.05.27.25         5.05.27.2  | Business lending and other  | 734,367,289                                   |                     | 509,308,519                  |                     | 138,646,177               | 86,412,593                | 86,412,593                | 45,648,205   | 4,554,809  | 36,209,579  | 47%   | 12%                                   |
| april         503.289.43         106.233.34         106.235.36         110.323.35         107.153.983         73.886.555         51.99772           triented in asymene         (169.050.562)         143.0500         144.345.030         84.436.030<  | <b>CIB</b><br>Corporate   | 1,280,377,223                                 | 324,134,931         | 947,778,733                  | 4,788,375           |                           | 3,675,184                 | 3,675,184                 |  |  | 3,675,184   | 100%  | %0                                    |
| envice         controls         display         display <t< th=""><th>Sovereign<br/>Bank</th><td>503,289,483<br/>1.106.253.364</td><td>-<br/>1.106.253.364</td><td>503,289,483<br/>-</td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td></t<>  | Sovereign<br>Bank   | 503,289,483<br>1.106.253.364                  | -<br>1.106.253.364  | 503,289,483<br>-             |                     |                           |                           |                           |  |  |   |   |                                       |
| 000000000000000000000000000000000000   | Other service   |   |                     |                              |                     |                           |                           |                           |  |  |   |   |                                       |
| 10       (169.503.562)       3.095.880188       4/788.375       294.687.579       177.153.983       177.153.983       73888.555       5199772         11       4.4345.030       8.44.342.030       8.44.342.030       8.44.326.83       7.0.667       4.24.429       3.243.268       9.939.471       9.939.471       9.939.472       9.939.472       9.939.472       9.939.472       9.939.472       9.939.427       9.939.427       9.939.427       9.939.427       9.939.427       9.939.426       9.939.427       9.939.427       9.939.427       9.939.426       9.939.426       9.939.427       9.939.426       9.939.426       9.939.426       9.939.427       9.939.426       9.939.427       9.939.427       9.939.427       9.939.426       9.939.426       9.939.426       9.939.4366       9.939.4366       9.939.426<   | Gross carrying amount<br>Less: Interest in suspense   | 5,002,898,420<br>(5.199.772)                  | 1,430,388,295<br>-  | 3,095,880,188<br>-           |                     | 294,687,579<br>-          | 177,153,983<br>-          | 177,153,983<br>-          | 73,888,555<br>-  | 5,199,772<br>-   | 98,065,656<br>-   | 58%<br>-  | 4%<br>-                               |
| Mathematical         Clasheduched         Control (100)         Clasheduched         Clasheduched         Clasheduched         Clasheduched         Clasheduched         Clasheduched         Clasheduched         Clasheduched         Clasheduched         Clasheducheduched         Clasheducheducheducheducheducheducheducheduc  | Less: Total expected credit losses for loans and  |   |                     |                              |                     |                           |                           |                           |  |  |   |   |                                       |
| 4.828.195.066         1.430.388.295         3.095.880.188         4.788.375         294.687,579         177.153.983         7.388.555         5,199.772           8.44.345.030         8.44.345.041         110.0293         70.087         213.841         9  | advances<br>Net carrving amount of loans and advances   | (169,503,562)                                 | 1                   | I                            |                     |                           |                           |                           |  |  |   |   |                                       |
| 844.345.030       844.345.030       844.345.030       844.345.030       844.345.030       844.345.030       844.345.030       844.345.030       844.345.030       844.345.030       844.345.030       844.345.030       844.345.030       844.345.030       844.345.030       844.345.030       844.345.030       844.345.030       844.345.030       847.345.030       847.345.030       847.345.030       847.345.030       847.345.030       847.345.030       847.346.031       1100.293       70.087       213.841       1 </th <th>measured at amortised cost</th> <td>4,828,195,086</td> <td>1,430,388,295</td> <td>3,095,880,188</td> <td></td> <td>294,687,579</td> <td>177,153,983</td> <td>177,153,983</td> <td>73,888,555</td> <td>5,199,772</td> <td>98,065,656</td> <td>58%</td> <td>4%</td>   | measured at amortised cost  | 4,828,195,086                                 | 1,430,388,295       | 3,095,880,188                |                     | 294,687,579               | 177,153,983               | 177,153,983               | 73,888,555   | 5,199,772  | 98,065,656  | 58%   | 4%                                    |
| 844,345,030       844,345,030       844,345,030       844,345,030       844,345,030       844,345,030       844,345,030       844,345,030       844,345,030       844,345,030       844,345,030       844,345,030       844,345,030       844,345,030       844,345,030       844,345,030       84,334,10       8       8       8       8       8       39,399,451       1,110,293       70,087       213,841       9  | Financial investments at fair value through<br>OCI  |   |                     |                              |                     |                           |                           |                           |  |  |   |   |                                       |
| 844.445030       844.445030       235.399.451       1.110.293       70.087       2.13.841       -  | Sovereign   | 844,345,030                                   | 844,345,030         |                              |                     |                           |                           |                           |  |  |   |   |                                       |
| (285.582)       (285.582)       (285.582)       (285.582)       (285.582)       (285.582)       (110.293       70.087       213.841       (29  | Gross carrying amount<br>Add: Fair value reserve relating to fair value                         | 844,345,030                                   | 844,345,030         |                              |                     |                           |                           | •                         | •  | •  |   | •   | •                                     |
| 2237/03640       182.909.968       39.399.451       1.110.293       70.087       213.841       -   | adjustments (before the ECL balance)  | (285,582)                                     | (285,582)           | T                            |                     |                           |                           |                           |  |  |   |   | 1                                     |
| ances 223,703,640 182,909,968 39,399,451 1,110,293 70,087 213,841  | Total financial investment at fair value<br>through OCI Off-balance sheet exposures             |   |                     |                              |                     |                           |                           |                           |  |  |   |   |                                       |
|  | Letters of credit and banker's acceptances  | 223,703,640                                   | 182,909,968         |                              | 1,110,293           | 70,087                    | 213,841                   | •                         |  | •  |   | •   | '                                     |
|  | Guarantees  | 1,696,232,281                                 | 1,452,806,223       | 240,350,304                  | 46,327              |                           | 3,029,427                 | 1                         | 1  |  |   |   | 1                                     |
| Accedit trisk       3,15/729,561       2,826,272.282       326,562,875       1,156,620       494,516       3,243,268       -   | Irrevocable unutilised facilities   |   | 1,190,556,091       |                              |                     | 424,429                   |                           | •                         | •  | •  |   | •   | •                                     |
| (4,733611)       -   | Total exposure to off-balance sheet credit risk<br>Expected credit losses for off-balance sheet |   | 2,826,272,282       |                              | 1,156,620           | 494,516                   | 3,243,268                 | •                         | •  | •  |   | •   | •                                     |
| 3.152.995,950       2.826,272.282       326,562.875       1.156,620       494,516       3.243,268       - <th>exposure<br/>Net corrving amount of off-halance sheet</th> <th>(4,733,611)</th> <th>ı</th> <th>I</th> <th>ı</th> <th>ı</th> <th>ı</th> <th></th> <th></th> <th>1</th> <th></th> <th>•</th> <th>i.</th>   | exposure<br>Net corrving amount of off-halance sheet  | (4,733,611)                                   | ı                   | I                            | ı                   | ı                         | ı                         |                           |  | 1  |   | •   | i.                                    |
| anda<br>8.825,250,484 5.100,720,025 3.422,443.063 5,944.995 295,182,095 180,397.251 177,153,983 73,888,555 5,199,772<br>ank 985,199,682<br>1.057,416,156<br>1.057,416,156<br>2.007,000 5.000 100,000 100,000 100,000 100,000 500 00 500 00 100,000 100,000 500 00 500 00 00 00 00 00 00 00 00 0  | exposures<br>Total events to condit vick on financial   | 3,152,995,950                                 | 2,826,272,282       |                              | 1,156,620           | 494,516                   | 3,243,268                 | 1                         | 1  | •  |   | 1   | •                                     |
| 8.825,250,484 5,100,720,025 3,422,443,063 5,944,995 295,182,095 180,397,251 177,153,983 73,888,555 5,199,772 ank 985,199,682   | iotal exposure to credit risk on initalicial assets   |   |                     |                              |                     |                           |                           |                           |  |  |   |   |                                       |
| ntral bank 985,199,682   | subject to an expected credit loss<br>Add the following other banking activities<br>exposures:  | 8,825,250,484                                 | 5,100,720,025       | 3,422,443,063                |                     | 295,182,095               | 180,397,251               | 177,153,983               | 73,888,555   | 5,199,772  | 98,065,656  | 58%   | 2%                                    |
| 129,164,041  | Cash and balances with the central bank   | 985,199,682                                   |                     |                              |                     | 1                         |                           |                           | 1  |  |   | ,   | 1                                     |
|  | Derivative assets   | 129,164,041                                   | 1                   | 1                            | 1                   | 1                         |                           |                           |  | 1  |   | 1   | 1                                     |
|  | Trading assets  | 1,057,416,156                                 | 1                   | 1                            | •                   |                           | •                         | •                         | •  | •  |   | •   | •                                     |
|  | Other financial assets  |   |                     |                              |                     |                           | •                         | •                         | •  | •  |   |   | 1                                     |
| 7//36/100 000/000 0/100/000 00/00/000 00/00/000 00/00/00 00/00/  | Total exposure to credit risk   | 10,997,030,363                                | 5,100,720,025       | 3,422,443,063                | 5,944,995           | 295,182,095               | 180,397,251               | 177,153,983               | 73,888,555   | 5,199,772  | 98,065,656  | 58%   | 2%                                    |
|  | 3 Due to the short-tern nature of these ass   | sets and historical e                         | xnerience deht      | ors are regarded             | l as having a l     | ow nrohahili              | tv of default             | Therefore th              | ne FCL has he  | han assessed   | to he insignificant   |   |                                       |

NOTES (CONTINUED) 3. Financial Risk Management (continued) 3(c) Credit risk (continued)

Annual Report and Financial Statements for the year ended 31 December 2022

The total gross amount of stage 3 loans and advances to banks as at 31 December 2022 is Nil (2021: nil). No collateral is held by the Group against loans and advances to banks.

#### Other financial assets

There are no other financial assets in stage 3 (2021: nil). No collateral is held by the Group against other financial assets.

### Concentrations of risk of financial assets with credit risk exposure

Concentration risk is the risk of loss arising from an excessive concentration of exposure to a single counterparty, an industry, a product, a geography, maturity, or collateral. The Group's credit risk portfolio is well-diversified. The Group's management approach relies on the reporting of concentration risk along key dimensions, the setting of portfolio limits and stress testing. The group's credit risk portfolio is concentrated within Uganda.

The following table breaks down the Group's main credit exposure at their carrying amounts, as categorized by the industry sectors of our counterparties.

#### Concentrations of risk of financial assets with credit risk exposure

|  | Sovereign     | Financial<br>institutions | Manufacturing | Agriculture | Transport  | Individuals   | Others        | Total         |
|--|---------------|---------------------------|---------------|-------------|------------|---------------|---------------|---------------|
| As at 31 December 2022   | UShs' 000     | UShs' 000                 | UShs' 000     | UShs' 000   | UShs' 000  | UShs' 000     | UShs' 000     | UShs' 000     |
| Government securities -<br>FVOCI (Note 17)<br>Government securities -                          | 1,150,518,650 | -                         | -             | -           | -          | -             | -             | 1,150,518,650 |
| amotised cost (Note 17)  | 105,182,300   | -                         | -             | -           | -          | -             | -             | 105,182,300   |
| Pledged assets (Note 17)<br>Loans and advances to  | 5,504,897     | -                         | -             | -           | -          | -             | -             | 5,504,897     |
| banks (Note 18)<br>Loans and advances to   | -             | 296,078,320               | -             | -           | -          | -             | -             | 296,078,320   |
| customers (Note 19)<br>Financial assets<br>designated at fair value<br>through profit or loss: | 448,897,246   | 341,756,672               | 389,012,622   | 437,528,766 | 72,549,970 | 1,017,951,993 | 1,530,957,075 | 4,238,654,344 |
| Trading assets (Note 17)   | 1,598,475,974 | -                         | -             | -           | -          | -             | -             | 1,598,475,974 |
|  | 3,293,209,485 | 637,834,992               | 389,012,622   | 437,528,766 | 72,549,970 | 1,017,951,993 | 1,530,957,075 | 7,394,414,485 |
| As at 31 December 2021   |               |                           |               |             |            |               |               |               |
| Government Securities<br>FVOCI (Note 17)   | 844,166,562   |                           | -             |             | -          |               |               | 844,166,562   |
| Pledged assets (Note 17)<br>Loans and advances to  | 3,840,314     | -                         | -             | -           | -          | -             | -             | 3,840,314     |
| banks (Note 18)<br>Loans and advances to   | -             | 1,106,253,364             | -             | -           | -          | -             | -             | 1,106,253,364 |
| customers (Note 19)<br>Financial assets<br>designated at fair value<br>through profit or loss: | 503,289,483   | 11,174,878                | 434,917,119   | 467,064,325 | 83,119,851 | 945,591,847   | 1,451,487,553 | 3,896,645,056 |
| Trading assets (Note 17)   | 1,057,416,156 | -                         | -             | -           | -          | -             | -             | 1,057,416,156 |
|  | 2,408,712,515 | 1,117,428,242             | 434,917,119   | 467,064,325 | 83,119,851 | 945,591,847   | 1,451,487,553 | 6,908,321,452 |

#### The Group's credit concentration

As at 31 December 2022, the Group had one customer with an aggregate amount exceeding twenty five percent of the Group's core capital extended to a single person or group of related persons totaling to UShs 448,897 million on balance sheet exposures (2021: UShs 503,289 million).

## 3(d) Market Risk

#### Definition

Market risk is the risk of a change in the market value, actual or effective earnings, or future cash flows of a portfolio of financial instruments, including commodities, caused by adverse movements in market variables such as equity, bond and commodity prices, currency exchange and interest rates, credit spreads, recovery rates, correlations, and implied volatilities in all these variables.

The Group takes on exposure to market risks, which is the risk that the fair value or future cash flows of a financial instrument will fluctuate because of changes in market prices. Market risks arise from open positions in interest rate, currency, and equity products, all of which are exposed to general and specific market movements and changes in the level of volatility of market rates or prices such as interest rates, credit spreads, foreign exchange rates and equity prices.

### Market risk measurement techniques:

#### Trading book market risk

### Definition

Trading book market risk is represented by financial instruments, including commodities, held in the trading book, arising out of normal global markets' trading activity.

#### Approach to managing market risk in the trading book

The Group's policy is that all trading activities are undertaken within the Group's global markets' operations. The market risk functions are independent of the Group's trading operations and are accountable to the relevant legal entity Asset-Liability Committees (ALCOs). ALCOs have a reporting line into Group ALCO, a subcommittee of Group Leadership Council. All VaR and SVaR limits require prior approval from the respective entity ALCOs. The market risk functions have the authority to set these limits at a lower level. Market risk teams are responsible for identifying, measuring, managing, monitoring and reporting market risk as outlined in the market risk governance standard. Exposures and excesses are monitored and reported daily.

#### Market risk measurement techniques

Where breaches in limits and triggers occur, actions are taken by market risk functions to bring exposures back in line with approved market risk appetite, with such breaches being reported to management and entity ALCOs.

As part of the management of market risk, the Group's major measurement techniques used to measure and control market risk is Value at Risk and PvO1 (present value at one). The Group applies 'value at risk' methodology (VaR) to its trading and Grouping portfolio, to estimate the market risk of foreign exchange positions held and the maximum losses expected. Management applies PvO1 methodology to it's trading and non-trading portfolios to estimate the market interest rate risk of positions held and the maximum losses that could arise.

The estimates are based upon a number of assumptions for various changes in market conditions. The assets and liabilities committee (ALCO) sets limits on both the value of risk and Pv01 that may be acceptable for the Group. These are monitored on a daily basis by the Risk Management department.

VaR is a statistically based estimate of the potential loss on the current portfolio from adverse market movements. It expresses the 'maximum' amount the Group might lose, but only to a lower level of confidence (98%). There is therefore a specified statistical probability (2%) that actual loss could be greater than the VAR estimate. PvOI is the present value impact of a one basis point move in an interest rate.

The use of these approaches does not prevent losses outside of these limits in the event of more significant market movements. As VaR and PvOI constitute an integral part of the Group's market risk control regime, limits are established by the Board annually for all trading and non-trading portfolios. Actual exposure against limits, together with a consolidated group- wide VaR, is reviewed daily by the Group's Treasury.

The quality of the VaR model is continuously monitored by backtesting the VaR results for trading books. All back-testing exceptions and any exceptional revenues on the profit side of the VAR distribution are investigated.

|                                   |           |           |           | 31 December |
|-----------------------------------|-----------|-----------|-----------|-------------|
|                                   | Average   | Maximum   | Minimum   | 2022        |
|                                   | UShs' 000 | UShs' 000 | UShs' 000 | UShs' 000   |
| 12 months to 31 December 2022     |           |           |           |             |
| Interest rate book - Trading      | 903,366   | 1,125,760 | 471,399   | 978,600     |
| Interest rate book - FVOCI        | 1,041,929 | 1,548,889 | 560,809   | 1,528,412   |
| Foreign exchange trading book VAR | 661,661   | 1,997,373 | 165,538   | 169,363     |

|                                   |                      |                      |                      | 31 December       |
|-----------------------------------|----------------------|----------------------|----------------------|-------------------|
|                                   | Average<br>UShs' 000 | Maximum<br>UShs' 000 | Minimum<br>UShs' 000 | 2021<br>UShs' 000 |
| 12 months to 31 December 2021     |                      |                      |                      |                   |
| Interest rate book - Trading      | 690,468              | 1,015,586            | 317,252              | 646,751           |
| Interest rate book - FVOCI        | 491,069              | 923,819              | 367,504              | 730,754           |
| Foreign exchange trading book VAR | 421,141              | 1,503,117            | 93,731               | 224,385           |

The shilling depreciated by 5% during the year owing to elevated dollar demand during the course of the year and the general global dollar strength following policy rate hikes to curb inflationary pressures by the United States of America. The shilling traded from 3545 per USD in December 2021 to a peak close to 3890 per USD before recovering to close the year at 3720 per USD.

The interest rate environment experienced volatile swings as inflationary pressures called for strong responses from Central

Banks. Bank of Uganda raised the Central Bank rate (CBR) to 10% by year-end from 6.5% earlier in the year. This filtered through to yields on government securities with the shorter end of the curve (Overnight-1-year) rising by an average of 388 basis points (bps) while the longer end of the curve (2-20-year) rose by an average 100 bps. Towards the end of the year, rates adjusted significantly lower on account of improved liquidity and inflation forecasts highlighting reduced price pressures into 2023.

Average normal Value at Risk Utilisation for the year on the Interest Rate Trading desk was UShs 903 million representing an increase over 2021 (UShs 690 million) due to increase in T-bill and Bond investments especially at the long end of the bond curve. On the Forex Trading book, average normal Value at Risk utilisation was UShs 662 million which was more than UShs 421 million registered in 2021 on back of an increase in Client flows during the year.

### Foreign exchange risk

The Group takes on exposure to the effects of fluctuations in the prevailing foreign currency exchange rates on its financial position and cash flows. The Asset and Liability Committee sets limits on the level of exposure by currency and in total for both overnight and intra-day positions, which are monitored daily.

|   | USD   | Euro  | Other   | Total   |
|---|---|---|---|---|
| As at 31 December 2022  | UShs'm  | UShs'm  | UShs'm  | UShs'm  |
| Assets  |   |   |   |   |
| Cash and balances with Bank of Uganda   | 140,666   | 15,115  | 9,434   | 165,215   |
| Loans and advances to banks   | 192,725   | 30,887  | 19,504  | 243,116   |
| Amounts due from group companies  | 310,042   | 1   | 5,713   | 315,756   |
| Loans and advances to customers   | 1,003,535   | 513,328   | 623   | 1,517,486   |
| Derivative assets   | -   | -   | -   | -   |
| Other assets  | 6,901   | 290   | 27  | 7,218   |
| Total Assets  | 1,653,869   | 559,621   | 35,301  | 2,248,791   |
| Liabilities:  |   |   |   |   |
| Customer deposits   | 2,259,409   | 195,424   | 23,301  | 2,478,134   |
| Amounts due to banks  | 233,541   | 15,760  | 902   | 250,203   |
| Amounts due to group companies  | 14,683  | 179,046   | 225   | 193,954   |
| Derivative liabilities  | 30,397  | -   | -   | 30,397  |
| Subordinated bonds/debt   | 75,931  | -   | -   | 75,931  |
| Other liabilities   | 207,002   | 10,117  | 1,427   | 218,546   |
| Total Liabilities   | 2,820,963   | 400,347   | 25,855  | 3,247,165   |
| Net statement of financial position   | (1,167,094)   | 159,274   | 9,446   | (998,374)   |
| Net currency forwards contracts   | (444,381)   | -   | -   | (444,381)   |
| Options, swaps and other derivatives  | (219,606)   | -   | -   | (219,606)   |
| Commitments to extend credit  | (886,186)   | -   | -   | (886,186)   |
| Net foreign currency exposure   | (2,717,267)   | 159,274   | 9,446   | (2,548,547)   |
|   |   |   |   |   |
|   | USD   | Euro  | Other   | Total   |
| As at 31 December 2021  | USD<br>UShs'm   | Euro<br>UShs'm  | Other<br>UShs'm   |   |
| As at 31 December 2021<br>Assets  |   |   |   |   |
|   |   |   |   | UShs'm  |
| Assets  | UShs'm  | UShs'm  | UShs'm  | UShs'm<br>265,687   |
| Assets<br>Cash and balances with Bank of Uganda   | UShs'm<br>207,346   | <b>UShs'm</b><br>45,200   | UShs'm<br>13,141  | UShs'm<br>265,687<br>894,317  |
| <b>Assets</b><br>Cash and balances with Bank of Uganda<br>Loans and advances to banks   | UShs'm<br>207,346<br>885,490  | UShs'm<br>45,200<br>(1,880)   | UShs'm<br>13,141<br>10,707  | UShs'm<br>265,687<br>894,317<br>406,132   |
| <b>Assets</b><br>Cash and balances with Bank of Uganda<br>Loans and advances to banks<br>Amounts due from group companies   | UShs'm<br>207,346<br>885,490<br>365,446   | UShs'm<br>45,200<br>(1,880)<br>1  | UShs'm<br>13,141<br>10,707<br>40,685  | UShs'm<br>265,687<br>894,317<br>406,132<br>1,555,765  |
| <b>Assets</b><br>Cash and balances with Bank of Uganda<br>Loans and advances to banks<br>Amounts due from group companies<br>Loans and advances to customers  | UShs'm<br>207,346<br>885,490<br>365,446<br>1,007,568  | UShs'm<br>45,200<br>(1,880)<br>1  | UShs'm<br>13,141<br>10,707<br>40,685  | UShs'm<br>265,687<br>894,317<br>406,132<br>1,555,765<br>64,481  |
| Assets<br>Cash and balances with Bank of Uganda<br>Loans and advances to banks<br>Amounts due from group companies<br>Loans and advances to customers<br>Derivative assets  | UShs'm<br>207,346<br>885,490<br>365,446<br>1,007,568<br>64,481  | UShs'm<br>45,200<br>(1,880)<br>1<br>547,623   | UShs'm<br>13,141<br>10,707<br>40,685<br>574   | UShs'm<br>265,687<br>894,317<br>406,132<br>1,555,765<br>64,481<br>5,800   |
| Assets<br>Cash and balances with Bank of Uganda<br>Loans and advances to banks<br>Amounts due from group companies<br>Loans and advances to customers<br>Derivative assets<br>Other assets  | UShs'm<br>207,346<br>885,490<br>365,446<br>1,007,568<br>64,481<br>4,524   | UShs'm<br>45,200<br>(1,880)<br>1<br>547,623<br>-<br>1,237   | UShs'm<br>13,141<br>10,707<br>40,685<br>574<br>-<br>39  | UShs'm<br>265,687<br>894,317<br>406,132<br>1,555,765<br>64,481<br>5,800   |
| Assets<br>Cash and balances with Bank of Uganda<br>Loans and advances to banks<br>Amounts due from group companies<br>Loans and advances to customers<br>Derivative assets<br>Other assets<br><b>Total Assets</b><br>Liabilities:   | UShs'm<br>207,346<br>885,490<br>365,446<br>1,007,568<br>64,481<br>4,524   | UShs'm<br>45,200<br>(1,880)<br>1<br>547,623<br>-<br>1,237   | UShs'm<br>13,141<br>10,707<br>40,685<br>574<br>-<br>39  | UShs'm<br>265,687<br>894,317<br>406,132<br>1,555,765<br>64,481<br>5,800<br>3,192,182  |
| Assets<br>Cash and balances with Bank of Uganda<br>Loans and advances to banks<br>Amounts due from group companies<br>Loans and advances to customers<br>Derivative assets<br>Other assets<br>Other assets<br><b>Total Assets</b><br>Liabilities:<br>Customer deposits  | UShs'm<br>207,346<br>885,490<br>365,446<br>1,007,568<br>64,481<br>4,524<br>2,534,855  | UShs'm<br>45,200<br>(1,880)<br>1<br>547,623<br>-<br>1,237<br>592,181  | UShs'm<br>13.141<br>10,707<br>40,685<br>574<br>-<br>39<br>65,146  | UShs'm<br>265,687<br>894,317<br>406,132<br>1,555,765<br>64,481<br>5,800<br>3,192,182<br>2,518,183   |
| Assets<br>Cash and balances with Bank of Uganda<br>Loans and advances to banks<br>Amounts due from group companies<br>Loans and advances to customers<br>Derivative assets<br>Other assets<br>Other assets<br><b>Total Assets</b><br>Liabilities:<br>Customer deposits  | UShs'm<br>207,346<br>885,490<br>365,446<br>1,007,568<br>64,481<br>4,524<br>2,534,855<br>2,308,374   | UShs'm<br>45,200<br>(1,880)<br>1<br>547,623<br>-<br>1,237<br>592,181<br>188,812   | UShs'm<br>13,141<br>10,707<br>40,685<br>574<br>-<br>39<br>65,146<br>20,997  | UShs'm<br>265,687<br>894,317<br>406,132<br>1,555,765<br>64,481<br>5,800<br>3,192,182<br>2,518,183<br>407,894  |
| Assets<br>Cash and balances with Bank of Uganda<br>Loans and advances to banks<br>Amounts due from group companies<br>Loans and advances to customers<br>Derivative assets<br>Other assets<br>Other assets<br><b>Total Assets</b><br>Liabilities:<br>Customer deposits<br>Amounts due to banks  | UShs'm<br>207,346<br>885,490<br>365,446<br>1,007,568<br>64,481<br>4,524<br>2,534,855<br>2,308,374<br>297,535  | UShs'm<br>45,200<br>(1,880)<br>1<br>547,623<br>-<br>1,237<br>592,181<br>188,812<br>109,437                                      | UShs'm<br>13,141<br>10,707<br>40,685<br>574<br>-<br>39<br>65,146<br>20,997<br>922                                   | UShs'm<br>265,687<br>894,317<br>406,132<br>1,555,765<br>64,481<br>5,800<br>3,192,182<br>2,518,183<br>407,894<br>250,530   |
| Assets<br>Cash and balances with Bank of Uganda<br>Loans and advances to banks<br>Amounts due from group companies<br>Loans and advances to customers<br>Derivative assets<br>Other assets<br>Other assets<br>Total Assets<br>Liabilities:<br>Customer deposits<br>Amounts due to banks<br>Amounts due to group companies   | UShs'm<br>207,346<br>885,490<br>365,446<br>1,007,568<br>64,481<br>4,524<br>2,534,855<br>2,308,374<br>297,535<br>15,056  | UShs'm<br>45,200<br>(1,880)<br>1<br>547,623<br>-<br>1,237<br>592,181<br>188,812<br>109,437                                      | UShs'm<br>13,141<br>10,707<br>40,685<br>574<br>-<br>39<br>65,146<br>20,997<br>922                                   | UShs'm<br>265,687<br>894,317<br>406,132<br>1,555,765<br>64,481<br>5,800<br>3,192,182<br>2,518,183<br>407,894<br>250,530<br>70,272   |
| Assets<br>Cash and balances with Bank of Uganda<br>Loans and advances to banks<br>Amounts due from group companies<br>Loans and advances to customers<br>Derivative assets<br>Other assets<br>Other assets<br>Total Assets<br>Liabilities:<br>Customer deposits<br>Amounts due to banks<br>Amounts due to group companies<br>Derivative liabilities   | UShs'm<br>207,346<br>885,490<br>365,446<br>1,007,568<br>64,481<br>4,524<br>2,534,855<br>2,308,374<br>297,535<br>15,056<br>70,272  | UShs'm<br>45,200<br>(1,880)<br>1<br>547,623<br>-<br>1,237<br>592,181<br>188,812<br>109,437                                      | UShs'm<br>13,141<br>10,707<br>40,685<br>574<br>-<br>39<br>65,146<br>20,997<br>922                                   | UShs'm<br>265,687<br>894,317<br>406,132<br>1,555,765<br>64,481<br>5,800<br>3,192,182<br>2,518,183<br>407,894<br>250,530<br>70,272<br>71,754   |
| Assets<br>Cash and balances with Bank of Uganda<br>Loans and advances to banks<br>Amounts due from group companies<br>Loans and advances to customers<br>Derivative assets<br>Other assets<br>Other assets<br>Total Assets<br>Liabilities:<br>Customer deposits<br>Amounts due to banks<br>Amounts due to group companies<br>Derivative liabilities<br>Subordinated bonds/debt  | UShs'm<br>207,346<br>885,490<br>365,446<br>1,007,568<br>64,481<br>4,524<br>2,534,855<br>2,308,374<br>297,535<br>15,056<br>70,272<br>71,754  | UShs'm<br>45,200<br>(1,880)<br>1<br>547,623<br>-<br>1,237<br>592,181<br>188,812<br>109,437<br>200,729<br>-<br>-                 | UShs'm<br>13,141<br>10,707<br>40,685<br>574<br>-<br>39<br>65,146<br>20,997<br>922<br>34,745<br>-<br>-<br>-          | UShs'm<br>265,687<br>894,317<br>406,132<br>1,555,765<br>64,481<br>5,800<br>3,192,182<br>2,518,183<br>407,894<br>250,530<br>70,272<br>71,754<br>378,412  |
| Assets<br>Cash and balances with Bank of Uganda<br>Loans and advances to banks<br>Amounts due from group companies<br>Loans and advances to customers<br>Derivative assets<br>Other assets<br><b>Total Assets</b><br><b>Total Assets</b><br>Liabilities:<br>Customer deposits<br>Amounts due to banks<br>Amounts due to group companies<br>Derivative liabilities<br>Subordinated bonds/debt<br>Other liabilities   | UShs'm<br>207,346<br>885,490<br>365,446<br>1,007,568<br>64,481<br>4,524<br>2,534,855<br>2,308,374<br>297,535<br>15,056<br>70,272<br>71,754<br>364,454                               | UShs'm<br>45,200<br>(1,880)<br>1<br>547,623<br>-<br>1,237<br>592,181<br>188,812<br>109,437<br>200,729<br>-<br>12,045            | UShs'm<br>13,141<br>10,707<br>40,685<br>574<br>-<br>39<br>65,146<br>20,997<br>922<br>34,745<br>-<br>1,913           | UShs'm<br>265,687<br>894,317<br>406,132<br>1,555,765<br>64,481<br>5,800<br>3,192,182<br>2,518,183<br>407,894<br>250,530<br>70,272<br>71,754<br>378,412<br>3,697,045   |
| Assets<br>Cash and balances with Bank of Uganda<br>Loans and advances to banks<br>Amounts due from group companies<br>Loans and advances to customers<br>Derivative assets<br>Other assets<br>Other assets<br><b>Total Assets</b><br>Liabilities:<br>Customer deposits<br>Amounts due to banks<br>Amounts due to group companies<br>Derivative liabilities<br>Subordinated bonds/debt<br>Other liabilities<br>Total Liabilities<br>Net statement of financial position  | UShs'm<br>207,346<br>885,490<br>365,446<br>1,007,568<br>64,481<br>4,524<br>2,534,855<br>2,308,374<br>297,535<br>15,056<br>70,272<br>71,754<br>364,454<br>3,127,445                  | UShs'm<br>45,200<br>(1,880)<br>1<br>547,623<br>-<br>1,237<br>592,181<br>188,812<br>109,437<br>200,729<br>-<br>12,045<br>511,023 | UShs'm<br>13.141<br>10,707<br>40,685<br>574<br>-<br>39<br>65,146<br>20,997<br>922<br>34,745<br>-<br>1,913<br>58,577 | UShs'm<br>265,687<br>894,317<br>406,132<br>1,555,765<br>64,481<br>5,800<br>3,192,182<br>2,518,183<br>407,894<br>250,530<br>70,272<br>71,754<br>378,412<br>3,697,045   |
| Assets<br>Cash and balances with Bank of Uganda<br>Loans and advances to banks<br>Amounts due from group companies<br>Loans and advances to customers<br>Derivative assets<br>Other assets<br>Other assets<br><b>Total Assets</b><br>Liabilities:<br>Customer deposits<br>Amounts due to banks<br>Amounts due to group companies<br>Derivative liabilities<br>Subordinated bonds/debt<br>Other liabilities<br>Total Liabilities   | UShs'm<br>207,346<br>885,490<br>365,446<br>1,007,568<br>64,481<br>4,524<br>2,534,855<br>2,308,374<br>297,535<br>15,056<br>70,272<br>71,754<br>364,454<br>3,127,445                  | UShs'm<br>45,200<br>(1,880)<br>1<br>547,623<br>-<br>1,237<br>592,181<br>188,812<br>109,437<br>200,729<br>-<br>12,045<br>511,023 | UShs'm<br>13.141<br>10,707<br>40,685<br>574<br>-<br>39<br>65,146<br>20,997<br>922<br>34,745<br>-<br>1,913<br>58,577 | UShs'm<br>265,687<br>894,317<br>406,132<br>1,555,765<br>64,481<br>5,800<br>3,192,182<br>2,518,183<br>407,894<br>250,530<br>70,272<br>71,754<br>378,412<br>3,697,045<br>(504,863)                                    |
| Assets<br>Cash and balances with Bank of Uganda<br>Loans and advances to banks<br>Amounts due from group companies<br>Loans and advances to customers<br>Derivative assets<br>Other assets<br>Other assets<br><b>Total Assets</b><br>Liabilities:<br>Customer deposits<br>Amounts due to banks<br>Amounts due to group companies<br>Derivative liabilities<br>Subordinated bonds/debt<br>Other liabilities<br>Total Liabilities<br>Net statement of financial position  | UShs'm<br>207,346<br>885,490<br>365,446<br>1,007,568<br>64,481<br>4,524<br>2,534,855<br>2,308,374<br>297,535<br>15,056<br>70,272<br>71,754<br>364,454<br>3,127,445<br>(592,590)     | UShs'm<br>45,200<br>(1,880)<br>1<br>547,623<br>-<br>1,237<br>592,181<br>188,812<br>109,437<br>200,729<br>-<br>12,045<br>511,023 | UShs'm<br>13.141<br>10,707<br>40,685<br>574<br>-<br>39<br>65,146<br>20,997<br>922<br>34,745<br>-<br>1,913<br>58,577 | Total<br>UShs'm<br>265,687<br>894,317<br>406,132<br>1,555,765<br>64,481<br>5,800<br>3,192,182<br>2,518,183<br>407,894<br>250,530<br>70,272<br>71,754<br>378,412<br>3,697,045<br>(504,863)<br>(328,918)<br>(173,835) |
| Assets<br>Cash and balances with Bank of Uganda<br>Loans and advances to banks<br>Amounts due from group companies<br>Loans and advances to customers<br>Derivative assets<br>Other assets<br>Other assets<br><b>Total Assets</b><br>Liabilities:<br>Customer deposits<br>Amounts due to banks<br>Amounts due to group companies<br>Derivative liabilities<br>Subordinated bonds/debt<br>Other liabilities<br><b>Total Liabilities</b><br>Net statement of financial position<br>Off-balance sheet items<br>Net currency forwards contracts | UShs'm<br>207,346<br>885,490<br>365,446<br>1,007,568<br>64,481<br>4,524<br>2,534,855<br>2,308,374<br>297,535<br>15,056<br>70,272<br>71,754<br>364,454<br>3,127,445<br>(592,590)<br> | UShs'm<br>45,200<br>(1,880)<br>1<br>547,623<br>-<br>1,237<br>592,181<br>188,812<br>109,437<br>200,729<br>-<br>12,045<br>511,023 | UShs'm<br>13.141<br>10,707<br>40,685<br>574<br>-<br>39<br>65,146<br>20,997<br>922<br>34,745<br>-<br>1,913<br>58,577 | UShs'm<br>265,687<br>894,317<br>406,132<br>1,555,765<br>64,481<br>5,800<br>3,192,182<br>2,518,183<br>407,894<br>250,530<br>70,272<br>71,754<br>378,412<br>3,697,045<br>(504,863)<br>(328,918)                       |

#### Foreign currency risk sensitivity UShs equivalent

|                                     |          | USD         | USD         | EUR     | EUR    |
|-------------------------------------|----------|-------------|-------------|---------|--------|
|                                     |          | 2022        | 2021        | 2022    | 2021   |
| Total net long/(short) position     | millions | (2,717,267) | (1,448,891) | 159,274 | 81,158 |
| Sensitivity (UGX depreciation)      | %        | 10          | 10          | 10      | 10     |
| Impact on profit or loss and equity | millions | 10,107      | 8,625       | 4.021   | 2.092  |

The Company is exposed to foreign exchange risk arising from various currency exposures, primarily with respect to the US dollar. Foreign exchange risk arises from future commercial transactions, and recognised assets and liabilities. Currency exposure arising from liabilities denominated in foreign currencies is managed primarily through the holding of bank balances in the relevant foreign currencies. As at 31 December 2022, the company did not hold any foreign denominated assets and liabilities. (31 December 2021: Nil).

and cash flow risks. Interest margins may increase as a result of such changes but may reduce or create losses in the event that unexpected movements arise. The Asset and Liability Committee (ALCO) sets limits on the level of mismatch of interest rate re-pricing that may be undertaken, which is monitored daily.

The table that follows summarises the Group's exposure to interest rate risks. Included in the table are the Group's assets and liabilities at carrying amounts, categorised by the earlier of contractual repricing or maturity dates. The Group does not bear interest rate risk on items not on the statement of financial position.

### Interest rate risk

The Group takes on exposure to the effects of fluctuations in the prevailing levels of market interest rates on both its fair value

#### **Interest Rate Risk**

|  | Up to 1         | 1-6              | 6 - 12           |                       | Non-<br>interest  |                 |
|--|-----------------|------------------|------------------|-----------------------|-------------------|-----------------|
|  | month<br>UShs'm | months<br>UShs'm | months<br>UShs'm | Over 1 year<br>UShs'm | bearing<br>UShs'm | Total<br>UShs'm |
| At 31 December 2022                        | 1               |                  |                  |                       |                   |                 |
| Asset:                                     |                 |                  |                  |                       |                   |                 |
| Cash and balances with Bank of Uganda      | -               | -                | -                | -                     | 1,085,102         | 1,085,102       |
| Government securities FVOCI                | 64,795          | 190,096          | 373,994          | 521,634               | -                 | 1,150,519       |
| Government securities- amotised cost       | -               | 14,848           | -                | 90,334                | -                 | 105,182         |
| Pledged assets                             | -               | -                | -                | 5,505                 | -                 | 5,505           |
| Government securities FVTPL                | 15,847          | 712,026          | 599,106          | 271,497               | -                 | 1,598,476       |
| Deposits and balances due from other banks | 296,045         | -                | -                | -                     | -                 | 296,045         |
| Amounts due from group companies           | 228,474         | -                | -                | -                     | -                 | 228,474         |
| Loans and advances to customers            | 851,529         | 656,763          | 558,691          | 2,018,018             | -                 | 4,085,001       |
| Derivative assets                          | -               | -                | -                | -                     | 111,325           | 111,325         |
| Other assets                               | -               | -                | -                | -                     | 393,318           | 393,318         |
| Total assets                               | 1,456,690       | 1,579,238        | 1,531,791        | 2,901,483             | 1,589,745         | 9,058,947       |
| Liabilities and shareholders' funds:       |                 |                  |                  |                       |                   |                 |
| Customer deposits                          | 5,847,483       | 187,272          | 72,921           | 23,580                | -                 | 6,131,256       |
| Deposits due to other banks                | 142,093         | -                | -                | -                     | -                 | 142,093         |
| Borrowed funds                             | 12,229          | 12,500           | 164              | 12,432                | -                 | 37,325          |
| Amounts due to group companies             | 220,080         | -                | -                | -                     | -                 | 220,080         |
| Derivative liabilities                     | -               | -                | -                | -                     | 149,082           | 149,082         |
| Other liabilities                          | -               | -                | -                | -                     | 509,115           | 509,115         |
| Current tax liabilities                    | -               | -                | -                | -                     | 11,290            | 11,290          |
| Subordinated debt                          | -               | -                | -                | 75,931                | -                 | 75,931          |
| Total liabilities                          | 6,221,885       | 199,772          | 73,085           | 111,943               | 669,487           | 7,276,172       |
| Shareholders' equity                       | -               | -                | -                | -                     | 1,782,775         | 1,782,775       |
| Total interest repricing gap               | (4,765,195)     | 1,379,466        | 1,458,706        | 2,789,450             | (862,517)         | -               |

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| Financiai | RISK | wanagemen     | t (continuea) |
|-----------|------|---------------|---------------|
|           | 3(d) | Market Risk ( | (continued)   |

|  | Up to 1 month<br>UShs'm | 1 - 6<br>months<br>UShs'm | 6 - 12<br>months<br>UShs'm | Over 1 year<br>UShs'm | Non-interest<br>bearing<br>UShs'm | Total<br>UShs'm |
|--|-------------------------|---------------------------|----------------------------|-----------------------|-----------------------------------|-----------------|
| At 31 December 2021                        |                         | 1                         | 1                          |                       |                                   |                 |
| Asset:                                     |                         |                           |                            |                       |                                   |                 |
| Cash and balances with Bank of<br>Uganda   | -                       | -                         | -                          | -                     | 984,531                           | 984,531         |
| Government securities FVOCI                | -                       | 181,093                   | 234,396                    | 428,856               | -                                 | 844,345         |
| Pledged assets                             | -                       | -                         | -                          | 3,840                 | -                                 | 3,840           |
| Government securities FVTPL                | 10,953                  | 385,765                   | 122,773                    | 537,925               | -                                 | 1,057,416       |
| Deposits and balances due from other banks | 1,106,122               | -                         | -                          | -                     | -                                 | 1,106,122       |
| Amounts due from group companies           | 401,399                 | -                         | -                          | -                     | -                                 | 401,399         |
| Loans and advances to customers            | 853,250                 | 652,978                   | 429,926                    | 1,785,919             | -                                 | 3,722,073       |
| Derivative assets                          | -                       | -                         | -                          | -                     | 129,164                           | 129,164         |
| Other assets                               | -                       | -                         | -                          | -                     | 471,205                           | 471,205         |
| Total assets                               | 2,371,632               | 1,219,836                 | 787,095                    | 2,756,540             | 1,584,900                         | 8,720,096       |
| Liabilities and shareholders' funds:       |                         |                           |                            |                       |                                   |                 |
| Customer deposits                          | 5,577,931               | 121,090                   | 28,898                     | 13,124                | -                                 | 5,741,043       |
| Deposits due to other banks                | 155,075                 | -                         | -                          | -                     | -                                 | 155,075         |
| Borrowed funds                             | 7,456                   | 30,008                    | 100,331                    | 27,401                | -                                 | 165,196         |
| Amounts due to group companies             | 260,393                 | -                         | -                          | -                     | -                                 | 260,393         |
| Derivative liabilities                     | -                       | -                         | -                          | -                     | 205,062                           | 205,062         |
| Other liabilities                          | -                       | -                         | -                          | -                     | 584,453                           | 584,453         |
| Current tax liabilities                    | -                       | -                         | -                          | -                     | 3,817                             | 3,817           |
| Subordinated debt                          | -                       | -                         | -                          | 71,754                | -                                 | 71,754          |
| Total liabilities                          | 6,000,855               | 151,098                   | 129,229                    | 112,279               | 793,332                           | 7,186,793       |
| Shareholders' equity                       | -                       | -                         | -                          | -                     | 1,533,303                         | 1,533,303       |
| Total interest repricing gap               | (3,629,130)             | 1,068,738                 | 657,866                    | 2,644,261             | (741,735)                         | -               |

The Group monitors the sensitivity of net interest income to changes in interest rates.

The sensitivity of net interest income to changes in interest rates for LCY (UGX) is as follows:

|  | 31 December<br>2022  |  | 31 December<br>2021  |
|--|--|--|--|
| Change in net<br>interest income<br>UShs'000 | % of net<br>interest<br>income                             | Change in net<br>interest income<br>UShs'000   | % of net<br>interest<br>income   |
| 15,640,284                                   | 2.7%   | 21,442,170   | 4.8%   |
| (17,737,615)                                 | (3.0%)   | (21,405,070)   | (4.8%)   |
|  | Change in net<br>interest income<br>UShs'000<br>15,640,284 | Change in net<br>interest income% of net<br>interest<br>interest<br>incomeUShs'000income15,640,2842.7% | 2022Change in net<br>interest income% of net<br>interest<br>incomeChange in net<br>interest incomeUShs'00015,640,2842.7%21,442,170 |

#### Net Interest Income sensitivity in for FCY(USD) is as follows:

|                                   |  | 31 December<br>2022           |  | 31 December<br>2021            |
|-----------------------------------|--|-------------------------------|--|--------------------------------|
|                                   | Change in net<br>interest income<br>UShs'000 | % of net in-<br>terest income | Change in net<br>interest income<br>UShs'000 | % of net<br>interest<br>income |
| 100bps Increase in interest rates | 4,595,659                                    | 11.9%                         | 6,828,270                                    | 35.5%                          |
| 100bps decrease in interest rates | (5,632,187)                                  | (14.6%)                       | (315,807)                                    | (1.6%)                         |

The Company does not have interest bearing financial assets and liabilities as at 31 December 2022 (31 December 2021: Nil)

## 3 (e) Liquidity risk

### Definition

Liquidity risk is the risk that the Group is unable to meet its payment obligations associated with its financial liabilities when they fall due and to replace funds when they are overdrawn. The consequence may be the failure to meet obligations to repay depositors and fulfil commitments to lend.

### Approach to managing liquidity risk

The Group is exposed to daily call on its available cash resources from overnight deposits, current accounts, maturing deposits, and

calls on cash settled contingencies. The Group does not maintain cash resources to meet all of these needs as experience shows that a minimum level of reinvestment of maturing funds can be predicted with a high level of certainty.

The Asset and Liability Committee sets limits on the minimum proportion of maturing funds available to meet such calls and on the minimum level of inter- Bank and other borrowing facilities that should be in place to cover withdrawals at unexpected levels of demand.

The Group's liquidity management process, as carried out within the Group and monitored by the Treasury and Capital Management (TCM) team includes:

- Day-to-day funding managed by monitoring future cash flows to ensure that requirements can be met. These include replenishment of funds as they mature or are borrowed by customers.
- Maintaining a portfolio of highly marketable assets that can easily be liquidated as protection against any unforeseen interruption to cashflow.
- Monitoring balance sheet liquidity ratios against internal and regulatory requirements; and managing the concentration and profile of debt maturities.
- Monitoring and reporting take the form of cash flow measurement and projections for the next day, week and month respectively, as these are key periods for liquidity management. The starting point for those projections is an analysis of the contractual maturity of the financial liabilities and the expected collection date of the financial assets.
- The assets and liability management (ALM) team within TCM also monitors unmatched medium-term assets, the level and type of un- drawn lending commitments, the usage of overdraft facilities and the impact of contingent liabilities such as standby letters of credit and guarantees.

|                                | 2022          | 2021          |
|--------------------------------|---------------|---------------|
|                                | UShs' 000     | UShs' 000     |
| Liquid assets to deposit ratio |               |               |
| Total deposits                 | 6,131,256,477 | 5,741,043,166 |
| Total liquid assets held       | 3,203,409,322 | 3,369,790,111 |
| Liquidity ratio                | 52.2%         | 58.7%         |
| Regulatory requirement         | 20.0%         | 20.0%         |

3 (e) (i) The table that follows presents the undiscounted cash flows payable by the Group under financial liabilities by remaining contractual maturities at the balance sheet date and from financial assets by expected maturity dates. All figures are in millions of Uganda Shillings.

|  |                    | Gross<br>norminal | е                |                       |                |           |                 |
|--|--------------------|-------------------|------------------|-----------------------|----------------|-----------|-----------------|
| GROUP  | Carrying<br>Amount | In/ out<br>flow   | Up to<br>1 month | 2-6 Months            | 7-12<br>Months | 1-5 Years | Over<br>5 Years |
| At 31 December 2022                              | UShs' m            | UShs' m           | UShs' m          | 2-6 Months<br>UShs' m | UShs' m        | UShs' m   | UShs' m         |
| Liabilities                                      | USIIS III          | USIIS III         | USIIS III        | USIIS III             | 0505 00        | 0305 00   | USIIS III       |
| Deposits from customers                          | (6,131,256)        | (6,146,238)       | (5,858,387)      | (182,099)             | (75.091)       | (30,661)  | _               |
| Deposits from other banks                        | (142,093)          | (142,093)         | (142,093)        | (102,055)             | (73,031)       | (30,001)  | _               |
| Amounts due to group companies                   | (220,080)          | (257,818)         | (41,114)         | _                     | _              | _         | (216,704)       |
| Derivative liabilities                           | (149,082)          | (149,203)         | (341)            | (4,066)               | (5,175)        | (85,574)  | (54,047)        |
| Borrowed funds                                   | (37,325)           | (38,121)          | (12,229)         | (12,500)              | (164)          | (12,009)  | (1,219)         |
| Subordinated debt                                | (75,931)           | (134,363)         | (12,223)         | (3,540)               | (3,540)        | (28,324)  | (98,959)        |
| Other liabilities                                | (520,405)          | (587,348)         | (556,413)        | (3,340)               | (1,240)        | (22,366)  | (6,855)         |
| Total financial liabilities                      | (320,403)          | (387,348)         | (330,413)        | (4/4)                 | (1,240)        | (22,300)  | (0,000)         |
| (contractual maturity dates)                     | (7,276,172)        | (7,455,184)       | (6,610,577)      | (202,679)             | (85,210)       | (178,934) | (377,784)       |
| Assets   |                    |                   |                  |                       |                |           |                 |
| Cash and bank balances with                      |                    |                   |                  |                       |                |           |                 |
| Bank of Uganda                                   | 1,085,102          | 1,085,102         | 1,085,102        | -                     | -              | -         | -               |
| Government securities-FVOCI                      | 1,150,519          | 1,308,340         | 65,000           | 184,030               | 406,849        | 583,995   | 68,466          |
| Government securities -amortised                 | 105 100            | 145 601           |                  | 14.040                |                | 60.066    | CO 467          |
| cost   | 105,182            | 145,681           | -                | 14,848                | -              | 62,366    | 68,467          |
| Pledged assets                                   | 5,505              | 5,580             | -                | 5,580                 | -              | -         | -               |
| Government securities- FVTPL                     | 1,598,476          | 1,716,509         | 15,939           | 720,778               | 643,688        | 283,882   | 52,222          |
| Loans and advances to banks                      | 296,045            | 296,045           | 296,045          | -                     | -              | -         | -               |
| Amounts due from group companies                 | 228,474            | 228,474           | 42,558           | 185,960               | -              | -         | -               |
| Loans and advances to customers                  | 4,085,001          | 5,736,548         | 715,877          | 319,754               | 319,264        | 3,337,282 | 1,044,371       |
| Derivative assets                                | 111,325            | 111,260           | 1,947            | 5,518                 | 7,863          | 41,885    | 54,047          |
| Other assets                                     | 165,690            | 165,690           | 165,690          | -                     | -              | -         | -               |
| Total financial assets (expected maturity dates) | 8,831,319          | 10,799,273        | 2,388,158        | 1,436,468             | 1,377,664      | 4,309,410 | 1,287,573       |
| Liquidity gap                                    | 1,555,147          | 3,340,089         | (4,222,419)      | 1,233,789             | 1,292,454      | 4,129,257 | 911,008         |
| Cumulative Liquidity Gap                         | 1,555,147          | 3,340,089         | (4,222,419)      | (2,988,630)           | (1,696,176)    | 2,433,081 | 3,344,089       |
| Off-Balance Sheet                                |                    |                   |                  |                       |                |           |                 |
| Guarantees                                       | (1,821,833)        | 1,821,833         | 153,212          | 641,051               | 326,419        | 701,151   | -               |
| Letters of credit                                | (170,461)          | 170,461           | 48,239           | 35,921                | 929            | 85,372    | -               |
| Commitments to extend credit                     | (1,536,881)        | 1,536,881         | 1,536,881        | -                     | -              | -         | -               |
| Total Off-Balance Sheet                          | (3,529,175)        | 3,529,175         | 1,738,332        | 676,972               | 327,348        | 786,523   | -               |
| Liquidity gap                                    | (1,974,028)        | 6,873,264         | (2,484,087)      | 1,910,761             | 1,619,802      | 4,916,999 | 909,789         |
| Cumulative Liquidity Gap                         | -                  | 6,873,264         | (2,484,087)      | (573,326)             | 1,046476       | 5,963,475 | 6,873,264       |

| GROUP                               | Carrying<br>Amount | Gross<br>norminal<br>In/ out<br>flow | Up to<br>1 month | 2-6 Months  | 7-12<br>Months | 1-5 Years | Over<br>5 Years |
|-------------------------------------|--------------------|--------------------------------------|------------------|-------------|----------------|-----------|-----------------|
| At 31 December 2021                 | UShs' m            | UShs' m                              | UShs' m          | UShs' m     | UShs' m        | UShs' m   | UShs' m         |
| Liabilities                         |                    |                                      |                  |             |                |           |                 |
| Deposits from customers             | (5,741,043)        | (5,743,634)                          | (5,588,492)      | (125,648)   | (29,219)       | (275)     | -               |
| Deposits from other banks           | (155,075)          | (155,075)                            | (155,075)        | -           | -              | -         | -               |
| Amounts due to group companies      | (260,393)          | (278,835)                            | (59,665)         | -           | -              | -         | (219,170)       |
| Derivative liabilities              | (205,062)          | (205,062)                            | (171)            | (3,768)     | (7,935)        | (123,249) | (69,939)        |
| Borrowed funds                      | (165,196)          | (167,841)                            | (7,457)          | (30,008)    | (101,726)      | (28,650)  | -               |
| Subordinated debt                   | (71,754)           | (103,887)                            | -                | (1,737)     | (1,737)        | (13,892)  | (86,521)        |
| Other liabilities                   | (588,270)          | (588,270)                            | (556,961)        | (309)       | (1,673)        | (29,774)  | (15)            |
| Total financial liabilities         |                    |                                      |                  |             |                |           |                 |
| (contractual maturity dates)        | (7,186,793)        | (7,243,066)                          | (6,367,821)      | (161,470)   | (142,290)      | (195,840) | (375,645)       |
| Assets                              |                    |                                      |                  |             |                |           |                 |
| Cash and bank balances with Bank of |                    |                                      |                  |             |                |           |                 |
| Uganda                              | 984,531            | 984,531                              | 984,531          | -           | -              | -         | -               |
| Government securities-FVOCI         | 844,345            | 985,794                              | -                | 194,887     | 252,339        | 501,455   | 37,113          |
| Pledged assets                      | 3,840              | 3,936                                | -                | 3,936       | -              | -         | -               |
| Government securities- FVTPL        | 1,057,416          | 1,155,095                            | 10,970           | 396,435     | 130,837        | 587,722   | 29,131          |
| Loans and advances to banks         | 1,106,122          | 1,106,122                            | 1,106,122        | -           | -              | -         | -               |
| Amounts due from group companies    | 401,399            | 402,149                              | 71,869           | 330,280     | -              | -         | -               |
| Loans and advances to customers     | 3,722,073          | 5,721,204                            | 631,003          | 816,727     | 263,745        | 2,137,851 | 1,871,878       |
| Derivative assets                   | 129,164            | 129,164                              | 2,092            | 155         | 26,649         | 30,329    | 69,939          |
| Other assets                        | 241,570            | 241,570                              | 241,570          | -           | -              | -         | -               |
| Total financial assets (expected    | 0 400 460          | 10 700 565                           | 2 0 40 157       | 1 740 400   | 670 570        | 0.057.057 | 0.000.001       |
| maturity dates)                     | 8,490,460          | 10,729,565                           | 3,048,157        | 1,742,420   | 673,570        | 3,257,357 | 2,008,061       |
| Liquidity gap                       | 1,303,667          | 3,486499                             | (3,394,317)      | 1,580,950   | 531,280        | 3,061,517 | 1,632,416       |
| Cumulative Liquidity Gap            | 1,303,667          | 3,486499                             | (3,319,664)      | (1,738,714) | (1,207,433)    | 1,854,084 | 3,393,087       |
| Off-Balance Sheet                   | (1 00 0 07 -)      |                                      | 440.0.5          |             |                | a.a.a.a.= |                 |
| Guarantees                          | (1,696,232)        | 1,696,232                            | 113,340          | 520,031     | 446,556        | 616,305   | -               |
| Letters of credit                   | (223,704)          | 223,704                              | 78,672           | 109,200     | 32,710         | 3,122     | -               |
| Commitments to extend credit        | (1,237,794)        | 1,237,794                            | 1,237,794        | -           | -              | -         | -               |
| Total Off-Balance Sheet             | (3,157,730)        | 3,157,730                            | 1,429,806        | 629,231     | 479,266        | 619,427   | -               |
| Liquidity gap                       | (1,854,063)        | 6,644,229                            | (1,889,858)      | 2,210,181   | 1,010,546      | 3,680,944 | 1,632,416       |
| Cumulative Liquidity Gap            | -                  | 6,644,229                            | (1,889,858)      | 320,323     | 1,330,870      | 5,011,814 | 6,644,229       |

Assets available to meet all of the liabilities and to cover outstanding loan commitments include cash, Central Bank balances, items in the course of collection; loans and advances to banks; and loans and advances to customers. In addition, debt securities and treasury and other bills have been pledged to secure liabilities. The Group would also be able to meet unexpected net cash outflows by selling securities and accessing additional funding sources such as asset-backed markets.

| Company  | Carrying<br>Amount<br>UShs' m | Gross norminal<br>In/ out flow<br>UShs' m | Up to 1<br>month<br>UShs' m |
|--|-------------------------------|---|-----------------------------|
| At 31 December 2022                                      |                               |   |                             |
| Liabilities  |                               |   |                             |
| Amounts due to group companies                           | (576)                         | (576)                                     | (576)                       |
| Other liabilities  | (21,197)                      | (21,197)                                  | (21,197)                    |
| Total financial liabilities (contractual maturity dates) | (21,773)                      | (21,773)                                  | (21,773)                    |
| Assets   |                               |   |                             |
| Amounts due from group companies                         | 29,624                        | 29,624                                    | 29,624                      |
| Other Assets   | 18,126                        | 18,126                                    | 18,126                      |
| Total financial assets (expected maturity dates)         | 47,750                        | 47,750                                    | 47,750                      |
| Liquidity gap  | 25,977                        | 25,977                                    | 25,977                      |
| Cumulative Liquidity Gap                                 | 25,977                        | 25,977                                    | 25,977                      |
| At 31 December 2021                                      |                               |   |                             |
| Liabilities  |                               |   |                             |
| Amounts due to group companies                           | (562)                         | (562)                                     | (562)                       |
| Other liabilities  | (19,629)                      | (19,629)                                  | (19,629)                    |
| Total financial liabilities (contractual maturity dates) | (20,191)                      | (20,191)                                  | (20,191)                    |
| Assets   |                               |   |                             |
| Amounts due from group companies                         | 35,758                        | 35,758                                    | 35,758                      |
| Other Assets   | 15,825                        | 15,825                                    | 15,825                      |
| Total financial assets (expected maturity dates)         | 51,583                        | 51,583                                    | 51,583                      |
| Liquidity gap  | 31,392                        | 31,392                                    | 31,392                      |
| Cumulative Liquidity Gap                                 | 31,392                        | 31,392                                    | 31,392                      |

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### 3(e) (ii) Maturity analysis

The Group assesses the maturity of financial assets and financial liabilities at 31 December each year which provides an indication of the remaining contractual life of these assets at that point in time. For the maturity analysis of financial liabilities on a contractual undiscounted basis, refer to note 3(e) (i) above.

|  | Up to 1 month<br>UShs'm | 1 - 6 months<br>UShs'm | 6 - 12 months<br>UShs'm | Over 1 year<br>UShs'm | Total UShs'm |
|--|-------------------------|------------------------|-------------------------|-----------------------|--------------|
| At 31 December 2022                        |                         |                        |                         |                       |              |
| Asset:                                     |                         |                        |                         |                       |              |
| Cash and balances with Bank of             |                         |                        |                         |                       |              |
| Uganda                                     | 1,085,102               | -                      | -                       | -                     | 1,085,102    |
| Government securities -FVOCI               | 64,795                  | 190,096                | 373,994                 | 521,634               | 1,150,519    |
| Government securities -amortised cost      | -                       | 14,848                 | -                       | 90,334                | 105,182      |
| Pledged assets                             | -                       | 5,505                  | -                       | -                     | 5,505        |
| Government securities - FVTPL              | 15,847                  | 712,026                | 599,106                 | 271,497               | 1,598,476    |
| Deposits and balances due from other banks | 296,045                 | -                      | -                       | -                     | 296,045      |
| Amounts due from group companies           | 228,474                 | -                      | -                       | -                     | 228,474      |
| Loans and advances to customers            | 851,529                 | 656,763                | 558,691                 | 2,018,018             | 4,085,001    |
| Derivative assets                          | 15,497                  | 41,782                 | 54,046                  | -                     | 111,325      |
| Deferred income tax assets                 | -                       | -                      | -                       | 46,097                | 46,097       |
| Other assets                               | 204,249                 | -                      | -                       | -                     | 204,249      |
| Intangible asset                           | -                       | -                      | -                       | 67,429                | 67,429       |
| Property and equipment                     | -                       | -                      | -                       | 75,544                | 75,544       |
| Total assets                               | 2,557,289               | 1,621,020              | 1,585,837               | 2,901,483             | 8,665,629    |
| Liabilities:                               |                         |                        |                         |                       |              |
| Customer deposits                          | 5,847,483               | 187,272                | 72,921                  | 23,580                | 6,131,256    |
| Deposits due to other banks                | 142,093                 | 107,272                | 72,521                  | 23,300                | 142.093      |
| Borrowed funds                             | 12,229                  | 12,500                 | 164                     | 12,432                | 37,325       |
| Amounts due to group companies             | 220,080                 | 12,500                 | -                       | -                     | 220,080      |
| Derivative liabilities                     | 149,082                 | _                      | _                       | _                     | 149,082      |
| Other liabilities                          | 509,115                 | _                      | _                       | _                     | 509,115      |
| Subordinated bonds / debt                  |                         | _                      |                         | 75,931                | 75,931       |
| Current Tax Liabilities                    | 11,290                  | _                      |                         | -                     | 11,290       |
| Total liabilities                          | 6.891,372               | 199,772                | 73,085                  | 111,943               | 7,276,172    |
| Net liquidity gap                          | (4,334,083)             | 1,421,248              | 1,512,752               | 2,789,540             | 1,389,457    |
| Cummulative liquidity gap                  | (4,334,083)             | (2,912,835)            | (1,400,083)             | 1,389,457             | 1,303,437    |
| Off-Balance Sheet                          | (4,334,003)             | (2,312,033)            | (1,400,003)             | 1,303,437             |              |
| Guarantees                                 | 153,212                 | 641,051                | 326,419                 | 701,151               | 1,821,833    |
| LCs  | 48,239                  | 35,921                 | 929                     | 85,372                | 170,461      |
| Commitments to extend credit               | 1,536,881               |                        | -                       | -                     | 1,536,881    |
| Total Off balance sheet                    | 1,738,332               | 676,972                | 327.348                 | 786,523               | 3,529,175    |
| Net Liquidity gap                          | (6,072,415)             | (3,589,807)            | (1,727,431)             | 602,934               | (10,786,719) |
| Net Cumulative liquidity gap               | (6,072,415)             | (9,662,222)            | (11,389,653)            | (10,786,719)          |              |
| At 31 December 2021                        | (-,,,                   | (-,,                   | (,,,                    | (                     |              |
| Total assets (expected maturity dates)     | 3,385,307               | 1,250,010              | 857,034                 | 2,756,540             | 8,248,891    |
| Total liabilities (Contractual maturity    | 2,200,007               | _,00,010               | 20,000                  | _,. 50,0 .0           | 3,2 .0,001   |
| dates)                                     | 6,794,187               | 151,098                | 129,229                 | 112,279               | 7,186,793    |
| Liquidity gap                              | (3,408,880)             | 1,098,912              | 727,805                 | 2,644,261             | 1,062,098    |
| Cumulative liquidity gap                   | (3,408,880)             | (2,309,968)            | (1,582,163)             | 1,062,098             | -            |
| Total Off balance sheet                    | 1,429,806               | 629,231                | 479,266                 | 619,427               | 3,157,730    |
| Net Liquidity gap                          | (4,838,686)             | (2,939,199)            | (2,061,429)             | 442,671               | (9,396,643)  |
| Net Cumulative liquidity gap               | (4,838,686)             | (7,777,885)            | (9,839,314)             | (9,396,643)           | -            |

## 3(f) Off balance sheet

## (i) Loan commitments

The dates of the contractual amounts of the Group's off-balance sheet financial instruments that commit it to extend credit to customers and other facilities (Note 34), are summarised in the table below.

### (ii) Other financial facilities

Other financial facilities (Note 34) are also included below based on the earliest contractual maturity date.

| GROUP                        | Not later than<br>1 year<br>UShs'000 | 1 to 5 years<br>UShs'000 | Above 5<br>years<br>UShs'000 | Total<br>UShs'000 |
|------------------------------|--------------------------------------|--------------------------|------------------------------|-------------------|
| As at 31 December 2022       |                                      |                          |                              |                   |
| Letters of credit            | 85,088,703                           | 85,372,123               | -                            | 170,460,826       |
| Guarantees                   | 1,120,682,012                        | 701,151,382              | -                            | 1,821,833,394     |
| Commitments to extend credit | 1,536,881,106                        | -                        | -                            | 1,536,881,106     |
| Total                        | 2,742,651,821                        | 786,523,505              | -                            | 3,529,175,326     |

| GROUP                        | Not later than<br>1 year<br>UShs'000 | 1 to 5 years<br>UShs'000 | Above 5<br>years<br>UShs'000 | Total<br>UShs'000 |
|------------------------------|--------------------------------------|--------------------------|------------------------------|-------------------|
| As at 31 December 2021       |                                      |                          |                              |                   |
| Letters of credit            | 220,582,107                          | 3,121,533                | -                            | 223,703,640       |
| Guarantees                   | 1,079,927,385                        | 616,304,896              | -                            | 1,696,232,281     |
| Commitments to extend credit | 1,237,793,640                        | -                        | -                            | 1,237,793,640     |
|                              | 2,538,303,132                        | 619,426,429              | -                            | 3,157,729,561     |

## 3(g) Fair value of financial assets and liabilities

The table below summarises the carrying amounts and fair values of those financial assets and liabilities not presented on the Bank's statement of financial position at their fair value.

| GROUP                                 | 2022<br>UShs'000 | Carrying Value<br>2021<br>UShs'000 | 2022<br>UShs'000 | Fair Value<br>2021<br>UShs'000 |
|---------------------------------------|------------------|------------------------------------|------------------|--------------------------------|
| Financial assets                      |                  |                                    |                  |                                |
| Cash and balances with Bank of Uganda | 1,085,102,127    | 984,530,697                        | 1,085,102,127    | 984,530,697                    |
| Loans and advances to banks           | 296,044,517      | 1,106,122,016                      | 296,044,517      | 1,106,122,016                  |
| Amounts due from group companies      | 228,474,116      | 401,399,239                        | 228,474,116      | 401,399,239                    |
| Loans and advances to customers       | 4,085,001,025    | 3,722,073,070                      | 4,085,001,025    | 3,722,073,070                  |
| Other assets                          | 204,249,085      | 2,778,671                          | 204,249,085      | 2,778,671                      |
| Financial liabilities                 |                  |                                    |                  |                                |
| Customer deposits                     | 6,131,256,477    | 5,741,043,166                      | 6,131,256,477    | 5,741,043,166                  |
| Amounts due to other banks            | 142,092,860      | 155,075,114                        | 142,092,860      | 155,075,114                    |
| Borrowed funds                        | 37,324,647       | 165,196,485                        | 37,324,647       | 165,196,485                    |
| Amounts due to group companies        | 220,079,961      | 260,392,702                        | 220,079,961      | 260,392,702                    |
| Subordinated debt                     | 75,931,416       | 71,753,914                         | 75,931,416       | 71,753,914                     |
| Other liabilities                     | 239,734,474      | 240,005,964                        | 239,734,474      | 240,005,964                    |

## 3(h) Fair value hierarchy

The determination of fair value for financial assets and liabilities for which there is no observable market price requires the use of valuation techniques. For financial instruments that trade infrequently and have little price transparency, fair value is less objective, and requires varying degrees of judgment depending on liquidity, concentration, uncertainty of market factors, pricing assumptions and other risks affecting the specific instrument. The Bank measures fair values using the following fair value hierarchy that reflects the significance of the inputs used in making the measurements:

 $\ensuremath{\text{Level 1:}}$  Quoted market price (unadjusted) in an active market for an identical instrument.

Level 2: Valuation techniques based on observable inputs, either directly (i.e., as prices) or indirectly (i.e. derived from prices). This category includes instruments valued using quoted market prices in active markets for similar instruments; quoted prices for identical or similar instruments in markets that are considered less than active; or other valuation techniques where all significant inputs are directly or indirectly observable from market data.

**Level 3:** Valuation techniques using significant unobservable inputs. This category includes all instruments where the valuation technique includes inputs not based on observable data and the unobservable inputs have a significant effect on the instrument's valuation.

This category includes instruments that are valued based on quoted prices for similar instruments where significant unobservable adjustments or assumptions are required to reflect differences between the instruments. The table below shows the classification of financial instruments held at fair value into the valuation hierarchy as at 31 December 2022 and 2021.

| 31 December 2022                          | Level 1       | Level 2       | Level 3   | Total         |
|---|---------------|---------------|-----------|---------------|
| GROUP                                     | UShs' 000     | UShs' 000     | UShs' 000 | UShs' 000     |
| Financial assets                          |               |               | 1         |               |
| Coin and bank notes                       | 491,982,310   | -             | -         | 491,982,310   |
| Bank of Uganda cash reserving requirement | 634,950,000   | -             | -         | 634,950,000   |
| Derivative assets                         | -             | 111,325,016   | -         | 111,325,016   |
| Government securities - FVTPL             | -             | 1,598,475,974 | -         | 1,598,475,974 |
| Pledged Assets                            | -             | 5,504,897     | -         | 5,504,897     |
| Government securities - FVOCI             | -             | 1,149,820,440 | -         | 1,149,820,440 |
| Other financial investments               | -             | -             | 698,210   | 69,8210       |
| Total assets                              | 1,126,932,310 | 2,865,126,327 | 698,210   | 3,992,756,847 |
| Financial liabilities                     |               |               |           |               |
| Derivative liabilities                    | -             | 149,082,358   | -         | 149,082,358   |
| Total liabilities                         | -             | 149,082,358   | -         | 149,082,358   |

| 31 December 2021                          | Level 1     | Level 2       | Level 3   | Total         |
|---|-------------|---------------|-----------|---------------|
| GROUP                                     | UShs' 000   | UShs' 000     | UShs' 000 | UShs' 000     |
| Financial assets                          |             |               |           |               |
| Coin and bank notes                       | 432,277,745 | -             | -         | 432,277,745   |
| Bank of Uganda cash reserving requirement | 517,340,000 | -             | -         | 517,340,000   |
| Derivative assets                         | -           | 129,164,041   | -         | 129,164,041   |
| Government securities - FVTPL             | -           | 1,057,416,156 | -         | 1,057,416,156 |
| Pledged Assets                            | -           | 3,840,314     | -         | 3,840,314     |
| Government securities - FVOCI             | -           | 844,166,562   | -         | 844,166,562   |
| other financial investments               | -           | -             | 178,468   | 178,468       |
| Total assets                              | 949,617,745 | 2,034,587,073 | 178,468   | 2,984,383,286 |
| Financial liabilities                     |             |               |           |               |
| Derivative liabilities                    | -           | 205,061,504   | -         | 205,061,504   |
| Total liabilities                         | -           | 205,061,504   | -         | 205,061,504   |

The balances with the central bank excluding cash reserving requirement were in terms of IFRS 9 classified as amortised cost. Coins and bank notes have been classified at fair value through profit or loss - default as the contractual terms do not give rise on specified dates to cash flows that represent solely payments of principal and interest on the principal amount outstanding as per IFRS9.

#### Sensitivity and interrelationships of inputs

The behaviour of the unobservable parameters used to fair value level 3 assets and liabilities is not necessarily independent and may often hold a relationship with other observable and unobservable market parameters. Where material and possible, such relationships are captured in the valuation by way of correlation factors, though these factors are, themselves, frequently unobservable. In such instances, the range of possible and reasonable fair value estimates is taken into account when determining appropriate model adjustments.

#### Other equity investments at fair value through profit or loss

|   | 2022      | 2021      |
|---|-----------|-----------|
| GROUP   | UShs' 000 | UShs' 000 |
| Opening balance   | 178,468   | 199,424   |
| New share allocation  | 521,663   | -         |
| Losses recognised in profit or loss   | (1,921)   | (20,956)  |
| Closing balance   | 698,210   | 178,468   |
| Total losses for the period included in profit or loss under other gains/(losses) | (1,921)   | (20,956)  |

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### The table below shows items not measured at fair value for which fair value is disclosed

| 31 December 2022                                     | Level 1       | Level 2     | Level 3       | Total         |
|--|---------------|-------------|---------------|---------------|
| GROUP  | UShs' 000     | UShs' 000   | UShs' 000     | UShs' 000     |
| Financial assets                                     |               |             |               |               |
| Government securities - amortised cost               | -             | 105,182,300 | -             | 105,182,300   |
| Loans and advances to banks                          | -             | -           | 296,044,517   | 296,044,517   |
| Amounts due from group companies                     | -             | -           | 228,474,116   | 228,474,116   |
| Loans and advances to customers                      | -             | -           | 4,085,001,025 | 4,085,001,025 |
| Other financial assets and related party receivables | -             | -           | 204,249,085   | 204,249,085   |
| Total assets   | -             | 105,182,300 | 4,813,768,743 | 4,918,951,043 |
| Financial liabilities                                |               |             |               |               |
| Customer deposits                                    | 5,661,377,248 | 469,879,229 | -             | 6,131,256,477 |
| Amounts due to other banks                           | -             | -           | 142,092,860   | 142,092,860   |
| Borrowed funds                                       | -             | -           | 37,324,647    | 37,324,647    |
| Subordinated debt                                    | -             | -           | 75,931,416    | 75,931,416    |
| Amounts due to group companies                       | -             | -           | 220,079,961   | 220,079,961   |
| Other financial liabilities                          | -             | -           | 239,734,474   | 239,734,474   |
| Total liabilities                                    | 5,661,377,248 | 469,879,229 | 715,163,358   | 6,846,419,835 |

| 31 December 2021                                     | Level 1       | Level 2     | Level 3       | Total         |
|--|---------------|-------------|---------------|---------------|
| GROUP  | UShs' 000     | UShs' 000   | UShs' 000     | UShs' 000     |
| Financial assets                                     |               |             |               |               |
| Balances with Bank of Uganda                         | 34,912,953    | -           | -             | 34,912,953    |
| Loans and advances to banks                          | -             | -           | 1,106,122,016 | 1,106,122,016 |
| Amounts due from group companies                     | -             | -           | 401,399,239   | 401,399,239   |
| Loans and advances to customers                      | -             | -           | 3,722,073,070 | 3,722,073,070 |
| Other financial assets and related party receivables | -             | -           | 2,778,671     | 2,778,671     |
| Total assets   | 34,912,953    | -           | 5,232,372,996 | 5,267,285,949 |
| Financial liabilities                                |               |             |               |               |
| Customer deposits                                    | 5,550,416,605 | 190,626,561 | -             | 5,741,043,166 |
| Amounts due to other banks                           | -             | -           | 155,075,114   | 155,075,114   |
| Borrowed funds                                       | -             | -           | 165,196,485   | 165,196,485   |
| Subordinated debt                                    | -             | -           | 71,753,914    | 71,753,914    |
| Amounts due to group companies                       | -             | -           | 260,392,702   | 260,392,702   |
| Other financial liabilities                          | -             | -           | 240,005,964   | 240,005,964   |
| Total liabilities                                    | 5,550,416,605 | 190,626,561 | 892,424,179   | 6,633,467,345 |

#### The table below shows Items not measured at fair value for which fair valuation hierarchy is disclosed

| COMPANY                                |                      |                      |                      |                    |
|--|----------------------|----------------------|----------------------|--------------------|
| For the year ended 31 December 2022    | Level 1<br>UShs' 000 | Level 2<br>UShs' 000 | Level 3<br>UShs' 000 | Total<br>UShs' 000 |
| Financial assets                       |                      |                      |                      |                    |
| Government securities - amortised cost | -                    | 10,076,259           | -                    | 10,076,259         |
| Amounts due from group companies       | -                    | -                    | 29,624,190           | 29,624,190         |
| Other financial assets                 | -                    | -                    | 102,550              | 102,550            |
| Total assets                           | -                    | 10,076,259           | 29,726,740           | 39,802,999         |
| Financial liabilities                  |                      |                      |                      |                    |
| Amounts due to group companies         | -                    | -                    | 575,785              | 575,785            |
| Other liabilities                      | -                    | -                    | 21,197,443           | 21,197,443         |
| Total liabilities                      | -                    | -                    | 21,773,228           | 21,773,228         |
| For the year ended 31 December 2021    |                      |                      |                      |                    |
| Financial assets                       |                      |                      |                      |                    |
| Amounts due from group companies       | -                    | -                    | 35,757,732           | 35,757,732         |
| Other assets                           | -                    | -                    | 506,189              | 506,189            |
| Total assets                           | -                    | -                    | 36,263,921           | 36,263,921         |
| Financial liabilities                  |                      |                      |                      |                    |
| Amounts due to group companies         | -                    | -                    | 562,112              | 562,112            |
| Other liabilities                      | -                    | -                    | 19,628,784           | 19,628,784         |
| Total liabilities                      | -                    | -                    | 20,190,896           | 20,190,896         |

## 3(i) Classification of assets and liabilities

### Accounting classifications and fair values of assets and liabilities

The table below sets out the Group's classification of financial assets and liabilities, and their fair values

| GROUP  | FVTPL                |           |                     | FVOCI                 |                    | 0                               | <b>T</b> a s                |
|--|----------------------|-----------|---------------------|-----------------------|--------------------|---------------------------------|-----------------------------|
| For the period ended 31 December<br>2022                       | Held-for-<br>trading | Default   | Debt<br>instruments | Equity<br>instruments |                    | Other<br>assets/<br>liabilities | Total<br>carrying<br>amount |
| Assets   | truting              | Deluart   | motrumento          | mstruments            | COST               | nasintics                       | uniount                     |
| Cash and balances with central banks                           | -                    | 1,085,102 | -                   | -                     | -                  | -                               | 1,085,102                   |
| Derivative assets  | 111,325              | -         | -                   | -                     | -                  | -                               | 111,325                     |
| Financial investments  | -                    | -         | 1,149,821           | 698                   | 105,182            | -                               | 1,255,701                   |
| Trading assets   | 1,598,476            | -         |                     | -                     | -                  | -                               | 1,598,476                   |
| Pledged assets   | -                    | -         | 5,505               | -                     | -                  | -                               | 5,505                       |
| Loans and advances to banks                                    | -                    | -         | -                   | -                     | 296,045            | -                               | 296,045                     |
| Loans and advances to customers                                | -                    | -         | -                   | -                     | 4,085,001          | -                               | 4,085,001                   |
| Amounts due from group companies                               | -                    | -         | -                   | -                     | 228,474            | -                               | 228,474                     |
| Other financial assets and                                     |                      |           |                     |                       | - ,                |                                 | - /                         |
| related party receivables.                                     | -                    | -         | -                   | -                     | 204,249            | -                               | 204,249                     |
| Other non-financial assets                                     |                      |           |                     |                       |                    |                                 |                             |
| and related party receivables                                  | -                    | -         | -                   | -                     | -                  | 189,069                         | 189,069                     |
|  | <u>1,709,801</u>     | 1,085,102 | 1,155,326           | 698                   | 4,918,951          | 189,069                         | 9.058.947                   |
| Liabilities  |                      |           |                     |                       |                    |                                 |                             |
| Derivative liabilities   | 149,082              | -         | -                   | -                     | -                  | -                               | 149,082                     |
| Deposits from banks  | -                    | -         | -                   | -                     | 142,093            | -                               | 142,093                     |
| Deposits from customers  | -                    | -         | -                   | -                     | 6,131,256          | -                               | 6,131,256                   |
| Subordinated debt  | -                    | -         | -                   | -                     | 75,931             | -                               | 75,931                      |
| Amounts due to group   |                      |           |                     |                       | 220.000            |                                 | 222.000                     |
| companies  | -                    | -         | -                   | -                     | 220,080            | -                               | 220,080                     |
| Borrowed funds   | -                    | -         | -                   | -                     | 37,325             | -                               | 37,325                      |
| Other financial liabilities                                    | -                    | -         | -                   | -                     | 239,734            | -                               | 239,734                     |
| Other non-financial liabilities                                | -                    | -         | -                   | -                     | -                  | 280,671                         | 280,671                     |
|  | 149,082              | -         | -                   | -                     | 6,846,419          | 280,671                         | 7,276,172                   |
| For the period ended 31 December 202                           | 1                    |           |                     |                       |                    |                                 |                             |
| Assets   | -                    |           |                     |                       |                    |                                 |                             |
| Cash and balances with central banks                           | -                    | 949,618   | -                   | -                     | 34,913             | -                               | 984,531                     |
| Derivative assets  | 129.164              |           | -                   | -                     | -                  | -                               | 129,164                     |
| Financial investments  |                      | -         | 844,167             | 178                   | -                  | -                               | 844,345                     |
| Trading assets   | 1,057,416            | -         |                     | -                     | -                  | -                               | 1.057.416                   |
| Pledged assets   | 1,007,410            | _         | 3,840               | -                     | _                  | _                               | 3,840                       |
| Loans and advances to banks                                    | _                    | _         | 5,040               | _                     | 1,106,122          | _                               | 1,106,122                   |
| Loans and advances to customers                                | _                    | _         | _                   | _                     | 3,722,073          | _                               | 3,722,073                   |
|  | -                    | -         | -                   | -                     | 401,399            | -                               | 401,399                     |
| Amounts due from group companies<br>Other financial assets and | -                    | -         | -                   | -                     | 401,399            | -                               | 401,599                     |
| related party receivables.                                     | -                    | -         | -                   | -                     | 2,779              | -                               | 2.779                       |
| Other non-financial assets                                     |                      |           |                     |                       | 2,775              |                                 | 2,775                       |
| and related party receivables                                  | -                    | -         | -                   | -                     | -                  | 468,427                         | 468,427                     |
|  | 1,186,580            | 949,618   | 848,007             | 178                   | 5,267,286          | 468,427                         | 8,720,096                   |
| Liabilities  |                      |           |                     |                       |                    |                                 |                             |
| Derivative liabilities   | 205,062              | -         | -                   | -                     | -                  | -                               | 205,062                     |
| Deposits from banks  | -                    | -         | -                   | -                     | 155,075            | -                               | 155,075                     |
| Deposits from customers  | -                    | -         | -                   | -                     | 5,741,043          | -                               | 5,741,043                   |
| Subordinated debt  | -                    | -         | -                   | -                     | 71,754             | -                               | 71,754                      |
| Amounts due to group   |                      |           |                     |                       |                    |                                 | ,                           |
| companies  | -                    | -         | -                   | -                     | 260,393            | -                               | 260,393                     |
| companies  |                      |           |                     |                       |                    |                                 |                             |
| Borrowed funds   | -                    | -         | -                   | -                     | 165,196            | -                               | 165,196                     |
| -  | -                    | -         | -                   | -                     | 165,196<br>240,006 | -                               | 165,196<br>240,006          |
| Borrowed funds   | -                    | -         | -                   | -                     |                    | -<br>-<br>348,264               |                             |

The table below sets out the Company's classification of financial assets and liabilities, and their fair values:

| COMPANY<br>2022                         | 2022<br>UShs' 000 | 2021<br>UShs' 000 |
|---|-------------------|-------------------|
| Financial assets at amortised cost      |                   |                   |
| Amounts due from group companies        | 29,624,190        | 35,757,732        |
| Financial investments                   | 10,076,259        | -                 |
| Other assets                            | 102,550           | 506,189           |
|   | 39,802,999        | 36,263,921        |
| Financial liabilities at amortised cost |                   |                   |
| Amounts due to group companies          | 575,785           | 562,112           |
| Other liabilities                       | 21,197,443        | 19,628,784        |
|   | 21,773,228        | 20,190,896        |

### 4. Segment information

The principal business units in the Group are as follows:

## **Consumer and High Net Worth clients**

The consumer and high net worth (CHNW) client segment is responsible for the end-to-end lifecycle of clients. CHNW services individual clients. We enable our clients' daily lives by providing relevant solutions throughout their life journeys

#### **Business and Commercial clients**

The Business and Commercial client (BCC) segment provides broad based client solutions for a wide spectrum of small- and medium-

#### Income statement

sized businesses as well as large commercial enterprises. Our client coverage support extends across a wide range of industries, sectors and solutions that deliver the necessary advisory, networking and sustainability support required by our clients to enable their growth.

#### **Corporate and Investment Banking clients**

The Corporate Investment Banking (CIB) client segment serves large companies (multinational, regional and domestic), governments, parastatals and institutional clients across Africa and internationally. Our clients leverage our in-depth sector and regional expertise, our specialist capabilities and our access to global capital markets for advisory, transactional, trading and funding support.

|   | Business            | Consumer              | Corporate and         | Treasury and            |                         |               |
|---|---------------------|-----------------------|-----------------------|-------------------------|-------------------------|---------------|
|   | Consumer<br>Clients | and High Net<br>Worth | Investment<br>Banking | Capital man-<br>agement | Other subsid-<br>iaries | Total         |
| GROUP                                       | UShs' 000           | UShs' 000             | UShs' 000             | Shs' 000                | Shs' 000                | UShs' 000     |
| Year ended 31 December 2022                 |                     |                       |                       |                         |                         |               |
| Net Interest income                         | 189,231,360         | 198,285,810           | 224,678,065           | 25,747,138              | 636,041                 | 638,578,414   |
| Fee and commission income                   | 57,996,695          | 72,981,249            | 40,693,248            | 134,366                 | 601,832                 | 172,407,390   |
| Net trading income                          | 45,603,028          | 17,969,109            | 148,687,777           | -                       | -                       | 212,259,914   |
| Other income                                | 106,582             | 10,868,041            | 2,382                 | 58,826                  | 2,203,307               | 13,239,138    |
| Total operating income                      | 292,937,665         | 300,104,209           | 414,061,472           | 25,940,330              | 3,441,180               | 1,036,484,856 |
| Impairment losses                           | (54,570,636)        | (18,868,789)          | -                     | -                       | -                       | (73,439,425)  |
| Reversal of prior year<br>impairment losses | -                   | -                     | 13,820,398            | 46,537                  | -                       | 13,866,935    |
| Other operating expenses                    | (161,119,568)       | (148,090,972)         | (161,864,787)         | (8,152,641)             | (14,670,914)            | (493,898,882) |
| Profit before tax                           | 77,247,461          | 133,144,448           | 266,017,083           | 17,834,226              | (11,229,734)            | 483,013,484   |
| Income tax expense                          | (19,756,770)        | (34,577,326)          | (69,229,842)          | (4,643,915)             | 2,575,277               | (125,632,576) |
| Profit after tax                            | 57,490,691          | 98,567,122            | 196,787,241           | 13,190,311              | (8,654,457)             | 357,380,908   |
| Year ended 31 December 2021                 |                     |                       |                       |                         |                         |               |
| Net Interest income                         | 155,104,993         | 167,169,621           | 208,181,797           | 6,763,292               | 38,291                  | 537,257,994   |
| Fee and commission income                   | 52,048,521          | 69,607,708            | 36,771,623            | 964,308                 | 339,155                 | 159,731,315   |
| Net trading income                          | 36,878,863          | 12,358,949            | 145,231,993           | -                       | -                       | 194,469,805   |
| Other income                                | 563,388             | 6,874,961             | 6,197                 | 105,183                 | 2,497,908               | 10,047,637    |
| Total operating income                      | 244,595,765         | 256,011,239           | 390,191,610           | 7,832,783               | 2,875,354               | 901,506,751   |
| Impairment losses                           | (43,846,428)        | (22,585,550)          | (3,319,110)           | (656,578)               | -                       | (70,407,666)  |
| Other operating expenses                    | (171,878,105)       | (139,742,443)         | (161,688,148)         | 4,726,603               | (11,306,833)            | (479,888,926) |
| Profit before tax                           | 28,871,232          | 93,683,246            | 225,184,352           | 11,902,808              | (8,431,479)             | 351,210,159   |
| Income tax expense                          | (900,351)           | (20,581,018)          | (59,917,725)          | (2,804,382)             | 2,305,409               | (81,898,067)  |
| Profit after tax                            | 27,970,881          | 73,102,228            | 165,266,627           | 9,098,426               | (6,126,070)             | 269,312,092   |

Liquidity management of the Group is handled by the treasury and capital management unit. Other subsidiaries include Stanbic Flyhub Uganda Limited, Stanbic Properties Uganda Limited, SBG Securities Uganda Limited and Stanbic Business Incubator Limited.

The change in operating segments from 1 January 2021 resulted in a change in presentation in the form of renaming certain line items throughout these financial statements to align with the client solutions terminology. This change in presentation was applied retrospectively and the segmental analyses' comparative figures were reclassified accordingly. This change had no impact on the comparative figures within the primary statements or notes thereto.

|  | Business<br>Consumer<br>Clients | Consumer and<br>High Net Worth | Corporate and<br>Investment<br>Banking | Treasury<br>and Capital<br>management | Other<br>subsidiaries | Total        |
|--|---------------------------------|--------------------------------|--|---------------------------------------|-----------------------|--------------|
| Income statement                                     | UShs' 000                       | UShs' 000                      | UShs' 000                              | Shs' 000                              | Shs' 000              | UShs' 000    |
| As at 31 December 2022                               |                                 |                                |  |                                       |                       |              |
| Other segment items included in the income statement |                                 |                                |  |                                       |                       |              |
| Depreciation   | (762,879)                       | (17,827,317)                   | (1,352,230)                            | (14,482,245)                          | 208,945               | (34,215,726) |
| Amortisation of intangible assets                    | -                               | (2,295,674)                    | -                                      | (12,866,591)                          | -                     | (15,162,265) |
| As at 31 December 2021                               |                                 |                                |  |                                       |                       |              |
| Other segment items included in the income statement |                                 |                                |  |                                       |                       |              |
| Depreciation   | (577,843)                       | (18,286,405)                   | (1,067,375)                            | (13,877,167)                          | 791,149               | (33,017,641) |
| Amortisation of intangible assets                    | -                               | (2,295,674)                    | -                                      | (12,745,730)                          | -                     | (15,041,404) |

## **Statement of financial position**

|  | Business<br>Consumer<br>Clients | Consumer<br>and High Net<br>Worth | Corporate and<br>Investment<br>Banking | Treasury<br>& Capital<br>management | Other<br>Subsidiaries | Total         |
|--|---------------------------------|-----------------------------------|--|-------------------------------------|-----------------------|---------------|
|  | UShs' 000                       | UShs' 000                         | UShs' 000                              | UShs' 000                           | UShs' 000             | UShs' 000     |
| As at 31 December 2022   |                                 |                                   |  |                                     |                       |               |
| Net Loans and advances to banks                                      | 2,864,691                       | -                                 | 293,179,826                            | -                                   | -                     | 296,044,517   |
| Amounts due from group companies                                     | -                               | -                                 | 228,474,116                            | -                                   | -                     | 228,474,116   |
| Net loans and advances to customers                                  | 921,486,177                     | 1,160,367,637                     | 2,003,147,211                          | -                                   | -                     | 4,085,001,025 |
| Total assets   | 1,173,811,847                   | 2,029,801,215                     | 5,769,401,039                          | 60,306,875                          | 25,626,406            | 9,058,947,382 |
| Deposits from banks  | 49,021,271                      | -                                 | 93,071,589                             | -                                   | -                     | 142,092,860   |
| Amounts due to group companies<br>Deposits and current accounts from | -                               | -                                 | 220,079,961                            | -                                   | -                     | 220,079,961   |
| customers  | 1,796,221,272                   | 1,559,179,002                     | 2,775,856,203                          | -                                   | -                     | 6,131,256,477 |
| Total Liabilities  | 919,298,434                     | 1,268,915,079                     | 5,065,817,501                          | 49,365,298                          | (27,223,989)          | 7,276,172,323 |
| Equity   | 254,513,412                     | 760,886,136                       | 703,583,539                            | 10,941,577                          | 52,850,395            | 1,782,775,059 |
| As at 31 December 2021   |                                 |                                   |  |                                     |                       |               |
| Net Loans and advances to banks                                      | -                               | -                                 | 1,106,122,016                          | -                                   | -                     | 1,106,122,016 |
| Amounts due from group companies                                     | -                               | -                                 | 401,399,239                            | -                                   | -                     | 401,399,239   |
| Net loans and advances to customers                                  | 915,988,276                     | 1,006,962,512                     | 1,798,996,690                          | 125,592                             | -                     | 3,722,073,070 |
| Total assets   | 1,164,664,634                   | 1,263,555,840                     | 5,770,637,332                          | 514,794,720                         | 6,443,275             | 8,720,095,801 |
| Deposits from banks  | 77,512,809                      | -                                 | 77,562,305                             | -                                   | -                     | 155,075,114   |
| Amounts due to group companies<br>Deposits and current accounts from | -                               | -                                 | 260,392,702                            | -                                   | -                     | 260,392,702   |
| customers  | 1,931,430,513                   | 1,346,795,544                     | 2,462,817,109                          | -                                   | -                     | 5,741,043,166 |
| Total Liabilities  | 952,689,768                     | 1,076,950,163                     | 5,082,421,771                          | 118,254,638                         | (43,523,776)          | 7,186,792,564 |
| Equity   | 169,579,893                     | 149,284,542                       | 550,572,449                            | 613,899,302                         | 49,967,051            | 1,533,303,237 |

## 5. Interest income

|   |             | GROUP       |           | COMPANY   |  |  |
|---|-------------|-------------|-----------|-----------|--|--|
|   | 2022        | 2021        | 2022      | 2021      |  |  |
|   | UShs' 000   | UShs' 000   | UShs' 000 | UShs' 000 |  |  |
| Financial investments -FVOCI                        | 125,603,962 | 97,144,757  | -         | -         |  |  |
| Financial investments -amortised cost               | 3,745,131   | -           | 76,259    | -         |  |  |
| Loans and advances to customers                     | 489,580,066 | 438,422,213 | 310,962   | -         |  |  |
| Loans and advances to banks                         | 5,586,144   | 3,514,019   | -         | -         |  |  |
| Placements with group companies                     | 4,438,809   | 310,924     | -         | -         |  |  |
| Interest income on credit impaired financial assets | 6,070,706   | 4,602,713   | -         | -         |  |  |
|   | 635,024,818 | 543,994,626 | 387,221   | -         |  |  |

All the amounts reported above comprise interest income calculated using the effective interest method. Interest income is recognised over a period of time.

### 6 Interest expense

|  | GROUP      |            |           | COMPANY  |
|--|------------|------------|-----------|----------|
|  | 2022       | 2021       | 2022      | 2021     |
|  | UShs' 000  | UShs'000   | UShs' 000 | UShs'000 |
| Current accounts                               | 21,835,896 | 20,467,557 | -         | -        |
| Savings and deposit accounts                   | 9,904,485  | 13,688,550 | -         | -        |
| Subordinated debt                              | 4,954,435  | 3,807,113  | -         | -        |
| Deposits and borrowings from banks             | 719,664    | 248,626    | -         | -        |
| Amounts due to group companies                 | 4,135,169  | 3,598,404  | -         | -        |
| Interest paid on other money market borrowings | 1,811,999  | 1,838,972  | -         | -        |
| Interest expense on leased liabilities         | 2,250,388  | 2,319,326  | 40,938    | 75,253   |
|  | 45,612,036 | 45,968,548 | 40,938    | 75,253   |

All interest expense relates to financial liabilities at amortised cost except for interest expense on lease liabilities.

## 7 Net fee and commission income

Disaggregation of fees and commission income in the following table, fee and commission income from contracts with customers is disaggregated by major type of services.

|  |              | GROUP       |
|--|--------------|-------------|
|  | 2022         | 2021        |
|  | UShs' 000    | UShs'000    |
| Fee and commission income                  |              |             |
| Transactional fees and commission income   | 182,793,159  | 151,430,190 |
| Trade fees and commission income           | 4,082,114    | 5,944,685   |
| Credit related fees                        | 4,103,886    | 16,242,173  |
|  | 190,979,159  | 173,617,048 |
| Fee and commission expense                 |              |             |
| Transactional fees and commission expenses | (14,104,774) | (8,857,656) |
| Net fee and commission income              | 176,874,385  | 164,759,392 |

Net fee and commission income above comprises of amounts included in determining the effective interest rate on financial assets measured at amortised cost of UShs 3,885 million (UShs 6,070 million). All net fee and commission income relate to financial assets or liabilities at amortised cost. Fees and commission income is recognized over a period of time.

## 8. Net trading income

|   |             | GROUP       |
|---|-------------|-------------|
|   | 2022        | 2021        |
|   | UShs' 000   | UShs' 000   |
| Foreign exchange trading gains/ (losses) - realised | 12,971,997  | (9,176,401) |
| Foreign exchange trading gains - unrealised gains   | 39,586,872  | 10,285,907  |
| Gains on trading assets                             | 199,197,116 | 234,583,509 |
| Unrealised gain/ (losses) on financial instruments  | 10,581,725  | (1,253,337) |
| Other trading losses                                | (912,163)   | (737,957)   |
|   | 261,425,547 | 233,701,721 |

Included in trading gains on financial instruments are realised gains and losses from buying and selling debt securities coupled with the impact of changes in the fair value of government securities. Included in foreign exchange are realised and unrealised gains and losses from spot and forward contracts and other currency derivatives.

## 9. Other gains and losses on financial instruments

|                      |           | GROUP    |
|----------------------|-----------|----------|
|                      | 2022      | 2021     |
|                      | UShs' 000 | UShs'000 |
| Derecognition losses | -         | (3,295)  |
|                      | -         | (3,295)  |

2021 balance relates to gains arising from the derecognition of financial assets classified as amortised cost (2022: Nil)

## 10. Other operating income

### (a) **Dividend income**

|                  |             | COMPANY   |
|------------------|-------------|-----------|
|                  | 2022        | 2021      |
|                  | UShs' 000   | UShs' 000 |
| Dividends income | 110,000,000 | -         |
|                  | 110,000,000 | -         |

## (b) Other operating income

|  | GROUP      |           |           | COMPANY   |
|--|------------|-----------|-----------|-----------|
|  | 2022       | 2021      | 2022      | 2021      |
|  | UShs' 000  | UShs' 000 | UShs' 000 | UShs' 000 |
| Gain on disposal of property and equipment | 324,179    | (43,280)  | -         | -         |
| Other income                               | 9,861,980  | 7,041,832 | 92,919    | -         |
|  | 10,186,159 | 6,998,552 | 92,919    | -         |

Other income includes profit share in relation to bancassurance fees of UShs 7 billion (2021: UShs 3.8 billion) resulting from joint venture arrangements with Liberty General Insurance Limited and Liberty Life Insurance Limited.

## 11. Impairment charge for credit losses

|   |              | GROUP        |
|---|--------------|--------------|
|   | 2022         | 2021         |
|   | UShs' 000    | UShs' 000    |
| Net expected credit losses raised and released            |              |              |
| Loans and advances to customers (Note 19)                 | (89,482,127) | (74,958,072) |
| Loans and advances to banks (Note 18)                     | (114,764)    | 21,088       |
| Financial investments (Note 17)                           | (142,073)    | (97,370)     |
| Off balance sheet items (Note 31)                         | 2,102,086    | 125,482      |
| Recoveries on loans and advances previously written off   | 27,384,686   | 8,209,129    |
| Interest in suspense released on cured loans and advances | 1,941,847    | 3,154,415    |
| Modification losses                                       | (1,262,145)  | (6,862,338)  |
|   | (59,572,490) | (70,407,666) |

## 12. Employee benefits expense

|  |             | GROUP       |           |           |
|--|-------------|-------------|-----------|-----------|
|  | 2022        | 2021        | 2021      | 2021      |
|  | UShs' 000   | UShs' 000   | UShs' 000 | UShs' 000 |
| Salaries and wages   | 156,734,323 | 132,857,550 | 4,888,575 | 4,874,325 |
| Contributions to statutory and other defined benefit plans | 32,089,875  | 28,650,130  | 1,050,875 | 2,101,464 |
| Other employee benefits                                    | 23,573,316  | 17,040,158  | 328,046   | 439,416   |
|  | 212,397,514 | 178,547,838 | 6,267,496 | 7,415,205 |

## 13. Other operating expenses

|  | GROUP       |             |           | COMPANY   |
|--|-------------|-------------|-----------|-----------|
|  | 2022        | 2021        | 2022      | 2021      |
|  | UShs' 000   | UShs' 000   | UShs' 000 | UShs' 000 |
| Premises                               | 10,793,140  | 10,897,901  | 233,662   | 237,486   |
| Office expenses                        | 4,936,381   | 3,731,156   | -         | -         |
| Auditors' remuneration                 | 1,056,144   | 997,093     | 35,433    | 35,433    |
| Professional fees                      | 1,925,124   | 5,954,173   | 223,719   | 486,442   |
| IT expenses                            | 57,735,329  | 65,846,790  | 15,313    | 41,550    |
| Travel and entertainment               | 9,743,443   | 4,136,586   | 465,156   | 290,525   |
| Marketing and advertising              | 12,207,035  | 11,047,761  | 163,998   | 43,560    |
| Insurance                              | 3,643,750   | 3,850,497   | -         | -         |
| Deposit Protection Scheme Contribution | 11,399,644  | 10,453,179  | -         | -         |
| Security expenses                      | 8,054,284   | 9,180,618   | 8,397     | 16,903    |
| Franchise fees                         | 30,991,310  | 26,958,959  | -         | -         |
| Directors' fees and expenses           | 1,087,301   | 858,164     | 314,550   | 308,070   |
| Training costs                         | 3,482,848   | 1,702,569   | 197,042   | 167,454   |
| Operational losses                     | 1,056,519   | 24,040,999  | -         | -         |
| Indirect taxes (VAT)                   | 23,122,654  | 18,297,625  | -         | -         |
| Bank charges                           | 2,142,883   | 1,566,545   | 159,395   | 75,801    |
| Credit Bureau expenses                 | 1,089,837   | 1,915,650   | -         | -         |
| Other operating expenses               | 49,047,178  | 53,821,475  | 340,309   | (22,234)  |
|  | 233,514,804 | 255,257,740 | 2,156,974 | 1,680,990 |

Other operating expenses (note 13 above) is comprised of the following items:

|                                    |            | GROUP      |
|------------------------------------|------------|------------|
|                                    | 2022       | 2021       |
|                                    | UShs' 000  | UShs' 000  |
| Communication expenses             | 6,992,824  | 9,811,661  |
| Commissions paid                   | 27,245,063 | 24,648,544 |
| Administration and membership fees | 1,538,192  | 1,402,849  |
| Donations: non-tax allowable       | 2,252,352  | 1,287,719  |
| Conference expenses (non-training) | 417,233    | 650,258    |
| Refreshments                       | 1,381,549  | 1,066,354  |
| Other operating costs              | 9,219,965  | 14,954,090 |
|                                    | 49,047,178 | 53,821,475 |

Included in the IT costs are additional costs relating to Salesforce and FlexiPay (support costs and annual licenses) and other peripheral system that support the day-to-day operations of the Group. The other operating costs include commissions paid to bank agents and provisions for unspecified expected losses of UShs 6 billion netted off by releases during the year (2021: UShs 6.9 billion).

### 14. Income tax expense

|                                   | GROUP       |              |             | COMPANY     |  |
|-----------------------------------|-------------|--------------|-------------|-------------|--|
|                                   | 2022        | 2021         | 2022        | 2021        |  |
|                                   | UShs' 000   | UShs' 000    | UShs' 000   | UShs' 000   |  |
| Current income tax                | 121,964,088 | 92,477,319   | (49,433)    | 175,042     |  |
| Deferred income tax (see note 20) | 3,691,078   | (10,579,252) | (2,655,370) | (2,923,169) |  |
|                                   | 125,655,166 | 81,898,067   | (2,704,803) | (2,748,127) |  |

The income tax on the company and Group's profit before income tax differs from the theoretical amount that would arise using the statutory income tax rate as follows:

|   |              | GROUP        |              |             |
|---|--------------|--------------|--------------|-------------|
|   | 2022         | 2021         | 2022         | 2021        |
|   | UShs' 000    | UShs' 000    | UShs' 000    | UShs' 000   |
| Profit before income tax                                | 483,036,074  | 351,210,159  | 101,402,451  | (9,740,107) |
| Tax calculated at statutory tax rate of 30% (2021: 30%) | 144,910,822  | 105,363,048  | 30,420,735   | (2,922,032) |
| Income not subject to tax                               | -            | -            | (33,000,000) | -           |
| Income subject to tax at 20%                            | (23,419,404) | (22,202,705) | -            | -           |
| Income subject to tax at 10%                            | (182,746)    | (3,398,617)  | -            | -           |
| Expenses not deductible for tax purposes                | 4,514,250    | 2,715,846    | 36,715       | 173,905     |
| Prior year current income tax (over)/under provision    | (167,756)    | (579,505)    | (162,253)    | -           |
|   | 125,655,166  | 81,898,067   | (2,704,803)  | (2,748,127) |

The movement in the current income tax liability/ (recoverable) was as follows:

|                             |               | GROUP        |              | COMPANY      |
|-----------------------------|---------------|--------------|--------------|--------------|
|                             | 2022          | 2021         | 2022         | 2021         |
|                             | UShs' 000     | UShs' 000    | UShs' 000    | UShs' 000    |
| At the start of year        | 3,817,466     | (5,066,711)  | (11,545,375) | (11,720,417) |
| Prior year under provisions | -             | -            | (162,253)    | -            |
| Charge for the year         | 121,964,088   | 92,477,319   | 112,820      | 175,042      |
| Income tax paid             | (114,491,967) | (83,593,142) | -            | -            |
| At the end of year          | 11,289,587    | 3,817,466    | (11,594,808) | (11,545,375) |

### 15. Earnings per share and dividends per share

|   |             | GROUP       |             | COMPANY     |
|---|-------------|-------------|-------------|-------------|
|   | 2022        | 2022        | 2022        | 2022        |
| Earnings per share  |             |             |             |             |
| Profit attributable to ordinary shareholders (UShs'000)         | 357,380,908 | 269,312,092 | 104,107,254 | (6,991,980) |
| Weighted average number of ordinary shares in issue (thousands) | 51,188,670  | 51,188,670  | 51,188,670  | 51,188,670  |
| Basic earnings per share (expressed in Shs per share)           | 6.98        | 5.26        | 2.03        | (0.14)      |
| Dividends per share   |             |             |             |             |
| Proposed dividends  | 185,000,000 | 50,000,000  | 185,000,000 | 50,000,000  |
| Weighted average number of ordinary shares in issue (thousands) | 51,188,670  | 51,188,670  | 51,188,670  | 51,188,670  |
| Dividends per share   | 3.61        | 0.98        | 3.61        | 0.98        |

There were no potentially dilutive shares as at 31 December 2022 or on 31 December 2021. Therefore, diluted earnings per share are the same as basic earnings per share.

## 16. Cash and balances with Bank of Uganda

|                              |               | GROUP       |           | COMPANY   |  |
|------------------------------|---------------|-------------|-----------|-----------|--|
|                              | 2022          | 2021        | 2022      | 2021      |  |
|                              | UShs' 000     | UShs' 000   | UShs' 000 | UShs' 000 |  |
|                              |               |             |           |           |  |
| Coins and bank notes         | 491,982,310   | 432,277,744 | -         | -         |  |
| Balances with Bank of Uganda | 593,119,817   | 552,252,953 | -         | -         |  |
|                              | 1,085,102,127 | 984,530,697 | -         | -         |  |

Banks are required to maintain a prescribed minimum cash balance with Bank of Uganda. The amount is determined by Bank of Uganda on a pre-set formula on a rolling fortnightly basis; 10% in 2022 (2021: 8.33%). The cash reserve as at 31 December 2022 was UShs 634,950 million partially utilised UShs 41,830 million to close at 593,120 million (2021: UShs 517,340 million) as disclosed in Note 35. Included in cash and cash balances are cash reserves relating to Flexipay electronic money of UShs 238 million representing 20% of the FlexiPay electronic liabilities as at 31 December 2022 in compliance with Section 51 of the NPS Act. The cash reserves are available for use in the Bank's Day to day activities and may fall below the requirement up to 50% on a given day. There were no compliance breaches within the year.

## **17. Financial investments**

|                                      |                 | GROUP           |            | COMPANY   |
|--------------------------------------|-----------------|-----------------|------------|-----------|
|                                      | 2022            | 2021            | 2022       | 2021      |
|                                      | UShs' 000       | UShs' 000       | UShs' 000  | UShs' 000 |
| (a) Financial investments            |                 |                 |            |           |
| Treasury bills                       |                 |                 |            |           |
| At start of the year                 | 337,825,838     | 305,755,107     | -          | -         |
| Additions                            | 429,770,856     | 272,605,058     | -          | -         |
| Disposals                            | (357,406,916)   | (234,570,899)   | -          | -         |
| Fair value adjustments               | 1,097,141       | (2,123,114)     | -          | -         |
| Transfer to pledged assets           | (5,504,897)     | (3,840,314)     | -          |           |
| At end of the year                   | 405,782,022     | 337,825,838     | -          | -         |
| Treasury bonds                       |                 |                 |            |           |
| At start of the year                 | 506,340,724     | 415,818,251     | -          | -         |
| Additions                            | 489,962,099     | 123,367,191     | -          |           |
| Disposals                            | (238,852,582)   | (61,552,932)    | -          | -         |
| Fair value adjustments               | (13,411,823)    | 28,708,214      | -          | -         |
| At end of the year                   | 744,038,418     | 506,340,724     | -          | -         |
| Total at end of year                 | 1,149,820,440   | 844,166,562     |            |           |
| Financial investments-Amortized Cost |                 |                 |            |           |
| Treasury bills                       |                 |                 |            |           |
| At start of the year                 | 14,847,920      | -               | 10,076,259 | -         |
| Additions                            | -               | -               | -          | -         |
| Disposals                            | -               | -               | -          | -         |
| Fair value adjustments               | -               | -               | -          | -         |
| At end of the year                   | 14,847,920      | -               | 10,076,259 | -         |
| Treasury bonds                       |                 |                 |            |           |
| At start of the year                 |                 |                 |            |           |
| Additions                            | 90,334,380      | -               | -          | -         |
| Disposals                            | -               | -               | -          | -         |
| Fair value adjustments               | -               | -               | -          | -         |
| Transfer to and from pledged assets  | -               | -               | -          |           |
| At end of the year                   | 90,334,380      | -               | -          | -         |
| Total at end of year                 | 105,182,300     | -               | 10,076,259 | -         |
| Other equity investments             |                 |                 |            |           |
| Total other equity investments       | 698,210         | 178,468         | -          |           |
|                                      | 698,210         | 178,468         | -          | -         |
|                                      | 1,255,700,950   | 844,345,030     | 10,076,259 | -         |
| (b) Trading assets                   |                 |                 |            |           |
| Treasury bills                       |                 |                 |            |           |
| At start of the year                 | 209,034,408     | 572,844,527     | -          | -         |
| Additions                            | 3,605,786,951   | 4,463,604,259   | -          |           |
| Disposals                            | (3,356,018,346) | (4,826,842,035) | -          |           |
| Fair value adjustments               | 4,593,872       | (572,343)       | -          | -         |
| At end of the year                   | 463,396,885     | 209,034,408     | -          | -         |
| Treasury bonds                       |                 |                 |            |           |
| At start of the year                 | 848,381,748     | 529,104,511     | -          | -         |
| Additions                            | 7,437,924,560   | 7,492,212,280   | -          | -         |
| Disposals                            | (7,155,578,905) | (7,177,321,997) | -          | -         |
| Fair value adjustments               | 4,351,687       | 4,386,954       | -          |           |
| Transfer to pledged assets           | -               | -               | -          |           |
| At end of the year                   | 1,135,079,089   | 848,381,748     | -          | -         |
| Total Trading Assets                 | 1,598,475,974   | 1,057,416,156   | -          |           |
| Total Financial Investments          | 2,854,176,924   | 1,901,761,186   | 10,076,259 | -         |

Government securities are categorised as fair value through other comprehensive income which are fair valued through reserves, amortised cost and trading assets, which are fair valued through the income statement. The weighted average effective interest rate on treasury bills and bonds was 13.22% (2021: 12.91%).

Included in financial investments are placements of Flexipay electronic money in government treasury bills at FVOCI totaling to UShs 951 million representing 80% of the FlexiPay electronic

liabilities as at 31 December 2022 in compliance with Section 51 of the NPS  $\mbox{Act}.$ 

Other equity investments relate to investment in the Society for Worldwide Interbank Financial Telecommunication (SWIFT) shares, an entity that provides a network that enables financial institutions to send and receive information about financial transactions in a secure, standardised and reliable environment. The following table presents details of financial assets which have been provided as collateral to the counterparty. To the extent that the counterparty is permitted to sell the financial asset where the Group defaults on the obligation, they are classified in the statement of financial position as pledged assets.

#### (c) Pledged assets

|  | Carrying<br>amount of<br>transferred<br>assets<br>UShs'000 | Carrying<br>amount of<br>associated<br>liabilities<br>UShs'000 | Fair value of<br>transferred<br>assets<br>UShs'000 | Fair value of<br>associated<br>liabilities<br>UShs'000 | Net fair value<br>UShs'000 |
|--|--|--|--|--|----------------------------|
| 2022   |  |  | 1  |  |                            |
| Securities pledged under clearing house values | 5,504,897  | -  | 5,499,089  | -  | 5,499,089                  |
| Total assets pledged                           | 5,504,897  | -  | 5,499,089  | -  | 5,499,089                  |
| 2021   |  |  |  |  |                            |
| Securities pledged under clearing house values | 3,840,314  | -  | 3,879,862  | -  | 3,879,862                  |
| Total assets pledged                           | 3,840,314  | -  | 3,879,862  | -  | 3,879,862                  |

As at 31 December 2022, the Group had pledged government securities totaling UShs 5.5 billion to Bank of Uganda under the automated clearing house rules (2021: UShs 3.84 billion). These assets are reclassified from financial investments measured at fair value through OCI to pledged assets. Bank of Uganda has the right to transfer or sell these instruments. Accordingly, these have been presented separately on the face of the statement of financial position.

#### (f) Reconciliation of expected credit losses for debt financial investments measured at FVOCI

| GROUP                                      |                                    |  | Income statem                              |   |   |                            |
|--|------------------------------------|--|--|---|---|----------------------------|
| 2022                                       | UShs'000                           |  |  |   | UShs'000  | UShs'000                   |
| Year ended<br>31 December 2022             | As at start of<br>Year<br>UShs'000 | ECL on new<br>exposures<br>raised<br>Shs'000 | Subsequent<br>changes in<br>ECL<br>Shs'000 | Change in<br>ECL due to<br>derecognition<br>Shs'000 | Net impairments<br>raised/ (released)<br>UShs'000 | At end of Year<br>UShs'000 |
| Financial investments<br>measured at FVOCI |                                    |  |  |   |   |                            |
| Stage 1                                    | (285,582)                          | (239,544)                                    | 29,659                                     | 110,338   | (99,547)  | (385,129)                  |
| Stage 2                                    | -                                  | -  | -  | -   | -   | -                          |
| Stage 3                                    | -                                  | -  | -  | -   | -   | -                          |
| Total                                      | (285,582)                          | (239,544)                                    | 29,659                                     | 110,338   | (99,547)  | (385,129)                  |

### Year ended

31 December 2021

| Total             | (188,212) | (140,073) | (20,711) | 63,414 | (97,370) | (285,582) |
|-------------------|-----------|-----------|----------|--------|----------|-----------|
| Stage 3           | -         | -         | -        | -      | -        | -         |
| Stage 2           | -         | -         | -        | -      | -        | -         |
| Stage 1           | (188,212) | (140,073) | (20,711) | 63,414 | (97,370) | (285,582) |
| measured at FVOCI |           |           |          |        |          |           |

#### (g) Reconciliation of expected credit losses for debt financial investments measured at amortised cost as at 31 December 2022. (2021: Nil)

|   | Income statement movements   |   |   |  |   |                            |  |
|---|------------------------------|---|---|--|---|----------------------------|--|
| Year ended 31 December 2022                         | At start of year<br>UShs'000 | ECL on new<br>exposures<br>raised<br>UShs'000 | Subsequent<br>changes in<br>ECL<br>UShs'000 | Change in<br>ECL due to<br>derecognition<br>UShs'000 | Net<br>impairments<br>raised/<br>(released)<br>UShs'000 | At end of year<br>UShs'000 |  |
| Financial investments measured at<br>armotised cost |                              |   |   |  |   |                            |  |
| Stage 1   | -                            | (42,526)                                      | -   | -  | (42,526)  | (42,526)                   |  |
| Stage 2   | -                            | -   | -   | -  | -   | -                          |  |
| Stage 3   | -                            | -   | -   | -  | -   | -                          |  |
| Total   | -                            | (42,526)                                      | -   | -  | (42,526)  | (42,526)                   |  |

## 18. Loans and advances to banks

|   |             | GROUP         |
|---|-------------|---------------|
|   | 2022        | 2021          |
|   | UShs' 000   | UShs' 000     |
| Measured at amortized cost                    |             |               |
| Items in course of collection - foreign banks | 6,137,711   | 3,455,712     |
| Placements with local banks                   | 67,913,571  | 259,520,537   |
| Placements with foreign banks                 | 222,027,038 | 843,277,115   |
| Gross loans and advances                      | 296,078,320 | 1,106,253,364 |
| Less: provision for impairment                | (33,803)    | (131,348)     |
|   | 296,044,517 | 1,106,122,016 |

The weighted average effective interest rate on loans and advances to Banks was 1.9% (2021: 0.6%)

| GROUP                                | ROUP Income statement movements |   |                                      |                                 |  |   |                                    |                   |  |  |  |
|--------------------------------------|---------------------------------|---|--------------------------------------|---------------------------------|--|---|------------------------------------|-------------------|--|--|--|
| Year<br>Ended 31<br>December<br>2022 | At Start of<br>Year             | Total<br>transfers<br>between<br>stages | ECL on<br>new<br>exposures<br>raised | Subsequent<br>changes in<br>ECL | Change in<br>ECL due to<br>derecognition | Net<br>impairments<br>raised/<br>(released) | Exchange<br>and other<br>movements | At End of<br>Year |  |  |  |
|                                      | UShs'000                        | UShs'000                                | UShs'000                             | UShs'000                        | UShs'000                                 | UShs'000                                    | UShs'000                           | UShs'000          |  |  |  |
| Stage 1                              | (126,771)                       | -                                       | (130,926)                            |                                 | 36,690                                   | (94,236)                                    | 211,457                            | (9,550)           |  |  |  |
| Stage 2                              | (4,577)                         | -                                       | (590)                                | (19,938)                        | -  | (20,528)                                    | 852                                | (24,253)          |  |  |  |
| Stage 3                              | -                               | -                                       | -                                    | -                               | -  | -   | -                                  | -                 |  |  |  |
| Total                                | (131,348)                       |   | (131,516)                            | (19,938)                        | 36,690                                   | (114,764)                                   | 212,309                            | (33,803)          |  |  |  |
| Year<br>Ended 31<br>December<br>2021 |                                 |   |                                      |                                 |  |   |                                    |                   |  |  |  |
| Stage 1                              | (32,753)                        | 37,402                                  | (21,775)                             | (102,092)                       | 29,352                                   | (57,113)                                    | (36,905)                           | (126,771)         |  |  |  |
| Stage 2                              | (82,456)                        | (37,402)                                | (3,562)                              | 119,165                         | -  | 78,201                                      | (322)                              | (4,577)           |  |  |  |
| Stage 3                              | -                               | -                                       | -                                    | -                               | -  | -   | -                                  | -                 |  |  |  |
| Total                                | (115,209)                       | _                                       | (25,337)                             | 17.073                          | 29.352                                   | 21,088                                      | (37,227)                           | (131,348)         |  |  |  |

## 19. Loans and advances to customers

|  |               | GROUP         |
|--|---------------|---------------|
|  | 2022          | 2021          |
|  | UShs' 000     | UShs' 000     |
| Home Services  | 319,628,688   | 151,291,900   |
| Vehicle and asset finance  | 136,572,276   | 159,452,367   |
| Card and Payments  | 4,796,328     | 3,750,141     |
| Personal unsecured lending   | 1,016,558,975 | 1,064,116,653 |
| Business and other lending   | 773,714,310   | 734,367,289   |
| Corporate lending  | 1,540,954,975 | 1,280,377,223 |
| Sovereign lending  | 446,428,792   | 503,289,483   |
| Gross loans and advances   | 4,238,654,344 | 3,896,645,056 |
| Less: Interest in suspense   | (3,818,615)   | (5,199,772)   |
| Less: Expected credit loss for loans and advances measured at amortised cost | (149,834,704) | (169,372,214) |
|  | 4,085,001,025 | 3,722,073,070 |

Included in business and other lending is the fair value adjustment of loans advanced to staff at off market rates of UShs 32,017 million (2021: UShs 21,389 million).

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| 9.1 Reconciliation                      |  |
| <b>19.1 Reconciliation</b>              |  |

| Year ended 31 December 2022             | At start of year |   | Income staterr                    | Income statement movements   |  | Net<br>impairments<br>raised/<br>(released) <sup>1</sup> | TVM<br>unwinding<br>and IIS<br>movement | Impaired<br>accounts<br>written off | Exchange<br>and other<br>movements | At end of year |
|---|------------------|---|-----------------------------------|------------------------------|--|--|---|-------------------------------------|------------------------------------|----------------|
|   |                  | Total<br>transfers<br>between<br>stages | ECL on new<br>exposures<br>raised | Subsequent<br>changes in ECL | Change in<br>ECL due to<br>derecognition |  |   |                                     |                                    |                |
|   | UShs' 000        | UShs' 000                               | UShs' 000                         | UShs' 000                    | UShs' 000                                | UShs' 000  | UShs' 000                               | UShs' 000                           | UShs'000                           | UShs'000       |
| BCC and CHNW                            |                  |   |                                   |                              |  |  |   |                                     |                                    |                |
| Mortgage loans                          | (27,733,788)     | •                                       | (707,359)                         | 6,568,643                    | •  | 5,861,284  | 2,092,493                               | 1,253,716                           | 65,445                             | (18,460,850)   |
| Stage 1                                 | (4,155,418)      | (9,847,483)                             | (499,216)                         | 13 040,879                   |  | 2,694,180  |   | 1                                   | 6,199                              | (1,455,039)    |
| Stage 2                                 | (11,451,167)     | 10,005,197                              | (126,849)                         | (8,441,461)                  |  | 1,436,887  |   | 1                                   | 59,246                             | (9,955,034)    |
| Stage 3 (including IIS)                 | (12,127,203)     | (157,714)                               | (81,294)                          | 1,969,225                    |  | 1,730,217  | 2,092,493                               | 1,253,716                           |                                    | (7,050,777)    |
| Vehicle and asset finance               | (12,331,322)     |   | (4,080,253)                       | (1,964,184)                  |  | (6,044,437)  | 48,084                                  | 7,111,931                           | 12,770                             | (11,202,974)   |
| Stage 1                                 | (1,587,909)      | (1,714,921)                             | (758,575)                         | 2,813,431                    |  | 339,935  |   |                                     | 2,479                              | (1,245,495)    |
| Stage 2                                 | (4,097,405)      | 2,185,459                               | (2,861,162)                       | (1,990,548)                  |  | (2,666,251)  |   | 1                                   | 10,291                             | (6,753,365)    |
| Stage 3 (including IIS)                 | (6,646,008)      | (470,538)                               | (460,516)                         | (2,787,067)                  |  | (3,718,121)  | 48,084                                  | 7,111,931                           | 1                                  | (3,204,114)    |
| Card debtors                            | (1,472,104)      |   | (168,921)                         | 641,972                      |  | 473,051  | 1                                       | 290,992                             | 1                                  | (708,061)      |
| Stage 1                                 | (98,581)         | (26,235)                                | (12,393)                          | 65,824                       |  | 27,196   |   |                                     |                                    | (71,385)       |
| Stage 2                                 | (1,290,360)      | 119,338                                 | (91,345)                          | 816,091                      |  | 844,084  |   | 1                                   |                                    | (446,276)      |
| Stage 3 (including IIS)                 | (83,163)         | (93,103)                                | (65,183)                          | (239,943)                    |  | (398,229)  |   | 290,992                             | 1                                  | (190,400)      |
| Other Loans and Advances                | (112,651,264)    | 1                                       | (36,945,711)                      | (63,771,383)                 | 1  | (100,717,094)  | 6,715,999                               | 91,748,950                          | 63,721                             | (114,839,688)  |
| Stage 1                                 | (20,142,531)     | (4,227,385)                             | (5,974,837)                       | 18,019,959                   | 1  | 7,817,737  | 1                                       | 1                                   | 12,315                             | (13 312,479)   |
| Stage 2                                 | (20,875,110)     | 2,970,759                               | (10,784,302)                      | (3,513,836)                  |  | (11,327,379)   |   |                                     | 51,406                             | (32,151,083)   |
| Stage 3 (including IIS)                 | (71,633,623)     | 1,256,626                               | (20,186,572)                      | (78,277,506)                 |  | (97,207,452)   | 6,715,999                               | 91,748,950                          |                                    | (70,376,126)   |
| Sub-total                               | (154,188,478)    |   | (41,902,244)                      | (58,524,952)                 |  | (100,427,196)  | 8,856,576                               | 100,405,589                         | 141,936                            | (145,211,573)  |
| <b>Corporate and Investment Banking</b> | (20,383,508)     |   | (6,619,467)                       | 67,762                       | 17,496,774                               | 10,945,069   |   | 994,689                             | 2,004                              | (8,441,746)    |
| Stage 1                                 | (7,561,122)      | 56,216                                  | (6,536,093)                       | 59,043                       | 5,672,782                                | (748,052)  | 1                                       |                                     | 3,390                              | (8,305,784)    |
| Stage 2                                 | (46,955)         | (56,216)                                | (83,374)                          | 8,719                        | 43,252                                   | (87,619)   | 1                                       | 1                                   | (1,386)                            | (135,960)      |
| Stage 3 (including IIS)                 | (12,775,431)     |   |                                   |                              | 11,780,740                               | 11,780,740   |   | 994,689                             |                                    | (2)            |
| Total                                   | (174,571,986)    | 1                                       | (48,521,711)                      | (58,457,190)                 | 17,496,774                               | (89,482,127)   | 8,856,576                               | 101,400,278                         | 143,940                            | (153,653,319)  |
|   |                  |   |                                   |                              |  |  |   |                                     |                                    |                |

requirements would have been satisfied during the reporting period. Furthermore, the ECL recognised on new exposures originated during the reporting period (which are not included in opening balances) are included within the column 'ECL on new exposure responsible to disclose new/originated exposures in stage 2 and 3. The Bank's policy is to transfer opening balances based on the ECL stage at the end of the reporting period. Therefore, exposures can appear to be transferred directly from stage 3 to stage 1 as the curing

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The ECL recognised on new exposures originated during the reporting period (which are not included in opening balances) are included within the rows. ECL on new exposures raised' based on the exposures ' ECL stage as at the end of the reporting period.  $\sim$ 

The contractual amount outstanding on secured loans and advances that were written off during the year are still subject to enforceability activities. с

Exchange and other movements included the net interest in suspense (IIS), time value of money (TVM) unwind, raised and released during the year. 4

|  | At start of<br>year | Ē                                       | Income statement movements        | t movements                          |  | impairments<br>raised/<br>(released) <sup>1</sup> | unwinding<br>and IIS<br>movement | accounts<br>written-off m | Excnange<br>and other<br>movements | At end of year |
|--|---------------------|---|-----------------------------------|--------------------------------------|--|---|----------------------------------|---------------------------|------------------------------------|----------------|
| Year ended 31 December 2021            |                     | Total<br>transfers<br>between<br>stages | ECL on new<br>exposures<br>raised | Subsequent<br>changes in<br>ECL o    | Change in<br>ECL due to<br>derecognition |   |                                  |                           |                                    |                |
|  | UShs' 000           | UShs' 000                               | UShs' 000                         | UShs' 000                            | UShs' 000                                |   | UShs' 000                        | UShs' 000 UShs' 000       | UShs' 000                          | UShs' 000      |
| BCC and CHNW                           |                     |   |                                   |                                      |  |   |                                  |                           |                                    |                |
| Home Services (12,                     | (12,511,935)        |   | (467,398)                         | (16,468,456)                         | •  | (16,935,854)                                      | 356,819                          | 1,182,026                 | 175,156                            | (27,733,788)   |
| Stage 1 (3,                            | (3,690,013)         | 1,684,423                               | (447,898)                         | (1,518,657)                          |  | (282,132)   | ı                                | 1                         | (183,273)                          | (4,155,418)    |
| Stage 2 (2,                            | (2,737,938)         | (1,923,884)                             | (19,500)                          | (7,128,274)                          |  | (9,071,658)                                       |                                  |                           | 358,429                            | (11,451,167)   |
| Stage 3 (including IIS) (6,0           | (6,083,984)         | 239,461                                 | '                                 | (7,821,525)                          | ·  | (7,582,064)                                       | 356,819                          | 1,182,026                 |                                    | (12,127,203)   |
| Vehicle and asset finance (8,3         | (8,314,696)         | •                                       | (1,686,456)                       | (3,270,998)                          | 1  | (4,957,454)                                       | 375,655                          | 524,042                   | 41,131                             | (12,331,322)   |
| Stage 1 (1,                            | (1,243,132)         | 1,105,453                               | (1,479,386)                       | 29,156                               |  | (344,777)   |                                  | ,                         |                                    | (1,587,909)    |
| Stage 2 (3,                            | (3,091,891)         | (1,209,644)                             | (53,364)                          | 216,363                              |  | (1,046,645)                                       | ı                                |                           | 41,131                             | (4,097,405)    |
| (including IIS)                        | (3,979,673)         | 104,191                                 | (153,706)                         | (3,516,517)                          | ·  | (3,566,032)                                       | 375,655                          | 524,042                   |                                    | (6,646,008)    |
| Card and Payments (1,0                 | (1,049,747)         | ı                                       | (11,937)                          | (668,010)                            | 1  | (679,947)   | 1                                | 337,715                   | (80,125)                           | (1,472,104)    |
| Stage 1 (                              | (102,575)           | (509,946)                               | (10,617)                          | 524,557                              |  | 3,994   | ı                                | I                         |                                    | (98,581)       |
| Stage 2 (I                             | (690,475)           | 486,255                                 | (641)                             | (1,005,074)                          |  | (519,760)   |                                  | 1                         | (80,125)                           | (1,290,360)    |
| Stage 3 (including IIS) (;             | (256,697)           | 23,691                                  | (379)                             | (187,493)                            | ı  | (164,181)   | I                                | 337,715                   |                                    | (83,163)       |
| Other Loans and Advances (92,0         | (92,065,156)        | 1                                       | (20,230,226)                      | (28,307,856)                         | 1  | (48,538,082                                       | 782,548                          | 27,305,588 (136,162)      | (136,162)                          | (112,651,264)  |
| Stage 1 (21,                           | (21,387,752)        | 853,425                                 | (9,213,479)                       | ,9,422,002                           |  | 1,061,948   | ı                                | I                         | 183,273                            | (20,142,531)   |
| Stage 2 (14,                           | (14,451,622)        | (1,301,925)                             | (2,010,343)                       | (2,791,785)                          |  | (6,104,053)                                       | 1                                | I                         | (319,435)                          | (20,875,110)   |
| Stage 3 (including IIS) (56,           | (56,225,782)        | 448,500                                 | (9,006,404)                       | (34,938,03)                          |  | (43,495,977)                                      | 782,548                          | 27,305,588                |                                    | (71,633,623)   |
| Sub total (113,5                       | (113,941,534)       |   | (22,396,017)                      | (48,715,320)                         | •  | (71,111,337)                                      | 1,515,022                        | 29,349,371                | •                                  | (154,188,478)  |
| Corporate and Investment Banking (58,8 | (58,803,580)        | ı                                       | (2,216,419)                       | 2,950,220                            | (4,580,536)                              | (3,846,735)                                       | 6,042,108                        | 35,740,930                | 483,769                            | (20,383,508)   |
| Stage 1 (9,2                           | (9,249,862)         | ſ                                       | (2,176,874)                       | 2,529,518                            | 852,801                                  | 1,205,448   | 1                                | I                         | 483,292                            | (7,561,122)    |
| Stage 2 (                              | (158,526)           | (3)                                     | (39,545)                          | 3,980                                | 146,662                                  | 111,094   | I                                | I                         | 477                                | (46,955)       |
| Stage 3 (including IIS) (49,           | (49,395,192)        |   |                                   | 416,722                              | (5,579,999)                              | (5,163,277)                                       | 6,042,108                        | 35,740,930                |                                    | (12,775,431)   |
| Total (172,                            | (172,745,114)       |   | (24,612,436)                      | 24,612,436) (45,765,100) (4,580,536) | (4,580,536)                              | (74,958,072)                                      | 7,557,130                        | 65,090,301                | 483,769                            | (174,571,986)  |

Reconciliation of expected credit losses for loans and advances measured at amortised cost as at 31 December 2021

19.2 Changes in gross exposures relating to changes in ECL

The below is an explanation of significant changes in the gross carrying amount on financial instruments used to determine the above changes in ECL:

The ECL on new exposures raised of UShs 1.9 trillion (2021: 1.1 trillion) primarily relates to the growth in the gross carrying amount from new exposures originated of:

- home services of UShs 82 billion (2021: UShs 467 million)
- vehicle and asset finance of UShs 48 billion (2021: UShs 1.7 billion)
- personal unsecured lending and business and other lending of UShs 656 billion (2021: UShs 120 billion)

- corporate of UShs 1.1 trillion (2021: UShs 1.0 trillion)
- the decrease in ECL is due to recoveries on impaired accounts written off of UShs 27.4 billion (2021: UShs 8.2 billion).

The Group's policy is to transfer between stages using opening ECL balances based on the exposures' ECL stage at the end of the reporting period.

Therefore, the related gross carrying amount of the significant transfers primarily relate to the continued impact of economic environment together with positive collection trends, and are shown in the table below:

|  | Gross carr                        | ying amounts of tra               | nsfers between st                     | ages   |
|--|-----------------------------------|-----------------------------------|---------------------------------------|--|
| Gross carrying amounts of ECL movements<br>For the year ended 31 December 2022 | Transfer Stage 1<br>to/(from)     | Transfer Stage 2<br>to/(from)     | Transfer Stage<br>3 to/(from)         | Total  |
|  | UShs'000                          | UShs'000                          | UShs'000                              | UShs'000   |
| Stage 1  |                                   |                                   |                                       |  |
| Home Services  | -                                 | (82,298,951)                      | (2,322,238)                           | (84,621,189)                                     |
| Vehicle and asset finance  | -                                 | (20,973,579)                      | (660,106)                             | (21,633,685)                                     |
| Card and Payments  | -                                 | (533,244)                         | (79,236)                              | (612,480)  |
| Personal unsecured lending   | -                                 | (44,034,832)                      | (11,763,925)                          | (55,798,757)                                     |
| Business and other lending   | -                                 | (79,992,791)                      | (6,855,196)                           | (86,847,987)                                     |
| Corporate lending  | -                                 | 1,824,251                         | -                                     | 1,824,251  |
| Bank lending   | -                                 | (15,175,739)                      | -                                     | (15,175,739)                                     |
| Stage 2  | -                                 | (241,184,885)                     | (21,680,701)                          | (262,865,586)                                    |
| Home Services  | 82,298,951                        | _                                 | (6,274,861)                           | 76,024,090                                       |
| Vehicle and asset finance  | 20,973,579                        | _                                 | (3,051,449)                           | 17,922,130                                       |
| Card and Payments  | 533,244                           | _                                 | (156,346)                             | 376,898  |
| Personal unsecured lending   | 44,034,832                        | -                                 | (4,985,903)                           | 39,048,929                                       |
| Business and other lending   | 79,992,791                        | -                                 | (22,034,183)                          | 57,958,608                                       |
| Corporate lending  | (1,824,251)                       | -                                 | (22,00 1,100)                         | (1,824,251)                                      |
| Bank lending   | 15,175,739                        | -                                 | -                                     | 15,175,739                                       |
|  | 241,184,885                       | -                                 | (36,502,742)                          | 204,682,143                                      |
| Stage 3  |                                   |                                   |                                       |  |
| Home Services  | 2,322,238                         | 6,274,861                         | -                                     | 8,597,099  |
| Vehicle and asset finance  | 660,106                           | 3,051,449                         | -                                     | 3,711,555  |
| Card and Payments  | 79,236                            | 156,346                           | -                                     | 235,582  |
| Personal unsecured lending   | 11,763,925                        | 4,985,903                         | -                                     | 16,749,828                                       |
| Business and other lending   | 6,855,196                         | 22,034,183                        | -                                     | 28,889,379                                       |
|  | 21,680,701                        | 36,502,742                        | -                                     | 58,183,443                                       |
| Total  | 262,865,586                       | (204,682,143)                     | (58,183,443)                          | -  |
| For the year ended 31 December 2021  |                                   |                                   |                                       |  |
| Stage 1  |                                   |                                   |                                       |  |
| Home Services  | -                                 | (93,178,282)                      | (21,433,617)                          | (114,611,899)                                    |
| Vehicle and asset finance  | -                                 | (16,002,526)                      | (5,149,118)                           | (21,151,644)                                     |
| Card and Payments  | -                                 | (865,770)                         | (67,028)                              | (932,798)  |
| Personal unsecured lending   |                                   | (10,536,307)                      | (10,656,375)                          | (21,192,682)                                     |
| Business and other lending   | -                                 | (36,374,635)                      | (5,019,113)                           | (41,393,748)                                     |
|  | -                                 | (156,957,519)                     | (42,325,252)                          | (199,282,771)                                    |
| Stage 2  |                                   | <b>、 , ,</b>                      | <b>`</b>                              | <b>(</b> , - , - , - ,                           |
| Home Services  | 93,178,282                        | -                                 | (4,280,039)                           | 88,898,242                                       |
| Vehicle and asset finance  | 16,002,526                        | -                                 | (4,274,571)                           | 11,727,955                                       |
| Card and Payments  | 865,770                           | -                                 | (146,803)                             | 718,967  |
| Personal unsecured lending   | 10,536,307                        | -                                 | (4,769,180)                           | 5,767,126  |
| Business and other lending   | 36,374,635                        | -                                 | (8,666,309)                           | 27,708,326                                       |
|  | 156,957,519                       | -                                 | (22,136,903)                          | 134,820,616                                      |
| Stage 3 (excluding IIS)  |                                   |                                   | · · · · · · · · · · · · · · · · · · · |  |
| Home Services  |                                   |                                   |                                       | - ,,   |
| Vehicle and asset finance  | 21,433,617                        | 4,280,039                         | -                                     | 25,713,656                                       |
|  | 21,433,617<br>5,149,118           | 4,280,039<br>4,274,571            | -                                     |  |
| Card and Payments  |                                   |                                   | -                                     | 25,713,656                                       |
| Card and Payments<br>Personal unsecured lending                                | 5,149,118                         | 4,274,571                         |                                       | 25,713,656<br>9,423,689                          |
|  | 5,149,118<br>67,028               | 4,274,571<br>146,803              |                                       | 25,713,656<br>9,423,689<br>213,831               |
| Personal unsecured lending   | 5,149,118<br>67,028<br>10,656,375 | 4,274,571<br>146,803<br>4,769,180 |                                       | 25,713,656<br>9,423,689<br>213,831<br>15,425,556 |

#### 19.3 Modifications on loans and advances measured at a mortised cost

|                          |  | Stage 2                          |
|--------------------------|--|----------------------------------|
| GROUP                    | Gross<br>amortised cost<br>before modification | Net modification<br>gain or loss |
|                          | UShs'000                                       | UShs'000                         |
| Other loans and advances | 26,440,104                                     | (1,262,145)                      |
|                          | 26,440,104                                     | (1,262,145)                      |

### 2021 Modifications on loans and advances measured at a mortised cost

|                          |  | Stage 3                          |
|--------------------------|--|----------------------------------|
| GROUP                    | Gross<br>amortised cost<br>before modification | Net modification<br>gain or loss |
|                          | UShs'000                                       | UShs'000                         |
| Mortgage loans           | 6,205,490                                      | (1,550,888)                      |
| Other loans and advances | 22,950,456                                     | (5,311,450)                      |
| Total                    | 29,155,946                                     | (6,862,338)                      |

The gross carrying amount for modifications during the reporting year that resulted net modification gain or loss is UShs 57.4 billion (2021: UShs 351.7 billion).

### 19.4 The loans and advances to customers include finance lease receivables for both BCC and CHNW and CIB as follows:

| Vehicle and Asset Finance                   | 2022        | 2021        |
|---|-------------|-------------|
|   | UShs' 000   | UShs' 000   |
| Gross investment in finance leases          |             |             |
| No later than 1 year                        | 111,952,419 | 123,852,049 |
| Later than 1 year but no later than 5 years | 18,572,981  | 15,112,493  |
| Later than 5 years                          | 6,046,876   | 20,487,825  |
| Investment in finance leases                | 136,572,276 | 159,452,367 |

## 20. Deferred Tax asset

|   |              | GROUP        |           | COMPANY   |
|---|--------------|--------------|-----------|-----------|
|   | 2022         | 2021         | 2022      | 2022      |
|   | UShs' 000    | UShs' 000    | UShs' 000 | UShs' 000 |
| At start of year                            | 46,355,807   | 44,542,719   | 3,773,211 | 850,042   |
| (Credit)/charge to profit or loss           | (3,689,076)  | 10,579,252   | 2,655,369 | 2,923,169 |
| Prior year tax (over) / under statement     | (2,001)      | -            | -         | -         |
| Financial investments                       | 3,432,271    | (8,766,164)  | -         | -         |
| At end of year                              | 46,097,001   | 46,355,807   | 6,428,580 | 3,773,211 |
| Deferred income tax assets                  |              |              |           |           |
| Provisions for loans and advances           | 22,654,303   | 22,351,020   | -         | -         |
| Financial investments                       | (4,178,001)  | (7,608,271)  | -         | -         |
| Other deductible temporary differences      | 44,514,113   | 51,443,660   | 6,454,025 | 3,803,954 |
|   | 62,990,415   | 66,186,409   | 6,454,025 | 3,803,954 |
| Deferred income tax liabilities             |              |              |           |           |
| Property, equipment and right-of-use assets | (16,893,414) | (19,830,602) | (25,445)  | (30,743)  |
| Net deferred income tax asset               | 46,097,001   | 46,355,807   | 6,428,580 | 3,773,211 |
| Income statement movement                   |              |              |           |           |
| Property, equipment and right-of-use assets | 2,941,216    | 1,665,379    | 5,298     | (371,528) |
| Provisions for loans and advances           | 303,283      | 4,299,944    | -         | -         |
| Other deductible temporary differences      | (6,933,575)  | 4,613,929    | 2,650,071 | 3,294,697 |
|   | (3,689,076)  | 10,579,252   | 2,655,369 | 2,923,169 |

Other deductible temporary differences include deferred income UShs 3.8 billion (2021: UShs 4.3 billion), bonus provisions UShs 22.7 billion (2021: UShs 18.8 billion), deferred tax on leases UShs 1.3 billion (2021: UShs 0.7 billion) and fair value on derivatives and trading assets UShs 9.7 billion (2021: UShs 23.2 billion).

### 21. Other assets

|                           |             | GROUP       |           | COMPANY   |
|---------------------------|-------------|-------------|-----------|-----------|
|                           | 2022        | 2021        | 2021      | 2021      |
|                           | UShs' 000   | UShs' 000   | UShs' 000 | UShs' 000 |
| Clearances in transit     | 6,747,781   | 3,434,777   | -         | -         |
| Prepayments               | 38,559,551  | 25,441,431  | -         | 13,365    |
| Fees receivable           | 12,479,381  | 6,585,115   | -         | -         |
| Mobile wallet balances    | 75,096,820  | 159,812,763 | -         | -         |
| Other accounts receivable | 71,365,552  | 71,737,304  | 102,550   | 492,824   |
|                           | 204,249,085 | 267,011,390 | 102,550   | 506,189   |

Due to the short-tern nature of these assets and historical experience, other financial assets are regarded as having a low probability of default. Therefore, the ECL has been assessed to be insignificant.

The fees receivable includes custody fees UShs 0.62 billion (2021: UShs 0.6 billion), structured fees UShs 4.8 billion (2021 UShs 1.4 billion). Other accounts receivable includes spot transactions from counter parties of UShs 57 billion (2021: UShs 55.9 billion).

### 22 Goodwill and other intangible assets

Goodwill is reviewed annually for impairment, or more frequently when there are indications that impairment may have occurred. There was no impairment of goodwill identified in 2022 (2021: nil). Intangible assets relate to Finacle-core banking system, New Business Online (Bol) and records management software developed to digitize the customer (KYC) records for the Group.

| GROUP                                 | Computer<br>software<br>UShs' 000 | Goodwill<br>UShs' 000 | Work in<br>progress<br>UShs' 000 | Total<br>UShs' 000 |
|---------------------------------------|-----------------------------------|-----------------------|----------------------------------|--------------------|
| Cost                                  |                                   |                       |                                  |                    |
| At 1 January 2022                     | 149,701,988                       | 1,901,592             | -                                | 151,603,580        |
| Additions                             | 297,435                           | -                     | -                                | 297,435            |
| Transfers                             | -                                 | -                     | -                                | -                  |
| At 31 December 2022                   | 149,999,423                       | 1,901,592             | -                                | 151,901,015        |
| Amortisation                          |                                   |                       |                                  |                    |
| At 1 January 2022                     | 69,310,167                        | -                     | -                                | 69,310,167         |
| Charge for the year                   | 15,162,264                        | -                     | -                                | 15,162,264         |
| At 31 December 2022                   | 84,472,431                        | -                     | -                                | 84,472,431         |
| Net book value as at 31 December 2022 | 65,526,992                        | 1,901,592             | -                                | 67,428,584         |
| Cost                                  |                                   |                       |                                  |                    |
| At 1 January 2021                     | 145.721.207                       | 1.901.592             | 93.540                           | 147.716.339        |

| Net book value as at 31 December 2021 | 80,391,821  | 1,901,592 | -         | 82,293,413  |
|---------------------------------------|-------------|-----------|-----------|-------------|
| At 31 December 2021                   | 69,310,167  | -         | -         | 69,310,167  |
| Charge for the year                   | 15,041,404  | -         | -         | 15,041,404  |
| At 1 January 2021                     | 54,268,763  | -         | -         | 54,268,763  |
| Amortisation                          |             |           |           |             |
| At 31 December 2021                   | 149,701,988 | 1,901,592 | -         | 151,603,580 |
| Transfers                             | 774,000     | -         | (774,000) | -           |
| Additions                             | 3,206,781   | -         | 680,460   | 3,887,241   |
|                                       | 1+0,721,207 | 1,501,552 | 55,540    | 147,710,000 |

|                                       | Property                           |  |                                    | Equipment                      |                                  |                       | Right-of-use<br>asset |   |                    |
|---------------------------------------|------------------------------------|--|------------------------------------|--------------------------------|----------------------------------|-----------------------|-----------------------|---|--------------------|
| GROUP                                 | Land and<br>buildings<br>UShs' 000 | Furniture,<br>fittings and<br>equipment<br>UShs' 000 | Computer<br>equipment<br>UShs' 000 | Motor<br>vehicles<br>UShs' 000 | Work in<br>progress<br>UShs' 000 | Building<br>UShs' 000 | Branches<br>UShs' 000 | ATM<br>Spacing and<br>others<br>UShs' 000 | Total<br>UShs' 000 |
| Cost                                  |                                    |  |                                    |                                |                                  |                       |                       |   |                    |
| At 1 January 2022                     | 3,402,996                          | 83,028,632   | 106,194,989                        | 10,036,021                     | 129,475                          | 36,101,029            | 26,180,704            | 11,850,124                                | 276,923,970        |
| Additions                             |                                    | 4,404,948  | 9,391,841                          | 3,224,863                      | 369,100                          | 3,190,394             | 5,355,417             | 3,028,075                                 | 28,964,638         |
| Transfers                             |                                    | 143,588  | 1                                  |                                | (143,588)                        |                       | 1                     |   |                    |
| (Disposals)/ modification             | 1                                  | (1,602,114)  | (3,104,618)                        | (788,824)                      | 1                                | 5,549,018             | (179,566)             | (107,442)                                 | (233,546)          |
| At 31 December 2022                   | 3,402,996                          | 85,975,054   | 112,482,212                        | 12,472,060                     | 354,987                          | 44,840,441            | 31,356,555            | 14,770,757                                | 305,655,062        |
| Depreciation                          |                                    |  |                                    |                                |                                  | •                     |                       |   |                    |
| At 1 January 2022                     | 1,355,637                          | 71,453,539   | 80,510,731                         | 7,263,267                      | 1                                | 17,936,093            | 14,890,674            | 7,969,401                                 | 201,379,342        |
| Charge for the year                   | 68,966                             | 5,062,751  | 11,382,770                         | 1,625,646                      | 1                                | 8,590,555             | 4,967,859             | 2,517,180                                 | 34,215,727         |
| On disposals                          |                                    | (1,595,532)  | (3,099,741)                        | (788,824)                      | 1                                |                       | 1                     |   | 5,484,097          |
| At 31 December 2022                   | 1,424,603                          | 74,920,758   | 88,793,760                         | 8,100,089                      | 1                                | 26,526,648            | 19,858,533            | 10,486,581                                | 230,110,972        |
| Net book value as at 31 December 2022 | 1,978,393                          | 11,054,296   | 23,688,452                         | 4,371,971                      | 354,987                          | 18,313,793            | 11,498,022            | 4,284,176                                 | 75,544,090         |
| Cost                                  |                                    |  |                                    |                                |                                  |                       |                       |   |                    |
| At 1 January 2021                     | 3,402,996                          | 83,166,208   | 103,977,905                        | 9,055,938                      | 1                                | 21,197,919            | 24,564,827            | 10,177,224                                | 255,543,017        |
| Additions                             | I                                  | 2,034,940  | 5,640,290                          | 1,058,858                      | 218,655                          | 14,572,159            | 3,663,766             | 2,897,110                                 | 30,085,778         |
| Transfers                             | I                                  | 89,180   | ı                                  | ı                              | (89,180)                         | I                     | I                     | ı   | I                  |
| (Disposals)/ modification             | T                                  | (2,261,696)  | (3,423,206)                        | (78,775)                       | T                                | 330,951               | (2,047,889)           | (1,224,210)                               | (8,704,825)        |
| At 31 December 2021                   | 3,402,996                          | 83,028,632   | 106,194,989                        | 10,036,021                     | 129,475                          | 36,101,029            | 26,180,704            | 11,850,124                                | 276,923,970        |
| Depreciation                          |                                    |  |                                    |                                |                                  |                       |                       |   |                    |
| At 1 January 2021                     | 1,286,672                          | 67,664,448   | 71,644,177                         | 5,951,731                      | '                                | 11,739,117            | 10,073,657            | 5,765,285                                 | 174,125,087        |
| Charge for the year                   | 68,965                             | 6,050,692  | 12,289,564                         | 1,390,311                      |                                  | 6,196,976             | 4,817,017             | 2,204,116                                 | 33,017,641         |
| On disposals                          | ı                                  | (2,261,601)  | (3,423,010)                        | (78,775)                       |                                  | ı                     | ,                     | 1   | (5,763,386)        |
| At 31 December 2021                   | 1,355,637                          | 71,453,539   | 80,510,731                         | 7,263,267                      | I                                | 17,936,093            | 14,890,674            | 7,969,401                                 | 201,379,342        |
| Net hook value as at 31 December 2021 |                                    |  |                                    |                                |                                  |                       |                       |   |                    |

# equipment and right-of-use assets Dronorty

|                                       | Property                           |  |                                    |                                | Equipment                        |                       |                    |
|---------------------------------------|------------------------------------|--|------------------------------------|--------------------------------|----------------------------------|-----------------------|--------------------|
| COMPANY                               | Land and<br>buildings<br>UShs' 000 | Furniture,<br>fittings and<br>equipment<br>UShs' 000 | Computer<br>equipment<br>UShs' 000 | Motor<br>vehicles<br>UShs' 000 | Work in<br>progress<br>UShs' 000 | Building<br>UShs' 000 | Total<br>UShs' 000 |
| Cost                                  | 1                                  |  |                                    | 1                              |                                  |                       |                    |
| At 1 January 2022                     | -                                  | 745,910  | 67,518                             | 440,678                        | 109,475                          | 1,042,981             | 2,406,562          |
| Additions                             | -                                  | 38,313   | 19,674                             | -                              | -                                | -                     | 57,987             |
| Transfers                             | -                                  | 109,475  | -                                  | -                              | (109,475)                        | -                     | -                  |
| At 31 December 2022                   | -                                  | 893,698  | 87,192                             | 440,678                        | -                                | 1,042,981             | 2,464,549          |
| Depreciation                          |                                    |  |                                    |                                |                                  |                       |                    |
| At 1 January 2022                     | -                                  | 224,409  | 16,843                             | 73,446                         | -                                | 492,105               | 806,803            |
| Charge for the year                   | -                                  | 159,845  | 20,441                             | 88,136                         | -                                | 343,859               | 612,281            |
| On disposals                          | -                                  | -  | -                                  | -                              | -                                | -                     | -                  |
| At 31 December 2022                   | -                                  | 384,254  | 37,284                             | 161,582                        | -                                | 835,964               | 1,419,084          |
| Net book value as at 31 December 2022 | -                                  | 509,444  | 49,908                             | 279,096                        | -                                | 207,017               | 1,045,465          |

| Cost                                  |   |         |        |         |         |           |           |
|---------------------------------------|---|---------|--------|---------|---------|-----------|-----------|
| At 1 January 2021                     | - | 639,481 | 38,584 | -       | -       | 421,930   | 1,099,995 |
| Additions                             | - | 106,429 | 28,934 | 440,678 | 109,475 | 621,051   | 1,306,567 |
| Transfers                             | - | -       | -      | -       | -       | -         | -         |
| At 31 December 2021                   | - | 745,910 | 67,518 | 440,678 | 109,475 | 1,042,981 | 2,406,562 |
| Depreciation                          |   |         |        |         |         |           |           |
| At 1 January 2021                     | - | 86,281  | 3,617  | -       | -       | 148,246   | 238,144   |
| Charge for the year                   | - | 138,128 | 13,226 | 73,446  | -       | 343,859   | 568,659   |
| On disposals                          | - | -       | -      | -       | -       | -         | -         |
| At 31 December 2021                   | - | 224,409 | 16,843 | 73,446  | -       | 492,105   | 806,803   |
| Net book value as at 31 December 2021 | - | 521,501 | 50,675 | 367,232 | 109,475 | 550,876   | 1,599,759 |

Right-of-use assets relates to leased branches, ATMs and buildings.

Disposals of right-of-use assets under Group amounted to UShs 227 million (2021: UShs Nil) while modifications of right-of-use assets totaled UShs 5.1 billion (2021: UShs 3 billion).

# 24. Ordinary share capital

| GROUP                 | Number of<br>ordinary<br>shares<br>(thousands) | Ordinary<br>share<br>capital<br>UShs' 000 | Total<br>UShs'000 |
|-----------------------|--|---|-------------------|
| Issued and fully paid |  |   |                   |
| At 31 December 2021   | 51,188,670                                     | 51,188,670                                | 51,188,670        |
| At 31 December 2022   | 51,188,670                                     | 51,188,670                                | 51,188,670        |

The par value of ordinary shares is UShs 1 per share. The holders of the ordinary shares are entitled to one vote per share at the annual or special general meeting of the Bank. They are also entitled to dividends when declared.

# 25. Fair value through other comprehensive income

|   |                   | GROUP             |
|---|-------------------|-------------------|
|   | 2022<br>UShs' 000 | 2021<br>UShs' 000 |
| At start of year                              | 18,038,214        | (2,513,543)       |
| Net gains/(losses) from changes in fair value | (11,440,904)      | 29,220,552        |
| Deferred tax on fair value change             | 3,432,271         | (8,766,166)       |
| Net change in expected credit losses          | 99,547            | 97,371            |
| Net movement for the year                     | (7,909,086)       | 20,551,757        |
| At end of year                                | 10,129,128        | 18,038,214        |

# 26. Statutory credit risk reserve

The statutory credit risk reserve represents amounts by which provisions for impairment of loans and advances, determined in accordance with the Financial Institutions Act 2004, as amended exceed those determined in accordance with International Financial Reporting Standards.

|   |              | GROUP        |
|---|--------------|--------------|
|   | 2022         | 2021         |
|   | UShs' 000    | UShs' 000    |
| Specific provisions (regulatory)              | 72,120,658   | 85,984,754   |
| General provisions (regulatory)               | 61,950,720   | 57,377,297   |
| BoU provisions                                | 134,071,378  | 143,362,051  |
| Less  |              |              |
| Stage 3 (in accordance with IFRS)             | 77,002,803   | 86,958,342   |
| Stage 1 and stage 2 (in accordance with IFRS) | 75,856,946   | 74,788,984   |
| IFRS provisions                               | 152,859,749  | 161,747,326  |
| Difference                                    | (18,788,371) | (18,385,275) |
| Statutory credit risk reserves                | -            | -            |

Where provisions for impairment of loans and advances determined in accordance with the Financial Institutions Act 2004, as amended exceed amounts determined in accordance with International Financial Reporting Standards, the excess is taken to the statutory credit risk reserve as an appropriation of retained earnings, otherwise, no further accounting entries are made. 2022: nil (2021: nil).

# **27. Derivatives**

The Group uses currency forward derivative instruments and interest rate derivatives for trading and economic hedge purposes. Currency forwards represent commitments to purchase foreign and domestic currency, including undelivered spot transactions. The derivative instruments become favourable (assets) or unfavourable (liabilities) as a result of fluctuations in market foreign exchange rates on hand relative to their terms. The aggregate contractual or notional amount of derivative financial instruments, the extent to which instruments are favourable or unfavourable, and thus the aggregate fair values of derivative financial assets and liabilities, can fluctuate significantly from time to time. The notional amount is the sum of the absolute value of all bought and sold contracts for both derivative assets and liabilities.

The amount cannot be used to assess the market risk associated with the positions held and should be used only as a means of assessing the Group's participation in derivative contracts.

|                     | Fair        | value of assets<br>amount | Fair val      | ue of liabilities |               | Notional      |
|---------------------|-------------|---------------------------|---------------|-------------------|---------------|---------------|
| GROUP               | 2022        | 2021                      | 2022          | 2021              | 2022          | 2021          |
|                     | UShs' 000   | UShs' 000                 | UShs' 000     | UShs' 000         | UShs' 000     | UShs' 000     |
| Interest rate swaps | 68,518,217  | 70,852,475                | (54,079,141)  | (70,271,575)      | 3,482,014,020 | 3,273,557,564 |
| Currency options    | 23,775,644  | 18,831,829                | (24,122,455)  | (19,016,597)      | 779,637,087   | 1,270,631,848 |
| Currency forwards   | 8,305,729   | 6,029,381                 | (22,299,609)  | (13,782,283)      | 468,845,950   | 919,935,015   |
| Currency swap       | 10,725,426  | 33,450,356                | (48,581,153)  | (101,991,049)     | 2,059,943,620 | 831,736,364   |
|                     | 111,325,016 | 129,164,041               | (149,082,358) | (205,061,504)     | 6,790,440,677 | 6,295,860,791 |

The maturity analysis of the fair values of derivative instruments held is set out below.

|                           | Less than<br>1 year | 1-5 years    | Over 5 years | Total         |
|---------------------------|---------------------|--------------|--------------|---------------|
| 31 December 2022          | UShs' 000           | UShs' 000    | UShs' 000    | UShs' 000     |
| Assets                    |                     |              |              |               |
| Interest rate swaps       | 75,495              | 14,396,228   | 54,046,494   | 68,518,217    |
| Currency options          | 3,113,849           | 20,661,795   | -            | 23,775,644    |
| Currency forwards         | 4,610,664           | 3,695,065    | -            | 8,305,729     |
| Currency swap             | 7,696,778           | 3,028,648    | -            | 10,725,426    |
| Fair value of assets      | 15,496,786          | 41,781,736   | 54,046,494   | 111,325,016   |
| Liabilities               |                     |              |              |               |
| Interest rate swaps       | -                   | (32,647)     | (54,046,494) | (54,079,141)  |
| Currency options          | (3,113,927)         | (21,008,528) | -            | (24,122,455)  |
| Currency forwards         | 4,797,305)          | (17,502,304) | -            | (22,299,609)  |
| Currency swap             | (1,654,430)         | (46,926,723) | -            | (48,581,153)  |
| Fair value of liabilities | (9,565,662)         | (85,470,202) | (54,046,494) | (149,082,358) |
| Net fair value            | 5,931,124           | (43,688,466) | -            | (37,757,342)  |

#### 31 December 2021

| Assets                    |              |               |              |               |
|---------------------------|--------------|---------------|--------------|---------------|
| Interest rate swaps       | -            | 913,835       | 69,938,640   | 70,852,475    |
| Currency options          | 4,304,447    | 14,527,382    | -            | 18,831,829    |
| Currency forwards         | 1,956,048    | 4,073,333     | -            | 6,029,381     |
| Currency swap             | 22,790,701   | 10,659,655    | -            | 33,450,356    |
| Fair value of assets      | 29,051,196   | 30,174,205    | 69,938,640   | 129,164,041   |
| Liabilities               |              |               |              |               |
| Interest rate swaps       | -            | (332,935)     | (69,938,640) | (70,271,575)  |
| Currency options          | (4,334,014)  | (14,682,583)  | -            | (19,016,597)  |
| Currency forwards         | (2,308,867)  | (11,473,416)  | -            | (13,782,283)  |
| Currency swap             | (5,230,819)  | (96,760,230)  | -            | (101,991,049) |
| Fair value of liabilities | (11,873,700) | (123,249,164) | (69,938,640) | (205,061,504) |
| Net fair value            | 17,177,496   | (93,074,959)  | -            | (75,897,463)  |
|                           |              |               |              |               |

The weighted average effective interest rate on customer deposits was 0.63% (2020: 0.63%)

# 28. Deposits from customers

|                                 |               | GROUP         |
|---------------------------------|---------------|---------------|
|                                 | 2022          | 2021          |
|                                 | UShs' 000     | UShs' 000     |
| Current and demand deposits     | 4,967,871,754 | 4,970,751,135 |
| Savings accounts                | 658,047,491   | 531,547,555   |
| Fixed and call deposit accounts | 504,148,059   | 238,744,476   |
| Flexipay wallet deposit         | 1,189,173     | 366,656       |
|                                 | 6,131,256,477 | 5,741,043,166 |
| Current                         | 6,108,452,212 | 5,741,043,166 |
| Non-current                     | 22,804,265    | -             |
|                                 | 6,131,256,477 | 5,741,043,166 |

The weighted average effective interest rate on customer deposits was 0.75% (2021: 0.63%). Included in customer deposits are electronic wallet deposits relating to Flexipay customers amounting to UShs 1.2 billion (2021: UShs 367 million) and MTN and Airtel escrow balances of UShs 137 billion (2021: UShs 310 billion).

# 29. Deposits from banks

|  |             | GROUP             |
|--|-------------|-------------------|
|  | 2022        | 2021              |
|  | UShs' 000   | UShs' 000         |
| Balances due to other banks - local currency   | 131,997,221 | 57,679,704        |
| Balances due to other banks - foreign currency | 10,095,639  | 97,395,410        |
|  | 142,092,860 | 155,075,114       |
|  |             |                   |
|  | 2022        | 0.001             |
|  | 2022        | 2021              |
|  | UShs' 000   | 2021<br>UShs' 000 |
| Trading Liabilities                            |             |                   |
| Trading Liabilities Due to banks               |             |                   |
| 5  | UShs' 000   | UShs' 000         |

# **30. Borrowed funds**

|  |               | GROUP       |
|--|---------------|-------------|
|  | 2022          | 2021        |
|  | UShs' 000     | UShs' 000   |
| Bank of Uganda: Agricultural Credit Facility | 30,958,328    | 54,910,821  |
| Other borrowed funds                         | 6,366,319     | 110,285,664 |
|  | 37,324,647    | 165,196,485 |
| Movement Analysis                            |               |             |
| As at 1 January                              | 175,196,485   | 43,346,567  |
| New disbursements (BOU)                      | 1,500,000     | 13,775,000  |
| New disbursements (others)                   | 308,411       | 120,285,664 |
| Payments Others                              | (114,227,756) | (2,210,746) |
| Payments to BOU                              | (25,452,493)  | -           |
| Net movement                                 | (137,871,838) | 131,849,918 |
| As at 31 December                            | 37,324,647    | 175,196,485 |

The Government of Uganda, through Bank of Uganda (BOU), set up an Agricultural Credit Facility scheme for the purpose of supporting agricultural expansion and modernization in partnership with commercial banks. All eligible Stanbic Bank Uganda Limited customers receive 50% financing from the Government of Uganda through the Bank of Uganda administered credit facility while the remaining 50% is provided by the Bank. The outstanding balance as at 31 December 2022 was UShs 30,958 million (2021: UShs 54,911million). The Bank does not pay any interest to the Government of Uganda. Refunds to the government are made half yearly and as at 31 December 2021; the last payable instalment is due on 18 November 2029. The Bank complied with all the terms and conditions of the agreements during the year.

As part of the Bank's foreign currency funding plan, the Bank borrowed Euro 25 million from Standard Chartered London to support its foreign currency assets. The loan is priced against Euribor with a tenor of 1 year."

As part of the efforts to support the recovery of the economy following the effects of COVID19, Stanbic Bank partnered with several entities that include ABI Finance Limited to support the lower echelons of the economy which has Village Savings and Lending Associations (VSLA), Savings and Credit Cooperative Organisations (SACCO), Cooperatives and Microfinance institutions. In 2021, SBU and ABI signed an agreement for a concessional funding of UShs 20billion to support on lending to the listed entities operating in the agricultural sector. As at 31 December 2021, the Bank had received 1st tranche of UShs 10 billion. As at 31 December 2022 the outstanding borrowed funds amounted to UShs 6.3bn.

# **31. Other liabilities**

|  |             | GROUP       |            | COMPANY    |
|--|-------------|-------------|------------|------------|
|  | 2022        | 2021        | 2022       | 2021       |
|  | UShs' 000   | UShs' 000   | UShs' 000  | UShs' 000  |
| Uganda Revenue Authority - tax revenue collections   | 11,578,774  | 9,943,574   | (241,808)  | 196,496    |
| Bills payable  | 152,306,159 | 173,689,786 | 508,648    | 529,917    |
| Unclaimed balances                                   | 61,894,122  | 45,658,075  | -          | -          |
| Sundry creditors                                     | 66,853,679  | 63,396,212  | 55,937     | 51,298     |
| Unearned fees and commission income                  | 2,581,651   | 3,164,734   | -          | -          |
| Dividends payable                                    | 17,691,474  | 15,917,796  | 17,691,474 | 15,917,796 |
| Expected credit loss for off-balance sheet exposures | 2,606,114   | 4,733,611   | -          | -          |
| Lease liabilities                                    | 36,008,135  | 33,955,759  | 310,360    | 600,473    |
| Accepted letters of credit                           | 107,342,389 | 187,926,288 | -          | -          |
| Other liabilities                                    | 50,252,520  | 46,066,378  | 2,872,832  | 2,332,804  |
|  | 509,115,017 | 584,452,213 | 21,197,443 | 19,628,784 |

Included in other liabilities under Group for 2022 is staff cost provisions of UShs 43 billion (2021: UShs 37 billion). Bills payable include; country driven change the Bank projects of UShs 38.4 billion (2021: UShs 43.4 billion), UShs 5.7 billion digital financial inclusion contribution (2021: UShs 8.6 billion), Legal provisions UShs 11.5 billion (2021: UShs 15 billion).

aBi 2020 limited also extended a grant of UShs 1.2 billon towards digitisation of SACCOs, VSLAs, Cooperatives and Microfinance institutions to drive financial inclusion and efficiencies to run their businesses. As at 31 December 2022, the Bank had received 1st tranche of UShs 1.2 billion reported under other liabilities.

#### 31.1 Reconciliation of expected credit losses for off-balance sheet exposure

|                                | Opening      |   |                                      |                                 |  | Net<br>impairments<br>raised/ | Exchange<br>and other |             |
|--------------------------------|--------------|---|--------------------------------------|---------------------------------|--|-------------------------------|-----------------------|-------------|
| GROUP                          | ECL          |   | Income state                         | ement movem                     | ents                                     | (released)                    | movements             | Closing ECL |
| Year ended<br>31 December 2022 |              | Total<br>transfers<br>between<br>stages | ECL on<br>new<br>Exposures<br>raised | Subsequent<br>changes in<br>ECL | Change in ECL<br>due to<br>derecognition |                               |                       |             |
|                                | UShs' 000    | UShs' 000                               | UShs' 000                            | UShs' 000                       | UShs' 000                                | UShs' 000                     | UShs' 000             | UShs' 000   |
| Letters of credit and          | bank accepta | ances                                   |                                      |                                 |  |                               |                       |             |
| Stage 1                        | (155,725)    | (25,414)                                | (2,928)                              | (345,825)                       | 2,683                                    | (371,484)                     | -                     | (527,209)   |
| Stage 2                        | (25,414)     | (84,571)                                | -                                    | 102,881                         | -  | 18,310                        | -                     | (7,104)     |
| Stage 3                        | (109,985)    | 109,985                                 | -                                    | (1)                             | 46,212                                   | 156,196                       | -                     | 46,211      |
| Guarantees                     |              |   |                                      |                                 |  |                               |                       |             |
| Stage 1                        | (2,883,767)  | -                                       | (102,554)                            | 944,639                         | 40,568                                   | 882,653                       | 24,245                | (1,976,869) |
| Stage 2                        | (590)        | (1,511,919)                             | (9)                                  | 1,414,579                       | 590                                      | (96,759)                      | 2,417                 | (94,932)    |
| Stage 3                        | (1,558,130)  | 1,511,919                               | -                                    | -                               | 1,251                                    | 1,513,170                     | (1,251)               | (46,211)    |
| Total                          | (4,733,611)  | -                                       | (105,491)                            | 2,116,273                       | 91,304                                   | 2,102,086                     | 25,411                | (2,606,114) |

| GROUP                          | Opening<br>ECL |   | Income state                         | ement movem                     | ents                                     | Net<br>impairments<br>raised/<br>(released) | Exchange<br>and other<br>movements | Closing ECL |
|--------------------------------|----------------|---|--------------------------------------|---------------------------------|--|---|------------------------------------|-------------|
| Year ended 31<br>December 2021 |                | Total<br>transfers<br>between<br>stages | ECL on<br>new<br>Exposures<br>raised | Subsequent<br>changes in<br>ECL | Change in ECL<br>due to<br>derecognition |   |                                    |             |
|                                | UShs' 000      | UShs' 000                               | UShs' 000                            | UShs' 000                       | UShs' 000                                | UShs' 000                                   | UShs' 000                          | UShs' 000   |
| Letters of credit an           | d bank accepta | ances                                   |                                      |                                 |  |   |                                    |             |
| Stage 1                        | (144,202)      | (485)                                   | (2,304)                              | (2,304)                         | (36,334)                                 | 20,328                                      | 7,272                              | (155,725)   |
| Stage 2                        | (485)          | 485                                     | (25,421)                             | (25,421)                        | -  | -   | 7                                  | (25,414)    |
| Stage 3                        | (352,374)      | -                                       | 232,767                              | 232,767                         | -  | -   | 9,622                              | (109,985)   |
| Guarantees                     |                |   |                                      |                                 |  |   |                                    |             |
| Stage 1                        | (2,625,970)    | (70,421)                                | (499,132)                            | (499,132)                       | 298,000                                  | 1,664                                       | 12,092                             | (2,883,767) |
| Stage 2                        | (480,603)      | 70,421                                  | 196                                  | 196                             | -  | 410,182                                     | (786)                              | (590)       |
| Stage 3                        | (1,321,344)    | -                                       | (280,066)                            | (280,066)                       | (570)                                    | 6,172                                       | 37,678                             | (1,558,130) |
| Total                          | (4,924,978)    | -                                       | (573,960)                            | (573,960)                       | 261,096                                  | 438,346                                     | 65,885                             | (4,733,611) |

| GROUP                 | At 1 January 2022<br>UShs'000 | Additions/<br>modification<br>UShs'000 | Terminations/<br>modifications<br>and or<br>Cancellations<br>UShs'000 | Interest Expense<br>UShs'000 | Payments<br>UShs'000   | At 31 December<br>2022<br>UShs'000 |
|-----------------------|-------------------------------|--|---|------------------------------|------------------------|------------------------------------|
| Buildings<br>Branches | (16,150,348)<br>(13,470,019)  | (2,313,863)<br>(5,355,420)             | (5,549,018)<br>179,569  | (1,158,353)<br>(707,999)     | 6,319,867<br>6.524.002 | (18,851,715)<br>(12,829,867)       |
| ATM spaces and others | (4,335,392)                   | (3,028,285)                            | 107,653   | (384,037)                    | 3,313,508              | (4,326,553)                        |
| Total                 | (33,955,759)                  | (10,697,568)                           | (5,261,796)   | (2,250,389)                  | 16,157,377             | (36,008,135)                       |

| GROUP          | At 1 January 2021<br>UShs'000 | Additions/<br>modification<br>UShs'000 | Terminations/<br>modifications<br>and or<br>Cancellations<br>UShs'000 | Interest Expense<br>UShs'000 | Payments<br>UShs'000 | At 31 December<br>2021<br>UShs'000 |
|----------------|-------------------------------|--|---|------------------------------|----------------------|------------------------------------|
| Duildinge      | (6.6.4.4.21)                  | (14 572 150)                           | (220.051)   | (1.080.440)                  | 6.477.632            | (16 150 248)                       |
| Buildings      | (6,644,431)                   | (14,572,158)                           | (330,951)   | (1,080,440)                  | 6,477,632            | (16,150,348)                       |
| Branches       | (14,995,427)                  | (3,663,766)                            | 2,047,892   | (945,752)                    | 4,087,034            | (13,470,019)                       |
| ATM spaces and |                               |  |   |                              |                      |                                    |
| others         | (5,704,580)                   | (2,897,110)                            | 1,224,209   | (293,135)                    | 3,335,224            | (4,335,392)                        |
| Total          | (27,344,438)                  | (21,133,034)                           | 2,941,150   | (2,319,327)                  | 13,899,890           | (33,955,759)                       |

The Group leases various offices, branch spaces and ATM spaces. Rental contracts are typically made for fixed average periods of between three to ten years but may have extension options. Lease terms are negotiated on an individual basis and contain a wide range of different terms and conditions. In determining the lease term, management considers all facts and circumstances that create an economic incentive to exercise an extension option, or not exercise a termination option. Extension options (or periods after termination options) are considered in the lease term when there is reasonable certainty that those options will be exercised. The assessment of reasonable certainty is reviewed if a significant event or a significant change in circumstances occurs which affects this assessment and that is within the control of the lessee.

| COMPANY   | Balance<br>1 January 2022<br>UShs'000 | Additions/<br>modification<br>UShs'000 | Terminations/<br>modifications<br>and or<br>Cancellations<br>UShs'000 | Interest Expense<br>UShs'000 | Payments<br>UShs'000 | Balance<br>31 December 2022<br>UShs'000 |
|-----------|---------------------------------------|--|---|------------------------------|----------------------|---|
| Buildings | (600,473)                             | -                                      | -   | (40,938)                     | 331.051              | (310,360)                               |
| 0         |                                       |  |   |                              |                      |   |
| Total     | (600,473)                             | -                                      | -   | (40,938)                     | 331,051              | (310,360)                               |

| COMPANY   | Balance<br>1 January 2021<br>UShs'000 | Additions/<br>modification<br>UShs'000 | Terminations/<br>modifications<br>and or<br>Cancellations<br>UShs'000 | Interest Expense<br>UShs'000 | Payments<br>UShs'000 | Balance<br>31 December 2021<br>UShs'000 |
|-----------|---------------------------------------|--|---|------------------------------|----------------------|---|
| Buildings | (326,053)                             | -                                      | (621,051)   | (75,253)                     | 421,884              | (600,473)                               |
| Total     | (326,053)                             | -                                      | (621,051)   | (75,253)                     | 421,884              | (600,473)                               |

31.3 Maturity of undiscounted contractual cash flows for lease liabilities

| GROUP<br>For the year ended 31 December 2022 | Within 1<br>year | From 1 to 5<br>years | More than 5<br>years | Total        |
|--|------------------|----------------------|----------------------|--------------|
|  | UShs'000         | UShs'000             | UShs'000             | UShs'000     |
| Buildings                                    | (679,727)        | (17,097,703)         | (1,258,772)          | (19,036,202) |
| Branches                                     | (1,251,640)      | (8,496,149)          | (5,503,468)          | (15,251,257) |
| ATM Spaces & others                          | (206,540)        | (5,713,475)          | (92,500)             | (6,012,515)  |
| Total  | (2,137,907)      | (31,307,327)         | (6,854,740)          | (40,299,974) |
| For the year ended 31 December 2021          |                  |                      |                      |              |
| Buildings                                    | (413,665)        | (20,802,316)         | -                    | (21,215,981) |
| Branches                                     | (426,793)        | (14,895,725)         | -                    | (15,322,518) |
| ATM Spaces & others                          | (626,811)        | (4,776,537)          | (93,700)             | (5,497,048)  |
|  | (1,467,269)      | (40,474,578)         | (93,700)             | (42,035,547) |

### Maturity of undiscounted contractual cash flows

| COMPANY                             |                           |                                  |                                  |                   |
|-------------------------------------|---------------------------|----------------------------------|----------------------------------|-------------------|
| For the year ended 31 December 2022 | Within 1 year<br>UShs'000 | From 1 to<br>5 years<br>UShs'000 | More than<br>5 years<br>UShs'000 | Total<br>UShs'000 |
| Buildings                           | 239,306                   | -                                | -                                | 239,306           |
| Total                               | 239,306                   | -                                | -                                | 239,306           |
| For the year ended 31 December 2021 |                           |                                  |                                  |                   |
| Buildings                           | 158,791                   | 478,613                          | -                                | 637,404           |
|                                     | 158,791                   | 478,613                          | -                                | 637,404           |

#### 31.4 Reconciliation of staff cost provision

|                                     |              | GROUP        |             | COMPANY   |
|-------------------------------------|--------------|--------------|-------------|-----------|
|                                     | 2022         | 2021         | 2022        | 2021      |
|                                     | UShs' 000    | UShs' 000    | UShs' 000   | UShs' 000 |
| Opening Balance 1 January           | 36,209,839   | 34,801,049   | 2,011,110   | 329,371   |
| Less: provision utilisation         | (37,376,768) | (35,250,714) | (1,015,171) | (315,605) |
| Add: New provision made in the year | 47,456,729   | 36,659,504   | 1,063,851   | 1,997,344 |
| Closing balance 31 December         | 46,289,797   | 36,209,839   | 2,059,790   | 2,011,110 |

#### 31.5 Reconciliation of litigation provision

|                                      |             | GROUP      |           | COMPANY   |
|--------------------------------------|-------------|------------|-----------|-----------|
|                                      | 2022        | 2021       | 2022      | 2021      |
|                                      | UShs' 000   | UShs' 000  | UShs' 000 | UShs' 000 |
| Opening Balance 1 January            | 15,449,423  | 12,436,332 | -         | -         |
| Add: New provisions made in the year | 83,681      | 3,411,006  | -         | -         |
| Less: Cases settled                  | (36,830)    | (254,293)  | -         | -         |
| Less: Adjustments in provisions      | (4,043,345) | (143,622)  | -         | -         |
| Closing balance 31 December          | 11,452,929  | 15,449,423 | -         | -         |

# 32 Subordinated debt

| GROUP<br>At 31 December 2022   | Date of issue | Carrying<br>value<br>UShs' 000 | Notional<br>value<br>UShs' 000 |
|--|---------------|--------------------------------|--------------------------------|
| Subordinated loan facility - Standard Bank South Africa                        | 1 April 2021  | 75,931,416                     | 71,753,914                     |
|  |               | 75,931,416                     | 71,753,914                     |
| At 31 December 2021<br>Subordinated Ioan facility - Standard Bank South Africa | 1 April 2021  | 71 753 91/                     | 71 753 914                     |

| Subordinated loan facility - Standard Bank South Africa | 1 April 2021 | 71,753,914 | 71,753,914 |
|---|--------------|------------|------------|
|   |              | 71,753,914 | 71,753,914 |
|   |              |            |            |

| Movement analysis      |             |             |
|------------------------|-------------|-------------|
|                        | 2022        | 2021        |
|                        | UShs' 000   | UShs' 000   |
| At 1 January           | 71,753,914  | 73,022,525  |
| Interest expense       | 4,954,435   | 3,807,113   |
| Interest paid          | (4,259,699) | (4,821,263) |
| Exchange rate movement | 3,482,766   | (254,461)   |
| Net movement           | 4,177,502   | (1,268,611) |
| At 31 December         | 75,931,416  | 71,753,914  |

In 2021, the Group paid off the outstanding subordinated debt and simultaneously signed an unsecured 10-year term subordinated loan facility agreement with Standard Bank of South Africa (SBSA) as the lender which commenced on 1 April 2021. The subordinated loan was sourced to supplement the Group's capital and diversify funding sources and amounted to USD 20 million at a rate of Libor plus 4.77% as at 31st December 2022.

# 33. Dividends

| GROUP AND COMPANY  | 2022<br>UShs' 000 | 2021<br>UShs '000 |
|--|-------------------|-------------------|
| (i) Dividends paid   |                   |                   |
| Final dividend for the year ended 31 December 2021   | 50,000,000        | -                 |
| Interim dividend for the year ended 31 December 2022   | 50,000,000        | -                 |
|  | 100,000,000       | -                 |
| (ii) Dividends not recognised at the end of the reporting period   |                   |                   |
| In addition to the above dividends, since year end the directors have recommended the payment of a final dividend of UShs 185 billion (2021: UShs 50 billion). | 185,000,000       | 50,000,000        |

The Directors recommend payment of dividends per share of UShs 3.61 per share totalling UShs 185 billion for the year ended 31 December 2022. (2021: UShs 50 billion). In the 2021 annual general meeting held in June 2022 dividends of UShs 0.98 per share totalling UShs 50 billion were declared and subsequently paid.

In addition, during the year ended 31 December 2022, the Directors declared interim dividends of UShs 0.98 per share totalling UShs 50 billion which were paid in the year. (2021: Nil).

Payment of the dividend is subject to withholding tax as per the provisions of the Uganda Income Tax Act depending on the residence of the shareholders.

# 34 Off-balance sheet financial instruments, contingent liabilities, and commitments

In common with other banks, the Group's banking subsidiary, Stanbic Bank Uganda Limited conducts business involving acceptances, letters of credit, guarantees, performance bonds and indemnities. The majority of these facilities are offset by corresponding obligations of third parties. In addition, there are other off-balance sheet financial instruments including forward contracts for the purchase and sale of foreign currencies, the nominal amounts for which are not reflected in the statement of financial position.

| GROUP                             | 2022          | 2021          |
|-----------------------------------|---------------|---------------|
|                                   | UShs' 000     | UShs' 000     |
| Contingent liabilities            |               |               |
| Acceptances and letters of credit | 170,460,826   | 223,703,640   |
| Guarantees and performance bonds  | 1,821,833,394 | 1,696,232,281 |
|                                   | 1,992,294,220 | 1,919,935,921 |
| Commitments                       |               |               |
| Commitments to extend credit      | 1,536,881,106 | 1,237,793,640 |
| Currency forwards                 | 444,380,538   | 328,917,790   |
|                                   | 1,981,261,644 | 1,566,711,430 |
|                                   | 3,973,555,864 | 3,486,647,351 |

#### Nature of contingent liabilities

An acceptance is an undertaking by a bank to pay a bill of exchange drawn on a customer. The Group's banking subsidiary, Stanbic Bank Uganda Limited expects most acceptances to be presented, and reimbursement by the customer is normally immediate. Letters of credit commit the Group to make payments to third parties, on production of documents, which are subsequently reimbursed by customers. Guarantees are generally written by a Bank to support performance by a customer to third parties. The Group will only be required to meet these obligations in the event of the customer defaults. Commitments to lend are agreements to lend to a customer in future subject to certain conditions. Such commitments are normally made for a fixed period. The Group may withdraw from its contractual obligation for the undrawn portion of agreed overdraft limits by giving reasonable notice to the customer.

#### **Pending litigation**

The Group is a litigant in several other cases which arise in the normal course of business. The directors and management believe the Group has strong grounds for success in majority of the cases and are confident that they should get a ruling in their favor and none of the cases individually or in aggregate would have a significant impact on the Group's operations.

The directors have carried out an assessment of all the cases outstanding as at 31 December 2022 and where considered necessary based on the merits of each case, a provision has been raised. In aggregate the total provisions raised amount to UShs 16.8 billion (2021: UShs 14.6 billion) which are reported under other liabilities (Note 31).

#### Other matters

Following the 2016 amendment to the Stamp duty Act, the Uganda Revenue Authority (URA) sought to levy stamp duty of 1% of the value of the performance bonds and guarantees instead of the fixed rate of UShs 10,000. Through the Uganda Bankers Association (UBA), an appeal was made to the Tax Appeals Tribunal (TAT) to interpret the question of the tax applicable.

The TAT declined to entertain the appeal on the grounds that it was filed after the statutory 6 months within which a decision of the URA must be appealed against. The UBA challenged this position in High court on the grounds that URA and UBA continued to discuss the matter and appealed to TAT only after negotiations failed.

URA on 25 March 2019, prior to the High Court hearing, issued a demand letter for UShs 9.95 billion in connection with the above treatment. UBA and SBU immediately sought, an interim order of injunction from High Court restraining URA's enforcement of the tax liability. The main application was heard In High Court, on 30 May and an order dated 27 June 2019, staying the execution was granted on condition that the applicants deposit 30% of UShs 9.95 billion with the court.

URA sent its objection decision on 13 June 2019 reconfirming its earlier decision. SBU made its appeal to the TAT on 24 June 2019 and paid the mandatory 30% of the original assessment, amounting to UShs 2.9 billion and filed its defence in TAT on 24 June 2019.

On 21 March 2022, TAT ruled that Performance Bonds, Advance Payment Bonds, and Guarantees are "Indemnity Bonds" but Bid Bonds are not "Indemnity Bonds". Stanbic Bank Uganda Limited has therefore been held liable for stamp duty tax of UShs 6.4 billion.

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Stanbic Bank Uganda Limited appealed the ruling and applied to the High Court for a stay of execution on the 31 March 2022 and the High Court of Uganda granted an order staying or restraining URA from executing/enforcing the orders of the Tax Appeals Tribunal in TAT Application 56 of 2019 including collection of the tax of UShs 6.4 billion until the hearing of the appeal.

In the event of an unsuccessful appeal process, a review of the stamp duty returns for the period 1 January 2017 to 1 October 2018 shows additional stamp duty payable of UShs 12.5 billion. The High Court is yet to schedule a hearing date.

# 35 Analysis of cash and cash equivalents as shown in the cash flow statement

|   |               | GROUP         |            | COMPANY    |
|---|---------------|---------------|------------|------------|
|   | 2022          | 2021          | 2022       | 2021       |
|   | UShs' 000     | UShs'000      | UShs'000   | UShs'000   |
| Cash and balances with Bank of Uganda         | 1,085,102,127 | 984,530,697   | -          | -          |
| Cash reserve requirement                      | (634,950,000) | (517,340,000) | -          | -          |
| Government securities maturing within 90 days | 109,732,640   | 62,099,989    | -          | -          |
| Placements with other banks                   | 296,078,320   | 1,106,253,364 | -          | -          |
| Deposits from group companies                 | 228,474,114   | 401,399,237   | 29,624,190 | 35,757,732 |
|   | 1,084,437,201 | 2,036,943,287 | 29,624,190 | 35,757,732 |

For the purposes of the statement of cash flow, cash and cash equivalents comprise balances maturing in 90 days or less from the date of acquisition including: cash and balances with central banks, treasury bills and other eligible bills, and amounts due from other banks. Cash and cash equivalents exclude the cash reserve requirement held with the Bank of Uganda. (See Note 16).

# 36 Related party transactions

Stanbic Uganda Holdings Limited (the Group) is 80% owned by Stanbic Africa Holdings Limited incorporated in United Kingdom. The ultimate parent and controlling party of the Group is Standard Bank Group Ltd, incorporated in South Africa. There are other companies which are related to Stanbic Uganda Holdings Limited through common shareholdings or common directorships. These include Standard Bank Isle of Man Limited, Standard Bank of South Africa, CfC Stanbic Bank Kenya Limited, Stanbic Bank Tanzania Limited, Stanbic International Insurance Limited, Liberty Life Assurance Uganda Limited and Liberty General Insurance Uganda Limited. In the normal course of business, current accounts are operated, and

#### Related party transactions further breakdown

placings of foreign currencies are made with the parent company and other group companies at interest rates in line with the market.

Key management personnel have been defined as Stanbic Uganda Holdings Limited's board of directors and prescribed officers in the Group effective for 2022 and 2021. Non-executive directors are included in the definition of key management personnel as required by IFRS. The definition of key management includes the close family members of key management personnel and any entity over which key management exercises control or joint control. Close family members are those family members who may be expected to influence, or be influenced by, that person in their dealings with Stanbic Uganda Holdings Limited.

|   |              | G           | ROUP                       |              |               |                            | COMF              | PANY             |
|---|--------------|-------------|----------------------------|--------------|---------------|----------------------------|-------------------|------------------|
|   | Parent       | Other       | 2022<br>UShs' 000<br>Total | Parent       | Other         | 2021<br>UShs' 000<br>Total | 2022<br>UShs' 000 | 2021<br>UShs'000 |
| Amounts due from                        | raient       | Other       | Total                      | Tarent       | Other         | Total                      |                   |                  |
| group companies                         |              |             |                            |              |               |                            |                   |                  |
| Placements and                          |              |             |                            |              |               |                            |                   |                  |
| borrowings                              | 3,051,631    |             | 226,740,705                | 40,332,249   | 359,776,039   | 400,108,288                |                   | 154,995,286      |
| Other assets                            | 1,268,575    | 464,836     | 1,733,411                  | 1,105,705    | 185,246       | 1,290,951                  | 1,650,643         | -                |
| <u> </u>                                | 4,320,206    | 224,153,910 | 228,474,116                | 41,437,954   | 359,961,285   | 401,399,239                | 29,624,190        | 154,995,286      |
| Amounts due to                          |              |             |                            |              |               |                            |                   |                  |
| group companies<br>Deposits and current |              |             |                            |              |               |                            |                   |                  |
| accounts                                | 12.312.904   | 187.164.086 | 199.476.990                | 3,616,942    | 214,738,725   | 218,355,667                | _                 | _                |
| Lease liabilities                       | 12,512,504   |             | - 199,470,990              | - 3,010,942  | - 214,730,723 | - 210,333,007              | _                 | _                |
| Other liabilities                       | 20,572,607   | 30,364      | 20.602.971                 | 42,055,319   | (18,284)      | 42,037,035                 | 575,785           |                  |
|   |              |             |                            |              |               |                            |                   |                  |
| Subordinated debt due to                | 32,883,311   | 187,194,450 | 220,079,961                | 45,672,261   | 214,720,441   | 260,392,702                | 575,785           |                  |
| group companies (see                    |              |             |                            |              |               |                            |                   |                  |
| note 32)                                | 75.931.416   | _           | 75.931.416                 | 71.753.914   | -             | 71.753.914                 | _                 | _                |
| Derivative asset due from               | 75,551,410   |             | 75,551,410                 | /1,/33,314   |               | /1,/00,014                 |                   |                  |
| group companies (see                    |              |             |                            |              |               |                            |                   |                  |
| note 27)                                | 107.525.948  | -           | 107,525,948                | 42,669,747   | 27            | 42,669,774                 | -                 | -                |
| Derivative liabilities due to           |              |             |                            |              |               |                            |                   |                  |
| group companies (see                    |              |             |                            |              |               |                            |                   |                  |
| note 27)                                | 54,781,841   | 243         | 54,781,841                 | 118,392,616  | 1,167         | 118,393,783                | -                 | -                |
| Income and expenses                     |              |             |                            |              |               |                            | -                 | -                |
| Interest income earned                  | 389,319      | 4,049,490   | 4,438,809                  | -            | 310,924       | 310,924                    | -                 | -                |
| Interest expense paid                   | 4,954,435    | 4,135,169   | 9,089,604                  | 3,807,113    | 3,598,403     | 7,405,516                  | -                 | -                |
| Trading revenue                         | (83,707,630) | (45)        | (83,707,630)               | (47,431,830) | (46,724)      | (47,478,554)               | -                 | -                |
| Commission                              | -            | 6,992,923   | 6,992,923                  | -            | 3,793,638     | 3,793,638                  | -                 | -                |
| Operating expenses                      |              |             |                            |              |               |                            |                   |                  |
| incurred                                | 53,025,617   | (77,198)    | 52,948,419                 | 53,025,617   | (77,198)      | 52,948,419                 | -                 | -                |

Stanbic Bank Uganda Limited has a joint venture agreement with Liberty Life Assurance Uganda Limited, Stanlib Uganda Limited and Liberty General Insurance Uganda Limited for which it receives a share of the profits derived from the bancassurance business. The Group also acts as an agent and receives commission.

Included in other assets is commission earned but not yet received from the bancassurance business and joint venture profit share of UShs 6.9 billion (2021: UShs 3.8 billion).

#### Nature of the transactions with related parties

In the normal course of business, the Group performs the following transactions with its related parties:

- · Current accounts operation and placement of foreign currencies
- IT services including procurement and maintenance of various banking systems like; Business Online (BOL)
- Payment of franchise and management fees to the parent company
- Money market borrowing and lending
- Economic hedge transactions like interest rate swaps with various clients
- · Loans or borrowings

#### Loans to key management and related parties for the year ended 31 December 2022

| GROUP<br>2022                              | Aggregate<br>amount<br>outstanding<br>UShs '000 | Interest<br>Rate | Status<br>Performing<br>or Non<br>performing | Facility           |
|--|---|------------------|--|--------------------|
| Directors                                  | 2,376,950                                       | 7.5%-38%         | Performing                                   | Loans and advances |
| Non-Executive Directors                    | 2,450,596                                       | 7.5%-38%         | Performing                                   | Loans and advances |
| Executive Officers                         | 1,313,165                                       | 7.5%-38%         | Performing                                   | Loans and advances |
| Credit extensions to individual affiliates | 58,046  | 18%-19.5%        | Performing                                   | Loans and advances |
| Total                                      | 6,198,757                                       |                  |  |                    |

No specific impairment has been recognised in respect of loans advanced to related parties (2021: nil).

#### Deposits with key management and related parties for the year ended 31 December 2022

| GROUP<br>2022                          | Aggregate<br>Amount<br>Outstanding |          |
|--|------------------------------------|----------|
| Nature of related party                | UShs'000                           | Facility |
| Directors                              | 3,234,473                          | Deposit  |
| Executive Officers                     | 13,988,915                         | Deposit  |
| Credit extensions to related companies |                                    |          |
| Uganda Breweries Ltd                   | 20,312,882                         | Deposit  |
| Total                                  | 37,536,270                         |          |

#### Loans to key management and related parties for the year ended 31 December 2021

| GROUP<br>2021                              | Aggregate<br>amount<br>outstanding<br>UShs '000 | Interest<br>Rate | Status<br>Performing<br>or Non-<br>performing | Facility           |
|--|---|------------------|---|--------------------|
| Directors                                  | 1,389,408                                       | 7.5%-38%         | Performing                                    | Loans and advances |
| Non-Executive Directors                    | 2,564,928                                       | 7.5%-38%         | Performing                                    | Loans and advances |
| Executive Officers                         | 1,334,035                                       | 7.5%-38%         | Performing                                    | Loans and advances |
| Credit extensions to related companies     |   |                  |   |                    |
| Uganda Breweries Ltd                       | 38,000,000                                      | 7.30%            | Performing                                    | Loans and advances |
| Credit extensions to individual affiliates | 55,338  | 18%-19.5%        | Performing                                    | Loans and advances |
| Total                                      | 43,343,709                                      |                  |   |                    |

No specific impairment has been recognised in respect of loans advanced to related parties (2021: nil).

#### Deposits with key management and related parties for the year ended 31 December 2021

| GROUP<br>2021                          | Aggregate<br>Amount<br>Outstanding |          |
|--|------------------------------------|----------|
| Nature of related party                | UShs'000                           | Facility |
| Directors                              | 504,983                            | Deposit  |
| Executive Officers                     | 898,869                            | Deposit  |
| Credit extensions to related companies |                                    |          |
| Uganda Breweries Ltd                   | 6,181,299                          | Deposit  |
| Total                                  | 7,585,151                          |          |

Companies affiliated to directors and key management are Uganda Breweries Ltd (2021; Uganda Breweries Ltd)

Loans granted to non-executive directors and their affiliates are granted at commercial rates while those granted to executive directors and executives are Mortgage – 50% of prime rate, staff miscellaneous and car loans – 75% of prime rate, study loans – 0%

|  |            | GROUP      |
|--|------------|------------|
| Interest income  | 2022       | 2021       |
|  | UShs'000   | UShs'000   |
| Interest income from loans with key management           | 599,371    | 347,470    |
|  | 599,371    | 347,470    |
| Key management compensation                              |            |            |
| Salaries and other short-term employment benefits        | 15,119,249 | 11,947,596 |
| Post-employment benefits                                 | 1,989,829  | 1,657,777  |
|  | 17,109,078 | 13,605,373 |
| Directors' remuneration                                  |            |            |
| Directors' fees  | 847,187    | 534,667    |
| Other emoluments included in key management compensation | 9,578,488  | 3,612,012  |
|  | 10,425,675 | 4,146,679  |

# **37. Equity linked transactions**

Standard Bank Group (SBG) has two equity-settled schemes, namely the Group Share Incentive Scheme and the Equity Growth Scheme. The Group Share Incentive Scheme confers rights to employees to acquire ordinary shares at the value of the SBG share price at the date the option is granted. The Equity Growth Scheme was implemented in 2005 and represents appreciation rights allocated to employees. The eventual value of the right is effectively settled by the issue of shares equivalent in value to the value of the rights. The two schemes have five different sub-types of vesting categories as illustrated by the table below.

#### The two schemes have five different sub-types of vesting categories as illustrated by the table below:

|        | Year    | % vesting   | Expiry   |
|--------|---------|-------------|----------|
| Туре А | 3, 4, 5 | 50, 75, 100 | 10 Years |
| Туре В | 5, 6, 7 | 50, 75, 100 | 10 Years |
| Туре С | 2, 3, 4 | 50, 75, 100 | 10 Years |
| Туре D | 2, 3, 4 | 33, 67, 100 | 10 Years |
| Туре Е | 3, 4, 5 | 33, 67, 100 | 10 Years |

A reconciliation of the movement of share options and appreciation rights is detailed below:

|  | 31 December 2022         | 31 December 2022  |
|--|--------------------------|-------------------|
|  | Option price range (ZAR) | Number of options |
| Options outstanding at beginning of the period | -                        | 3,500             |
| Transfers                                      |                          |                   |
| Lapsed   |                          |                   |
| Exercised                                      | -                        | (3,500)           |
|  |                          |                   |
| Options outstanding at end of the period       | -                        | -                 |

There were no share options exercised in 2022 (2021: ZAR 3,500)

Options granted to employees that had not been exercised as at 31 December 2022:

| Option price range         | Weighted average price       |                            |
|----------------------------|------------------------------|----------------------------|
|                            | (ZAR)                        | Option expiry period       |
|                            |                              | Year to 31 December 2022   |
| ees as at 31 December 2022 |                              |                            |
| Option price range         | Weighted average price (ZAR) | Option expiry period       |
| 0                          |                              | Year to 31 December 2021   |
|                            | ees as at 31 December 2022   | ees as at 31 December 2022 |

| Appr  | ciation right price range (ZAR) | Number of rights |
|---|---------------------------------|------------------|
| Equity Growth Scheme                          | 31 December 2022                | 31 December 2021 |
| Rights outstanding at beginning of the period | -                               | 44,501           |
| Transfers                                     | -                               | ( 44,501)        |
| Rights outstanding at end of the period       |                                 |                  |

#### Shares Appreciation Right Scheme (SARP)

The SARP is a long-term incentive which was introduced during 2021, and represents appreciation rights allocated to employees. The converted value of the rights is effectively settled by issue of shares equivalent to the value of the rights. Vesting and expiry of the rights are indicated below:

|      | Year  | % vesting | Expiry |
|------|-------|-----------|--------|
| SARP | 2,3,4 | 33,67,100 | 4,5,6  |

Awards are issued to individuals in employment of a group entity domiciled in South Africa are classified as equity-settled and awards made to individuals of a group entity outside of South Africa are classified as cash-settled.

A reconciliation of the movement of share options is detailed below:

|  | Average<br>price range<br>(rand) | Number of<br>rights<br>2022 | 2021      |
|--|----------------------------------|-----------------------------|-----------|
| SARP                                       |                                  |                             |           |
| Units outstanding at beginning of the year |                                  | 41,790                      | 213,417   |
| Transfers                                  |                                  | (28,325)                    | (171,627) |
| Granted                                    |                                  | -                           | -         |
| Rights outstanding at the end of the year  |                                  | 13,465                      | 41,790    |

During the year no Standard Bank Group shares (SBG) were issued to settle the appreciated rights value. At the end of the year the Group would need to issue SBG shares to settle the outstanding appreciated rights value.

#### The following rights granted to employees, including executive directors, had not been exercised as at 31 December 2022.

| Number of rights | Option price range (rand) | Weighted average price (rand) | Option expiry period     |
|------------------|---------------------------|-------------------------------|--------------------------|
| 13.465           | 182.43                    | 182.43                        | Year to 31 December 2023 |

The share appreciation rights granted are valued using a Black-Scholes option pricing model. Each grant is valued separately. There were no weighted fair value of the options granted per vesting and the assumptions utilized for 2021.

#### Cash settled deferred bonus scheme (CSDBS)

All employees granted an annual performance award over a threshold and who is in employment in a group entity domicile outside of South Africa have part of their award deferred. In addition, the group makes special awards to qualifying employees in employment of a group entity. The awards are classified as cash-settled awards. The award units are denominated in employee's host countries' local current, the value of which moves parallel to the changes in the price of the SBG shares listed on the JSE and accrue notional dividends over the vesting period which are payable on vesting.

Awards vest in three equal tranches at 18 months, 30 months and 42 months from the date of award. Final pay-out is determined with reference to SBG share price on vesting date.

#### The following table shows cash settled deferred bonus scheme as at 31 December 2022.

|          |  |   |                    | 2022       |             |   |           |             |
|----------|--|---|--------------------|------------|-------------|---|-----------|-------------|
| Currency | Weighted<br>average fair<br>value at grant<br>date | Expected life<br>at grant date<br>(years) | Opening<br>balance | Granted    | Exercised   | Transferred<br>between group<br>companies | Forfeited | Outstanding |
| GHS      | GHS152.64  | 2.51                                      | -                  | -          | -           | -   | -         | -           |
| GBP      | GBP152.64  | 2.51                                      | -                  | 427        | (219)       | -   | -         | 208         |
| KES      | Kes152.64  | 2.51                                      | (22,390)           | 18,069     | (3,339)     | 23,380                                    | -         | 15,720      |
| NAD      | NAD152.64  | 2.51                                      | (580)              | -          | (1,879)     | 3,706                                     | -         | 1,247       |
| UGX      | UShs152.64   | 2.51                                      | (10,956,712)       | 10,967,747 | (6,847,778) | 25,909,622                                | 86,715    | 19,159,594  |
| NGN      | 152.64   | 2.51                                      | 175,018            | 160,168    | (101,684)   | 51,158                                    | -         | 284,660     |
| ZAR      | ZAR152.64  | 2.51                                      | 16,112             | -          | 5,393       | (15,396)                                  | -         | 6,110       |

|          |  |   |                    |           | 20          | 021                                       |           |              |
|----------|--|---|--------------------|-----------|-------------|---|-----------|--------------|
| Currency | Weighted<br>average fair<br>value at grant<br>date | Expected life<br>at grant date<br>(years) | Opening<br>balance | Granted   | Exercised   | Transferred<br>between group<br>companies | Forfeited | Outstanding  |
| GHS      | GHS152.64  | 2.51                                      | -                  | -         | -           | -   | -         | -            |
| KES      | Kes152.64  | 2.51                                      | -                  | -         | (2,199)     | (20,191)                                  | -         | (22,390)     |
| NAD      | NAD152.64  | 2.51                                      | -                  | -         | (1,784)     | 1,204                                     | -         | (580)        |
| UGX      | UShs152.64   | 2.51                                      | -                  | 8,479,776 | (6,417,621) | (12,369,722)                              | (649,145) | (10,956,712) |
| NGN      | 152.64   | 2.51                                      | -                  | 125,751   | (74,593)    | 123,860                                   | -         | 175,018      |
| ZAR      | ZAR152.64  | 2.51                                      | -                  | 32,109    | (17,540)    | 1,543                                     | -         | 16,112       |

#### Deferred bonus scheme 2012 (DBS 2012)

In 2012, changes were made to the existing DBS to provide for a single global incentive deferral scheme across the regions. The purpose of the Deferred Bonus Scheme 2012 is to encourage a longer-term outlook in business decision-making and closer alignment of performance with long-term value creation.

All employees granted an annual performance award over a threshold have part of their award deferred. The award is indexed to

the group's share price and accrues notional dividends during the vesting period, which are payable on vesting. The awards vest in three equal amounts at 18 months, 30 months and 42 months from the date of award. The final pay-out is determined with reference to the group's share price on vesting date.

The provision in respect of liabilities under the scheme amounts to UShs 3.1 billion (2021: UShs 2.3 billion) and the amount charged for the period was UShs 768 million (2021: UShs 1.3 billion).

|   | Units            |                  |
|---|------------------|------------------|
|   | 31 December 2022 | 31 December 2021 |
| Reconciliation                                |                  |                  |
| Units outstanding at beginning of the year    | 7,368            | 8,869            |
| Granted                                       | -                | 3,793            |
| Exercised                                     | 304              | (3,555)          |
| Lapsed  | -                | -                |
| Transfers                                     | (4,734)          | (1,739)          |
| Units outstanding at end of the year          | 2,938            | 7,368            |
| Weighted average fair value at grant date (R) | -                | -                |
| Expected life (years)                         | -                | -                |

#### Performance reward plan (PRP)

A new long-term performance driven share plan commenced in March 2014 which rewards value delivered against specific targets. The PRP incentivises a group of senior executives to meet the strategic long-term objectives that deliver value to shareholders, to align the interests of those executives with those of shareholders and to act as an attraction and retention mechanism in a highly competitive marketplace for skills. The PRP operates alongside the existing conditional, equity-settled long-term plans, namely the EGS, the group share incentive scheme (GSIS) and DBS post 2011.

The PRP is settled in shares to the employee on the applicable vesting dates together with notional dividends that are settled in cash. The shares that vest (if any) and that are delivered to the employee are conditional on the pre-specified performance metrics.

|   | Units            |                  |
|---|------------------|------------------|
|   | 31 December 2022 | 31 December 2021 |
| Reconciliation                                |                  |                  |
| Units outstanding at beginning of the year    | 62,820           | 82,300           |
| Granted                                       | -                | 37,100           |
| Exercised                                     | -                | -                |
| Transfers                                     | (37,797)         | (46,936)         |
| Lapsed  | 10,158           | (9,644)          |
| Units outstanding at end of the year          | 35,181           | 62,820           |
| Weighted average fair value at grant date (R) | -                | -                |
| Expected life at grant date (years)           | -                | -                |

## 38 Investment in subsidiary

| COMPANY                            | Beneficial<br>ownership | Country of<br>incorporation | 2022        | 2021        |
|------------------------------------|-------------------------|-----------------------------|-------------|-------------|
|                                    |                         |                             | UShs'000    | UShs'000    |
| Stanbic Bank Uganda Limited        | 100%                    | Uganda                      | 881,068,551 | 881,068,551 |
| FLYHUB Uganda Limited              | 100%                    | Uganda                      | 10,000,000  | 10,000,000  |
| Stanbic Properties Limited         | 100%                    | Uganda                      | 2,335,938   | 2,335,938   |
| Stanbic Business Incubator Limited | 100%                    | Uganda                      | 100,000     | 100,000     |
| SBG Securities Uganda Limited      | 100%                    | Uganda                      | 3,000,000   | 3,000,000   |
|                                    |                         |                             | 896,504,489 | 896,504,489 |

#### **FLYHUB Uganda Limited**

FLYHUB Uganda Limited ("FLYHUB") was incorporated on 8<sup>th</sup> October 2020. FLYHUB is a Fintech company that provides financial technology and innovative services as part of the group's digital transformation journey. The principal place of business for FLYHUB is Plot 5, Lower Kololo Terrace, Kampala, Uganda. PO Box 7131.

#### **Stanbic Business Incubator Limited**

Stanbic Business Incubator Limited ("SBIL") is a company limited by guarantee, incorporated on 18th May 2020 and commenced its activities as a separate entity on 1st June 2020. SBIL was set up as part of the reorganisation process to continue training SME's in Uganda by equipping them with best business practices in management, record keeping, marketing, finance to address the challenges of short lifespan of SME's in the economy. Stanbic Bank Uganda Limited started this initiative in 2018 before the reorganisation with the Business incubator operating as a unit under Business Banking. The principal place of business for SBIL is Plot 5, Lower Kololo Terrace, Kampala, Uganda. PO Box 7395.

#### **Stanbic Bank Uganda Limited**

Stanbic Bank Uganda Limited (SBU) is a licensed financial institution under the Financial Institutions Act and is a member of the Uganda Bankers Association. The Group is engaged in the business of commercial banking and the provision of related banking services. The principal place of business for SBU is Plot 17 Hannington Road, Short Tower - Crested Towers, Kampala, Uganda. PO Box 7131.

## **Stanbic Properties Limited**

Stanbic Properties Limited ("SPL") was incorporated on 5<sup>th</sup> February 2020 and started business operations on 1st May 2020. SPL holds and manages the real estate portfolio of the Group. Other services offered to clients include valuation services, site acquisition, property consultancy and execution of real estate projects. The principal place of business for SPL is Plot 17 Hannington Road, Tall Tower – Crested Towers, Mezzanine Floor, Kampala, Uganda. PO Box 7395.

#### **SBG Securities Uganda Limited**

SBG Securities Uganda Limited was incorporated and registered by the registrar of Companies in Uganda as a private limited liability company

on 6 November 2020. SBG Securities Uganda Limited was established to acquire the business of SBG Securities Limited (Uganda Branch) and carry out other securities business in Uganda.

# **39. Interest rate benchmarks and reference interest rate reform**

The Group has several LIBOR linked contracts that extend beyond 2022. The Group ceased booking new LIBOR linked exposures from 1 October 2021, apart from very limited circumstances to align with industry guidance and best practice. The new exposures are booked using the ARRs being SOFR, SONIA, and ESTR. In certain instances, other suitable rates may be used, such as Central Bank Policy Rates.

The table below shows the outstanding exposures that have not yet transitioned from LIBOR interest rate benchmarks:

|  | GBP LIBOR | USD LIBOR     | EUR IBOR | Not subject to<br>IBOR reform | Total           |
|--|-----------|---------------|----------|-------------------------------|-----------------|
| Year ended 31 December 2022  | UShs'000  | UShs'000      | UShs'000 | UShs'000                      | UShs'000        |
| Derivative assets  | -         | 54,049,007    | -        | 57,276,010                    | 111,325,017     |
| Gross loans and advances   | -         | 224,564,738   | -        | 4,310,167,926                 | 4,534,732,664   |
| Total assets recognized on the balance sheet subject to IBOR reform      | -         | 278,613,745   | -        | 4,367,443,936                 | 4,646,057,681   |
| Derivative liabilities   | -         | (54,049,007)  | -        | (95,033,351)                  | (149,082,358)   |
| Deposits and debt funding  | -         | -             | -        | (6,273,349,337)               | (6,273,349,337) |
| Subordinated debt  | -         | (75,931,416)  | -        | -                             | (75,931,416)    |
| Total liabilities recognized on the balance sheet subject to IBOR reform | -         | (129,980,423) | -        | (6,368,382,688)               | (6,498,363,111) |
| Off balance sheet items  | -         | 2,586,021,706 | -        | 6,429,592,881                 | 9,015,614,587   |
| Total off balance sheet exposures subject to IBOR reform                 | -         | 2,586,021,706 | -        | 6,429,592,881                 | 9,015,614,587   |
| Year ended 31 December 2021  |           |               |          |                               |                 |
| Derivative assets  | -         | 70,852,477    | -        | 58,311,564                    | 129,164,041     |
| Loans and advances   | -         | 1,348,217,698 | -        | 3,654,680,722                 | 5,002,898,420   |
| Total assets recognized on the balance<br>sheet subject to IBOR reform   | -         | 1,419,070,175 | -        | 3,712,992,286                 | 5,132,062,461   |
| Derivative liabilities   | -         | (70,271,574)  | -        | (134,789,930)                 | (205,061,504)   |
| Deposits and debt funding  | -         | (200,727,889) | -        | (5,695,390,391)               | (5,896,118,280) |
| Subordinated debt  | -         | (71,753,914)  | -        | -                             | (71,753,914)    |
| Total liabilities recognized on the balance sheet subject to IBOR reform | -         | (342,753,377) | -        | (5,830,180,321)               | (6,101,179,784) |
| Off balance sheet items  | -         | 3,836,147,683 | -        | 4,250,152,761                 | 8,086,300,444   |
| Total off balance sheet exposures subject to IBOR reform                 | -         | 3,836,147,683 | -        | 4,250,152,761                 | 8,086,300,444   |

# 40 Notes to the Cash Flow statement

|   |                 | GROUP         |               | COMPANY       |
|---|-----------------|---------------|---------------|---------------|
|   | 2022            | 2021          | 2022          | 2021          |
|   | UShs' 000       | UShs' 000     | UShs' 000     | UShs' 000     |
| Reconciliation of net income before taxation to<br>cash flows from operating activities |                 |               |               |               |
| Profit before income tax  | 483,036,074     | 351,210,159   | 101,402,451   | (9,740,107)   |
| Adjusted for:   |                 |               |               |               |
| - Depreciation - property & equipment   | 34,215,727      | 33,017,641    | 612,282       | 568,659       |
| - Amortisation of intangible assets   | 15,162,264      | 15,041,404    | -             |               |
| - Loss on disposal of fixed assets  | (324,179)       | (73,607)      | -             |               |
| impairment of intangibles   | -               | -             | -             |               |
| - write off of Assets   | -               | -             | -             |               |
| - Loan impairment Charges   | 87,636,878      | 74,908,872    | -             |               |
| Interest in suspense released on cured loans and advances                               | (1,941,847)     | (3,154,415)   |               |               |
| Modification gains and losses   | 1,262,145       | 6,862,338     | -             |               |
| - Changes in provisions and accruals  | 53,729,409      | (47,828,660)  | 175,016       | (1,708,392)   |
| Cash flows from operating activities  | 672,776,471     | 429,983,732   | 102,189,749   | (10,879,840)  |
| Income tax paid   | (114,491,967)   | (83,593,142)  | -             |               |
| (Increase)/decrease in operating assets   |                 | · · · · ·     |               |               |
| Decrease in derivative assets   | 17,839,025      | 31,753,085    | -             |               |
| Increase in financial investments   | (375,206,699)   | (744,556,343) | (10,000,000)  |               |
| (Increase)/decrease in trading assets   | (542,724,401)   | 501,219,810   | -             |               |
| Increase in cash reserve requirement  | (117,610,000)   | (60,350,000)  | -             |               |
| Increase in loans and advances to customers   | (497,848,955)   | (181,875,005) | -             |               |
| Decrease/(increase) in other assets   | 56,868,039      | (166,047,172) | 403,639       | (278,685)     |
|   | (1,458,682,991) | (619,855,625) | (9,596,361)   | (278,685)     |
| Increase/(decrease) in operating liabilities  |                 |               |               |               |
| Increase in customer deposits   | 393,772,650     | 247,211,676   | -             |               |
| Decrease in deposits and balances due to other banks                                    | (12,982,254)    | (630,402,329) | -             |               |
| Decrease in deposits from group companies   | (40,312,745)    | (91,214,777)  | -             |               |
| Decrease in derivative liabilities  | (55,979,146)    | (24,671,907)  | -             |               |
| (Decrease)/increase in other liabilities  | (83,985,332)    | 272,258,680   | 1,331,058     | (103,152,411  |
|   | 200,513,173     | (226,818,657) | 1,331,058     | (103,152,411) |
| Net cash from operating activities  | (699,885,314)   | (500,283,692) | 93,924,44     | (114,310,936) |
| Cash flows from investing activities  |                 |               |               |               |
| Purchase of property & equipment  | (17,390,752)    | (8,952,743)   | (57,988)      | (1,306,567)   |
| Purchase of computer software   | (297,435)       | (3,887,241)   | -             |               |
| Proceeds from sale of property & equipment  | 335,638         | 73,898        | -             |               |
| Net cash used in investing activities   | (17,352,549)    | (12,766,086)  | (57,988)      | (1,306,567)   |
| Cash flows from financing activities  |                 |               |               |               |
| Principle lease payments  | (11,573,882)    | (21,133,035)  | -             | (621,051)     |
| Dividends paid to shareholders  | (100,000,000)   | -             | (100,000,000) |               |
| investment in Subsidiary  | -               | -             | -             | (3,000,000)   |
| (Decrease)/increase in borrowed funds   | (127,871,838)   | 121,849,918   | -             |               |
| Increase/(decrease) in subordinated debt  | 4,177,502       | (1,268,611)   | -             |               |
| Net cash used financing activities  | (235,268,218)   | 99,448,272    | (100,000,000) | (3,621,051)   |

# **41 Retained earnings**

This comprises prior period retained profits, plus profit for the year (less)/plus appropriation of statutory risk reserve less proposed dividends.

# 42 Subsequent events

There were no significant subsequent events to report

# List of acronyms

| ABC         | Agent Banking Corporation                                   |  |  |
|-------------|---|--|--|
| ACCA        | Association of Certified Chartered Accountants              |  |  |
| AGM         | Annual General Meeting                                      |  |  |
| ADF         | Africa Development Fund                                     |  |  |
| AFS         | Annual Financial Statements                                 |  |  |
| ALCO        | Asset and Liability Committee                               |  |  |
| AML/CFT     | Anti Money Laundering /Combatting the Financing             |  |  |
|             | of Terrorism  |  |  |
| ATM         | Automated Teller Machines                                   |  |  |
| BCP         | Business Continuity Plan                                    |  |  |
| BAC         | Board Audit Committee                                       |  |  |
| BALCO       | Board Asset and Liability Committee                         |  |  |
| BCC         | Board Credit Committee                                      |  |  |
| BCC         | Business and Consumer Clients                               |  |  |
| BCM         | Business Continuity Management                              |  |  |
| Bn          | billion   |  |  |
| BNA         | Bulk Note Acceptor  |  |  |
| BOD         | Board of Directors  |  |  |
| BOU         | Bank of Uganda  |  |  |
| BRMC        | Board Risk Management Committee                             |  |  |
| BUBU        | Buy Uganda Build Uganda                                     |  |  |
| CAR         | Capital Adequacy Ratio                                      |  |  |
| CBR         | Central Bank Rate   |  |  |
| CCAEA       | Climate Change Climate East Africa                          |  |  |
| CBS         | Core Banking System   |  |  |
| CCC         | Customer Care Centre  |  |  |
| CDE         | Customer Decisioning Engine                                 |  |  |
| CDM         | Cash Deposit Machine  |  |  |
| CHNW        | Consumer and High Networth Customers                        |  |  |
| CIB         | Corporate and Investment Banking                            |  |  |
| CLR         | Credit Loss Ratio   |  |  |
| СМА         | Capital Markets Authority                                   |  |  |
| CRMC        | Credit Risk Management Committee                            |  |  |
| CSP         | Customer Service Point                                      |  |  |
| CSI         | Corporate Social Investment                                 |  |  |
| CTI         | Cost to Income Ratio  |  |  |
| CSR         | Corporate Social Responsibility                             |  |  |
| C&R         | Custody and Registry  |  |  |
| DBS         | Deferred Bonus Scheme                                       |  |  |
| EAD         | Exposure at Default   |  |  |
| EACOP       | East Africa Crude Oil Pipeline                              |  |  |
| EAR         | Earnings at Risk  |  |  |
| ECI         | Employee Community Involvement                              |  |  |
| ECL         | Expected Credit Loss  |  |  |
| EERF<br>EIR | Economic Enterprise Restart Fund<br>Effective Interest Rate |  |  |
| EIR         | Environment Social and Governance                           |  |  |
| ESG         |   |  |  |
| EPS         | Earnings per Share  |  |  |
| ERM         | Employee Turnover Rate<br>Enterprise Risk Management        |  |  |
| FDI         | Foreign Direct Investments                                  |  |  |
| FIA         | Financial Institutions Act                                  |  |  |
| FID         | Final Investment Decision                                   |  |  |
| FVOCI       | Fair Value through Other Comprehensive Income               |  |  |
| FVTPL       | Fair Value Through Profit or Loss                           |  |  |
|             |   |  |  |

| IESBA       | International Ethics Standards Board for   |  |  |  |
|-------------|--|--|--|--|
|             | Accountants  |  |  |  |
| IFRS        | International Einancial Reporting Standards  |  |  |  |
| lis         | International Financial Reporting Standards Interest in Suspense                         |  |  |  |
| IMF         | International Monetary Fund  |  |  |  |
| IRB         | Internal Ratings-Based approach  |  |  |  |
| ISAs        | International Standards on Auditing  |  |  |  |
| JSE         | Johannesburg Stock Exchange  |  |  |  |
| SSE<br>KPMG |  |  |  |  |
| KYC         | Klynveld Peat Marwick Goerdeler  |  |  |  |
| L&D         | Know Your Customer   |  |  |  |
| LGD         | Learning and Development Loss Given Default  |  |  |  |
| LPO         | Local Purchase Order   |  |  |  |
| MFC         | Manufactured Capital   |  |  |  |
| MDI         |  |  |  |  |
| MFID        | Microfinance Deposit Accepting Institution<br>Markets in Financial Instruments Directive |  |  |  |
| MPC         | Monitory Policy Committee  |  |  |  |
| MSME        | Micro, Small and Medium Enterprises  |  |  |  |
| NBI         | National Bank of India   |  |  |  |
| NC          | Natural Capital  |  |  |  |
| NED         | Non-Executive Director   |  |  |  |
| NIM         | Net Interest Margin  |  |  |  |
| NIRA        | National Identification and Registration Authority                                       |  |  |  |
| NPS         | Net Promoter Score   |  |  |  |
| OCI         | Other Comprehensive Income   |  |  |  |
| OHS         | Occupational Health and Safety   |  |  |  |
| PAT         | Profit After Tax   |  |  |  |
| PAYE        | Pay as You Earn  |  |  |  |
| PBT         | Profit Before Income Tax   |  |  |  |
| PD          | Probability of Default   |  |  |  |
| PFIs        | Participating Financial Institutions   |  |  |  |
| PSC         | Private Sector Credit  |  |  |  |
| PMI         | Purchase Manager's Index   |  |  |  |
| PPE         | Personal Protective Equipment  |  |  |  |
| PWC         | PricewaterhouseCoopers   |  |  |  |
| RAS         | Risk Appetite Statement  |  |  |  |
| REPO        | Repurchase Loan Agreement  |  |  |  |
| RET         | Regrettable Employee Turnover rate   |  |  |  |
| ROA         | Return on Assets   |  |  |  |
| ROE         | Return on Equity   |  |  |  |
| RSL         | Interest Rate Sensitive Liabilities  |  |  |  |
| SACCOs      | Savings and Credit Cooperatives  |  |  |  |
| SAHL        | Stanbic Africa Holdings Limited  |  |  |  |
| SBUL        | Stanbic Bank Uganda Limited  |  |  |  |
| SEE         | Social Economic and Environment  |  |  |  |
| SFIs        | Supervised Financial Institutions  |  |  |  |
| SME         | Small and Medium Enterprises   |  |  |  |
| SOFP        | Statement of Financial Position  |  |  |  |
| SBGS        | Standard Bank Group Securities   |  |  |  |
| SPL         | Stanbic Properties Limited   |  |  |  |
| SBIL        | Stanbic Business Incubator Limited   |  |  |  |
| SUHL        | Stanbic Uganda Holdings Limited  |  |  |  |
| SRC         | Social and Relational Capital  |  |  |  |
| SEE         | Social Economic Environmental  |  |  |  |
| TED         | Technology Entertainment and Design  |  |  |  |
|             |  |  |  |  |

| GRI   | Global Reporting Initiatives                        | UCBL | Uganda Commercial Bank Limited          |
|-------|---|------|---|
| GDP   | Gross Domestic Product                              | URA  | Uganda Revenue Authority                |
| GSIS  | Group Share Incentive Scheme                        | USE  | Uganda Securities Exchange              |
| GoU   | Government of Uganda                                | UNBS | Uganda National Bureau of Standards     |
| GRS   | Global Remuneration Services                        | UNDP | United Nations Development Programme    |
| НС    | Human Capital                                       | VAF  | Vehicle and Asset Finance               |
| AS    | International Accounting Standards                  | VSLA | Village Savings and Credit Associations |
| IA    | Internal Audit                                      | WEF  | With Effect From                        |
| IASB  | International Accounting Standards Board            | WFH  | Working from Home                       |
| IC    | Intellectual Capital                                | WFO  | Work from Office                        |
| ICAAP | Internal Capital Adequacy Assessment Process        | YELP | Young and Emerging Leaders Project      |
| ICPAU | Institute of Certified Public Accountants of Uganda |      |   |
| ICT   | Information and Communication Technology            |      |   |
| IDG   | International Development Groups                    |      |   |

# **Financial definitions**

| COMPOUND ANNUAL GROWTH RATE - CAGR                               | The average year-on-year growth rate of an investment over several years.   |
|--|---|
| PROFIT FOR THE YEAR (UShs)                                       | Annual Income statement profit attributable to ordinary shareholders stated in Uganda Shillings.  |
| EARNINGS PER SHARE (UShs) - EPS                                  | Earnings attributable to ordinary shareholders divided by the weighted average number of ordinary shares in issue stated in Uganda Shillings  |
| RETURN ON AVERAGE EQUITY (%) - ROE                               | Earnings as a percentage of average ordinary shareholders' funds.   |
| RETURN ON AVERAGE ASSETS (%) - ROA                               | Earnings as a percentage of average total assets.   |
| NET INTEREST MARGIN (%) - NIM                                    | Net interest income as a percentage of average total assets.  |
| CREDIT LOSS RATIO (%)  | Provision for credit losses per the Statement of Comprehensive Income as a percentage of gross loans and advances.  |
| COST-TO-INCOME RATIO (%)   | Total operating expenses as a percentage of total income before deduct-<br>ing the provision for credit losses.   |
| EFFECTIVE TAX RATE (%)   | The income tax charge as a percentage of income before tax, excluding income from associates.   |
| DIVIDEND PER SHARE ( UShs)                                       | Total ordinary dividends declared per share with respect to the year.   |
| DIVIDEND COVER (TIMES)   | Earnings per share divided by total dividends per share.  |
| PRICE EARNINGS RATIO (%)   | Closing share price divided by earnings per share.  |
| DIVIDENDS YIELD (%)  | Dividends per share as a percentage of the closing share price.   |
| CORE CAPITAL   | Permanent shareholder's equity in the form of issued and fully paid-up shares plus all disclosed reserves, less goodwill or any intangible assets.  |
| SUPPLEMENTARY CAPITAL  | General provisions which are held against future and current unidentified<br>losses that are freely available to meet losses which subsequently mate-<br>rialize, and revaluation reserves on banking premises, and any other form<br>of capital as may be determined from time to time, by the Central Bank. |
| TOTAL CAPITAL  | The sum of core capital and supplementary capital.  |
| TOTAL CAPITAL ADEQUACY   | Total capital divided by the sum of total risk weighted assets and total risk weighted contingent claims.   |
| CREDIT IMPAIRMENT CHARGE (SHS)                                   | The amount by which the period profits are reduced to cater for the effect of credit impairment.  |
| LENDING RATIO  | Net loans and advances divided by total deposits.   |
| PERCENTAGE CHANGE IN CREDIT LOSS<br>RATIO (%)                    | Ratio of change in the rate of credit loss impairment between time periods.   |
| PERCENTAGE CHANGE IN THE IMPAIRMENT<br>CHARGE (%)                | Ratio of change in the rate of impairment charge between time periods.  |
| SOFP CREDIT IMPAIRMENT AS A % OF<br>GROSS LOANS AND ADVANCES (%) | Ratio of the Statement of Financial Position credit impairment to gross loans and advances.   |



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